

# WANGARATTA RURAL CITY COUNCIL



BUSINESS PAPER FOR THE SPECIAL MEETING  
OF THE WANGARATTA RURAL CITY COUNCIL, TO BE HELD  
IN THE COUNCIL CHAMBERS, MUNICIPAL OFFICES,  
62-68 OVENS STREET, WANGARATTA  
ON **FRIDAY, 21 JUNE 2013** COMMENCING AT 4.00PM

Doug Sharp  
**CHIEF EXECUTIVE OFFICER**



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1. **ACKNOWLEDGEMENT OF TRADITIONAL OWNERS**

*We acknowledge the traditional owners of the land on which we are meeting.  
We pay our respects to their Elders and to Elders from other communities who  
may be here today.*

2. **OPENING PRAYER**

*Almighty God, we humbly ask thee to bless and guide this council in its  
deliberations so that we may truly preserve the welfare of the people whom we  
serve. Amen*

3. **PRESENT**

4. **ABSENT**

5. **ACCEPTANCE OF APOLOGIES & GRANTING OF LEAVE OF ABSENCE**

**ORDER OF BUSINESS**

6. **CONFLICT OF INTEREST DISCLOSURE**

## 7. BUSINESS

### 7.1 ADOPTION OF 2013 - 2017 COUNCIL PLAN

Council Plan

20.030.009

#### Background

Each newly elected council is required under Section 125 of the *Local Government Act 1989* to develop four year Council Plans by 30 June in the year following a general election. Under the Act the Council Plan must include:

- Strategic objectives;
- Strategies for achieving those objectives over the next four years;
- Strategic Resource Plan; and
- Strategic indicators for monitoring the achievement of the objectives

The Strategic Resource Plan outlines how Council will fund the strategic intent of the Council Plan.

The Council Plan (***refer attachment***) is also supported by the development and adoption of an Annual Budget, which is a requirement under the *Local Government Act 1989*.

The Rural City of Wangaratta Council Plan 2013-2017 articulates what Council and the local community would like to see achieved. It sets Council's strategic direction, medium-term objectives as well as the strategies and annual actions for achieving these objectives over a four year period.

The Council Plan 2013-2017 was informed by the 2030 Community Vision; feedback from community members prior to the development, and during the public exhibition, of the draft Plan; Councillors' election commitments; Council's legal obligations and responsibilities; and previously adopted plans, policies and strategies (often developed with substantial community input).

Progress on the implementation of the Council Plan 2013-2017 will be reported to Council on a quarterly basis, with an annual performance summary published in the Annual Report. These quarterly and annual reports will be published on Council's website.

The Council Plan will be reviewed annually to ensure it is still current and the strategies are delivering the desired outcomes. If the Council Plan is to be adjusted, the adjustments must also be subject to a formal public consultation process. At its meeting on 21 April 2009, Council resolved to prepare a Council Plan for the period 2009 - 2013.

#### Community Engagement

Council resolved at its 16 April 2013 meeting to give notice of the preparation of the Council Plan 2013-2017; make the Plan available for public inspection for the statutory 28 day period; and to consider any submissions on any proposal or proposals contained in the Plan, at a meeting of a committee of Council.

Twenty-five (25) public submissions were received in response to the public notice, from the following:

- J Lewis;
- V Brennan;
- R and S Leavold;
- R and A Berry;
- K Westcott;
- G Nevin;
- A Walpole;
- I and R Wiedemann;
- G Norman;
- Moyhu Action Group C/- N Jarrot;
- D Conroy;
- F Ramsay;
- D Godkin;
- S Bromilow;
- W and L Gent;
- High Country Library Corporation C/- J Whyllie;
- Wangaratta Exhibitions Gallery Inc C/- D McCabe;
- T Lane;
- Milawa Markwood Development Association C/- J Brown;
- N Bussell;
- B Young;
- R Diffey;
- H Singh;
- B Chapman; and
- I Grant.

Five requests were made to present in support of their individual submissions, as provided for under the Local Government Act. Presentations were made to the full Council on Tuesday, 11 June 2013 from 5.30pm.

### **Issues**

Council must take into consideration all submissions made; and after Council has made a decision, must notify in writing every person who has made a submission. A summary of the submissions and Council responses are contained in Attachment 2 (***refer attachment***). A copy of the full submissions is contained in Attachment 3 (***refer attachment***).

