

# Wangaratta Rural City Council

## 2013/14 Budget

**Adopted by Council 9 July 2013**

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## Mayor's introduction

It gives me great pleasure to present this Budget to the community of Wangaratta Rural City Council.

The rate increase has been kept in line with the level foreshadowed in Council's Strategic Resource Plan, despite a number of significant budget impacts including the levy payable to the State Government upon disposal of waste into landfill and funding of the defined benefits superannuation call.

The proposed budget includes a number of new initiatives:

- Levee Bank System investigation (\$100,000 net cost);
- Sustainable water use and design at South Wangaratta Reserve (\$27,000);
- Review of the Community Wellbeing Plan (\$18,250);
- Expansion of Home and Community Care assessment service (\$57,245);
- Expansion of building inspection services (\$62,661 net cost);
- Investigation into the development of a transfer station/resource recover centre (\$50,000);
- Development of a Walking and Cycling Strategy (\$20,000 net cost); and
- Introduction of a planning compliance resource (\$49,270 net cost).

The total Capital Works program will be \$17.04 million, of which \$4.15 million relates to projects carried over from the 2012/13 year. Of the \$17.04 million in capital funding required, \$6.10 million will come from Council, \$5.48 million from external grants, contributions and asset sales, \$2.20 million from borrowings, and the balance of \$3.26 million from reserves, cash and investments.

Highlights of the Capital Works program include:

- Roads (\$5.16 million) – including reconstructions, roads to recovery projects, resheeting, footpaths, bikepaths and kerbing;
- Drains (\$0.296 million) – including road drainage replacement works, including new works in rural townships and Worland Road
- Land Improvements (\$0.97 million) – including the Country Football Netball Program, Netball cluster court upgrades, Westend Streetscapes and amenities improvements, Merriwa Park infrastructure and Apex Park car parking improvements.
- Buildings (\$5.77 million) – roofing of the Livestock Selling Complex, community hall upgrades, Everton Hall and precinct redevelopment, improvements at Appin Park Pre-school and the City Oval tennis precinct - stage one.
- Plant and equipment (\$3.15 million) –including signage on roads replacement, introduction of 360 litre recycling bins and scheduled replacement of Council's fleet.

We will increase rates by 5 per cent in the 2013/14 financial year. This level allows us to maintain existing service levels, fund a number of new initiatives and continue to allocate additional funds to renew infrastructure.

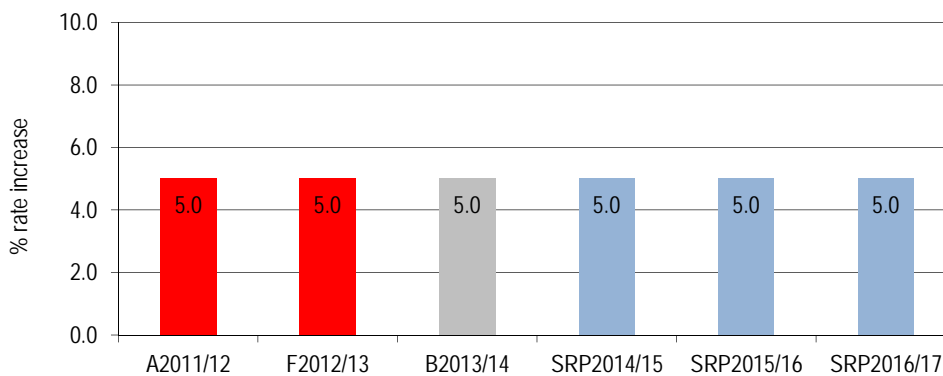
This budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible.

**Cr Rozi Parisotto**  
**Mayor**

## Chief Executive Officer's summary

Council has prepared a Budget for the 2013/14 financial year which seeks to balance the demand for services, infrastructure renewal and new initiatives with long-term financial strength and reasonable sharing of costs between current and future ratepayers. Key budget information is provided below about the proposed rate increase, operating result, service levels, cash and investments, capital works, financial position and financial sustainability of the Council.