### **Strategic Indicators**

A number of strategic indicators and performance scores in the Council Plan are derived from the 2013 Community Satisfaction Survey Research Report, compiled by the former Department of Planning and Community Development. These performance scores will be used as baselines for year one of the Council Plan, with subsequent annual targets being a maintenance or increase in score results.

Draft service, sustainability and finance indicators are being developed by Local Government Victoria as part of the Local Government Performance Framework project. Local Government Victoria is developing this Performance Framework to ensure that Victorian councils are measuring and reporting on their performance in a consistent way. The framework is proposed to be legislated for mandatory implementation from the 2014- 2015 financial year and onwards.

### **Recommendation**

#### ***That Council:***

#### ***1. Having regard to the submissions received and the responses tabulated in the report, approve the following amendments to the Council Plan 2013-2017:***

- Remove Cr Lisa McInernery and replace with Cr Colin McClounan on page 1;***
- Amend wording under ‘Key Result Areas’ on page 4 to read “The Key Result Areas provide the framework for the setting of objectives and determining the key strategic activities and specific actions Council will undertake over the next four years”;***
- Amend wording under ‘Strategic Indicators 2013-2017’ on page 4 to read ‘Strategic indicators are used to monitor our progress in achieving our objectives. These indicators assess the performance of the Rural City of Wangaratta across a range of areas, and provide a benchmark for effective service delivery’;***
- Remove the word ‘consultation’ and replace with ‘community engagement’ in dot point five under ‘Our Mission’ on page 5;***
- Include the sentence ‘In its dealings with the community and service/project partners, Council aims to be truly open, honest, accessible and consultative’ under the heading ‘Our Values and Behaviours’ on page 5;***
- Include under ‘Profile of the Rural City of Wangaratta’ on page 7 the word ‘dairy’ and replace the word ‘sheep’ with ‘lamb’ in paragraph five; add the words ‘and depend on’ in paragraph 6; and replace the words ‘the Ultimate in Liveability’ with ‘a quality lifestyle’;***
- Update the ‘Strategic Indicators’ with the recently released 2013 Community Satisfaction Survey Research Report performance scores and remove the percentage symbol where appropriate;***
- Replace the word ‘Ongoing’ in the Target Date column with the word ‘Annual’ as appropriate;***
- Add the word ‘heritage’ to the second dot point under the Key Result Areas heading on page 9 to read ‘Community, Arts, Culture and Heritage’, and replicate throughout the Council Plan;***
- Amend wording under ‘Core Business’ on page 11 to read ‘Council has defined its functions according to the categories of core business, non-core business and other functions. Council has***

*applied these definitions in determining key strategic activities to be undertaken over the next four years of this Plan. These definitions can be found in Appendix 1 and Schedule 1;*

- *Replace ‘Ongoing’ with ‘2014’ under the ‘target Date’ column for Action 1.1.1.2;*
- *Amend Action 1.1.1.3 to read ‘Hold four Council meetings in rural townships, and eight in the Government Centre on a rotational basis’;*
- *Amend Action 1.1.2.1 to read ‘Participate in Regional Cities Victoria to represent the community’s needs and opportunities to other levels of government’;*
- *Replace the word ‘Advocate’ with ‘Lobby’ and include the words ‘and public transport’ in Action 1.1.2.5;*
- *Replace the word ‘Lobby’ with ‘Advocate’ in Action 1.1.2.8;*
- *Remove Action 3.1.3.1 as it is a duplication of Action 1.1.2.8;*
- *Remove the words ‘next four years for the’ in Action 1.2.2.1 and replace the word ‘Ongoing’ under the ‘Target Date’ column with ‘2014’ for dot points 1, 2, 3, 4, 5, 7, 8, and 9;*
- *Replace the word ‘Ongoing’ under the ‘Target Date’ column for the sixth dot point for Action 1.2.2.1 with ‘ July 2013’;*
- *Add a dot point ‘Domestic Animal Management Plan’ under ‘Supporting Plans’ for ‘Community, Arts, Culture and Heritage’ Key Result Area on page 14;*
- *Remove the words ‘Continue to’ and add the words ‘subject to budget process and successful grant funding’ in Action 2.1.1.3 with a target date of 2016;*
- *Change ‘Target Date’ column to read 2014 for Actions 2.2.1.1 and 2.2.1.2;*
- *Remove the word ‘generic’ and replace with ‘multi-use community’ in Action 2.2.1.3 with a target date of 2014;*
- *Amend target date of Action 2.2.2.1 from 2013 to 2014;*
- *Reword Key Strategic Activity 2.4.1 to read ‘Deliver high quality and diverse community and professional arts, cultural and heritage projects and programs across a range of locations/sites’;*
- *Reword Action 2.4.1.3 to read ‘Identify opportunities to work in partnership with key stakeholders to ensure arts, culture and heritage activities are accessible for all’;*
- *Add the words ‘Target project delivery FY 2016 subject to funding availability’ to Action 2.4.1.5 with a target date of 2014;*
- *Add a new Action at 2.4.1.6 to read ‘Explore funding opportunities for a capital works upgrade project for Wangaratta Museum to ensure it meets state-wide industry standards and aligns with comparable facilities. Target project delivery FY 2018 subject to funding availability’ with a target date of 2016;*
- *Change ‘Target Date’ column to read 2014 for Action 2.4.1.8;*
- *Remove the word ‘based’ in Action 2.4.1.10;*