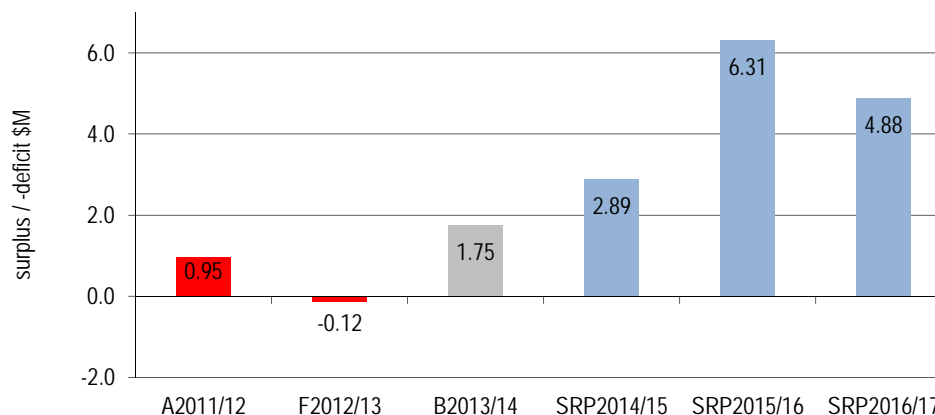
### 1. Rates



A - Actual; F - Forecast; B - Budget; SRP - Strategic Resource Plan

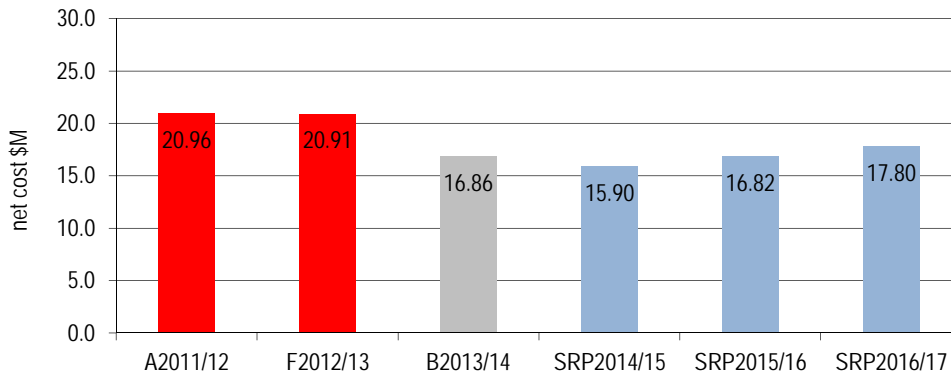
It is proposed that general rates increase by 5% for the 2013/14 year, raising total rates of \$24.44 million, including \$104,000 generated from supplementary rates. The rate increase is in accordance with Council's rating strategy and strategic resource plan. (The rate increase for the 2012/13 year was 5.0%). The budget proposes a 4% increase in garbage and recycling charges for 2013/14. The average combined rates and garbage charges for properties in the general rating category will increase by 4.39% in the 2013/14 budget year.

### 2. Operating result



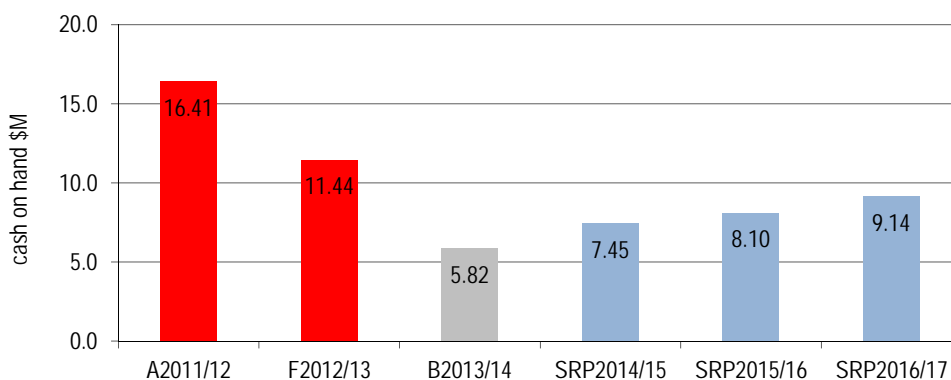
The expected operating result for the 2013/14 year is a surplus of \$1.75 million, which is an increase of \$1.87 million over 2012/13. The improved operating result is due mainly to increased budgeted recurrent grants which are expected to increase from \$11.3 million to \$15.2 million due mainly to a full year of Victorian Grants Commission funding budgeted to be received in 2013/14, rather than paid in advance, as in prior years. The underlying result, which excludes items such as capital grants and non-cash contributions is a deficit of \$2.56 million, which is an increase of \$4.68 million over 2012/13 - refer to section 7 of this summary for further information. (The forecast operating result for the 2012/13 year is a deficit of \$0.12 million).

### 3. Services



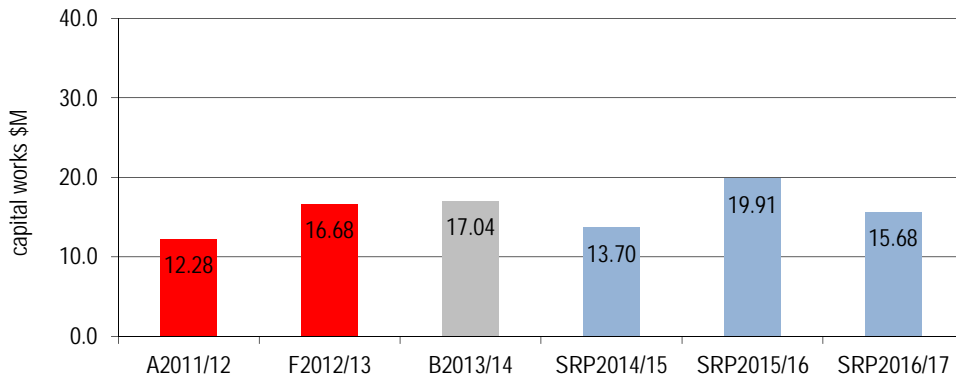
The net cost of services delivered to the community for the 2013/14 year is expected to be \$16.86 million which is an decrease of \$4.05 million over 2012/13. This reduction is due to the combined impact of flood restoration expenditure being incurred during 2012/13 and the budget impact of the 2013/14 Victorian Grants Commission income being received in advance. For the 2013/14 year, service levels have been maintained and a number of new activities and initiatives proposed. (The forecast net cost for the 2012/13 year is \$20.91 million).

### 4. Cash and investments



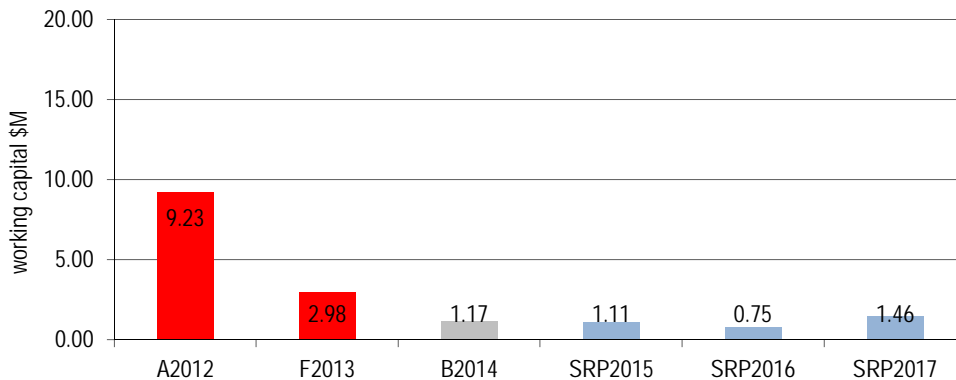
Cash and investments are expected to decrease by \$5.59 million during the year to \$5.85 million as at 30 June 2014. This is due mainly to the carried forward component of the 2012/13 capital works program and to Council utilising cash reserves to partly fund its Defined Benefits Superannuation obligations. The reduction in cash and investments is in line with Council's Strategic Resource Plan. (Cash and investments are forecast to be \$11.44 million as at 30 June 2013).