- **Change ‘Target Date’ column to read 2016 for Action 2.4.1.11;**
- **Reword Action 3.1.1.1 to read ‘Realise the potential of regional bulky goods/homemaker centre to cluster around Newman Street or Parfitt Road precincts, under the Retail Audit and Development Plan’;**
- **Remove dot point one of Action 3.1.1.2 and reword new dot point one to read ‘Developing and implementing a Retail Attraction Strategy which protects the concept of a compact central business district (CBD), and reword the new dot point two to read ‘Delivering, or facilitating the delivery of appropriate training and information to local businesses’;**
- **Change ‘Target Date’ column to read 2016 for Action 3.1.1.3;**
- **Remove words ‘Leverage all’ and replace with ‘Utilise’ in Action 3.1.1.4;**
- **Change ‘Target Date’ column to read 2015 for Action 3.1.2.1;**
- **Renumber Actions under Key Strategic Activities 3.3.1;**
- **Remove second dot point of Action 3.3.1.1 and reword to read ‘Ensure tourism product is appropriately developed by delivering packaged tourism experiences’;**
- **Add a new dot point under Action 3.3.1.2 to read ‘Nature, outdoor adventure’;**
- **Amend target date of Action 3.3.1.4 from 2014 to 2015;**
- **Amend target date of Action 3.3.1.7 from 2013 to 2014;**
- **Amend target date of Action 3.3.1.10 from 2014 to 2015;**
- **Add a dot point ‘Public Playground Facilities Consolidation Strategy’ under ‘Supporting Plans’ for ‘Finance and Infrastructure’ Key Result Area on page 27;**
- **Reword Action 4.1.1.7 to read ‘Continue to work with regional partners to identify and address public and community transport gaps’;**
- **Replace the word ‘ongoing’ with ‘annual’ in the Key Strategic Activity 4.2.1;**
- **Amend Action 4.2.2.1 to commence with the word ‘Maintain’;**
- **Remove dot point 3 ‘Domestic Animal Management Plan’ and dot point 5 ‘Public Playground Facilities Consolidation Strategy’ under ‘Supporting Plans’ for ‘Planning and Environment’ Key Result Area on page 30;**
- **Add the word ‘community’ in Objective 5.2;**
- **Add the words ‘Subject to funding’ to Action 5.2.1.1 with an target date of 2015;**
- **Add a new Action at 5.2.1.2 to read ‘Review and refine the Rural Land Strategy following notification of State Planning Policy Framework Zoning Guidelines’, with a target date of 2014;**
- **Amend target date of Action 5.2.2.1 from 2014 to 2015;**
- **Reword Action 5.2.2.3 to read ‘Explore / investigate a strategic approach to developing and maximising the benefits of new Rural**

- Industries precincts including: Equine; Agrifood; Livestock; Racing and Accommodation’ with a target date of 2015;**
- **Reword Action 5.3.1.3 to read ‘Develop and implement the Domestic Waste Water Management Plan’, with a target date of 2015;**
  - **Amend target date of Action 5.3.1.6 from 2013 to 2014;**
  - **Add words ‘including water reuse opportunities’ to Action 5.3.1.4 with a new target date of 2015;**
  - **Add Strategic Indicator for Objective 5.5 being ‘Lobbying on behalf of the community’, with a performance score of 56;**
  - **Amend target date of Action 5.5.1.2 from 2013 to 2014;**
  - **Amend target date of Action 5.5.1.3 from 2013 to 2014;**
  - **Add the words ‘via Council’s website’ to Action 5.5.2.1;**
  - **Remove Action 5.5.2.2 as a duplication of Action 5.3.1.3;**
  - **Add the words ‘to maximise the use of’ and replace ‘for’ with ‘in’ to renumbered Action 5.5.2.4;**
  - **Remove dot points 3, 4 and 5 of ‘Advisory Committees and Associations’ on page 39, and place dot point 5 ‘Municipal Association of Victoria (MAV) Environment Committee’ under ‘Advisory Committees and Associations’ on page 24;**
  - **Add Strategic Indicator for Objective 6.1 being ‘Lobbying on behalf of the community’, with a performance score of 56;**
  - **Add the word ‘scheme’ in Action 6.1.2.2;**
  - **Replace words ‘to address issues including’ with ‘that considers’ and replace words ‘freight place’ with ‘distribution centre/hub’ in last dot point of Action 6.1.3.5;**
  - **Reword Action 6.1.3.6 to read ‘Advance planning for the development of Wangaratta Saleyards upgrade (Subject to funding availability)’ with a target date of 2014;**
  - **Commence Action 6.1.3.7 with the words ‘Review and adopt’, and remove words ‘implement in Council operations’;**
  - **Reword Action 6.2.1.2 to read ‘Implement the Action Plan as identified in the Alpine Valleys Agrifood Strategy’ with a target date of 2017;**
  - **Reword Action 6.2.1.4 to read ‘Advocate for the review of the native vegetation arrangements in rural areas, particularly as they relate to fence lines’;**
  - **Amend target date of Action 7.1.1.2 from 2013 to 2014;**
  - **Replace the words ‘to maximise’ with ‘of maximising’ of Action 7.1.1.5;**
  - **Reword Action 7.2.1.1 to read ‘Work with key groups to establish and promote unstructured recreation opportunities such as exercise stations and walking circuits’;**
  - **Remove the financial information under ‘Strategic Resource Plan’ section and replace with the words ‘The Strategic Resource Plan**

- for 2013-2017 will be inserted following the adoption of the 2013-2014 budget' on page 43;*
- Remove words 'but Council must undertake for the sake of good government so as to meet a community need/expectation under 'Core Business' under Appendix 1 – Council Functions on page 47;*
  - Add dot point under 'Core Business' in Schedule 1 on page 48 to read 'Pedestrian access and footpaths';*
- 2. Notify in writing each person or persons who made a submission on the draft Council Plan 2013-2017 of Council's decision, and reasons for that decision, in accordance with the tabulated responses set out in attachment 1 to this report;*
  - 3. Adopt the Council Plan 2013-2017, with the amendments as above;*
  - 4. Forward the adopted Council Plan 2013-2017 to the Minister for Local Government by 30 June 2013; and*
  - 5. Include the Strategic Resource Plan in the adopted Council Plan 2013-2017 once Council has adopted the 2013-2014 Budget.*

### **Communication**

Each person who made a submission will be notified in writing of the decision and of the reasons for that decision, in accordance with the responses set out in Attachment 1. Copies of the Council Plan for 2013 - 2017 will be available through Council's Customer Service Centre and electronically on Council's website at [www.wangaratta.vic.gov.au](http://www.wangaratta.vic.gov.au)

## 7.2 APPOINTMENT OF ACTING CHIEF EXECUTIVE OFFICER

Deed\3261

This matter was dealt with at the Ordinary Council Meeting of 18 June 2013.  
No further action is required.

7.3 MATTERS REFERRED FROM ORDINARY COUNCIL MEETING OF 18 JUNE 2013

For this matter to be considered, all Councillors must be present and agree to this item being considered at this Special Meeting.

7.3.1.1 CONTRACT C1213/045 FOR THE MANAGEMENT AND OPERATION OF THE WISAC AND THE OLYMPIC AND YARRUNGA POOLS

*(refer attachment)*

7.3.1.2 AUTHORISATION OF SIGNING AND SEALING OF DOCUMENTS

**Recommendation:**

***That Council sign and seal Contract C1213/045 for the Management and Operation of the Wangaratta Indoor Sports and Aquatic Centre (WISAC), and the Olympic and Yarrunga Pools***

8. CLOSURE OF MEETING