## 5. Capital works



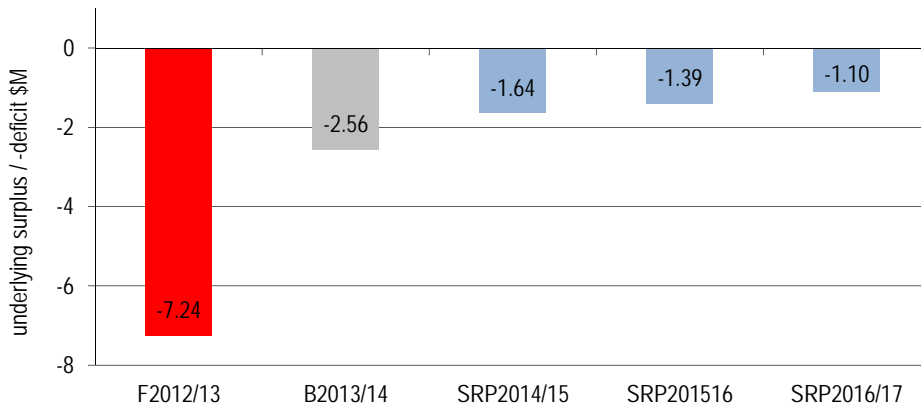
The capital works program for the 2013/14 year is expected to be \$17.04 million of which \$4.15 million relates to projects which will be carried forward from the 2012/13 year. The carried forward component is fully funded from the 2012/13 budget. Of the \$17.04 million of capital funding required, \$6.10 million will come from Council operations, \$5.48 million from external grants, contributions and asset sales, \$2.2 million from borrowings and the balance (including the carried forward component) of \$3.26 million from reserve cash and investments. The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. This year's program includes a number of major building projects including the roofing of the Wangaratta Livestock Selling Complex. (Capital works is forecast to be \$16.68 million for the 2012/13 year).

## 6. Financial position



The financial position is expected to improve with net assets (net worth) to increase by \$1.75 million to \$350.69 million although net current assets (working capital) will reduce by \$1.81 million to \$1.17 million as at 30 June 2014. This is mainly due to the use of cash reserves to fund the capital works projects carried forward from 2012/13. (Total equity is forecast to be \$348.94 million as at 30 June 2013).

## 7. Financial sustainability



A high level Strategic Resource Plan for the years 2013/14 to 2016/17 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. While the Plan projects that Council's operating result will be in surplus, the underlying result which is a measure of financial sustainability, shows a decreasing deficit over the four year period. This difference is due to substantial capital revenue being received during this period to fund a number of major capital works projects.

This budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed budget information is available throughout this document.

**Kelvin Spiller**  
**Acting Chief Executive Officer**

## Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Finance and Reporting) Regulations 2004* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2013/14 budget, which is included in this report, is for the year 1 July 2013 to 30 June 2014 and is prepared in accordance with the Act and Regulations. The budget includes standard statements, being a budgeted Income Statement, Balance Sheet, Statements of Cash Flows and Capital Works. These statements have been prepared for the year ended 30 June 2014 in accordance with the Act and Regulations, and are consistent with the annual financial statements which are prepared in accordance with Accounting Standards. The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

The preparation of the budget began with officers preparing the operating and capital components of the annual budget during January to April. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during May and June. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in July for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted and a copy submitted to the Minister by 31 August each year. The key dates for the budget process are summarised below:

Budget process	Timing
2. Officers prepare operating and capital budgets	Jan/Apr
3. Councillors consider draft budgets at informal briefings	May/Jun
4. Proposed budget submitted to Council for approval	July
5. Public notice advising intention to adopt budget	July
6. Budget available for public inspection and comment	Jul/Aug
7. Public submission process undertaken	Jul/Aug
8. Submissions period closes (28 days)	Aug
9. Submissions considered by Council/Committee	Aug
10. Budget and submissions presented to Council for adoption	Aug
11. Copy of adopted budget submitted to the Minister	Aug

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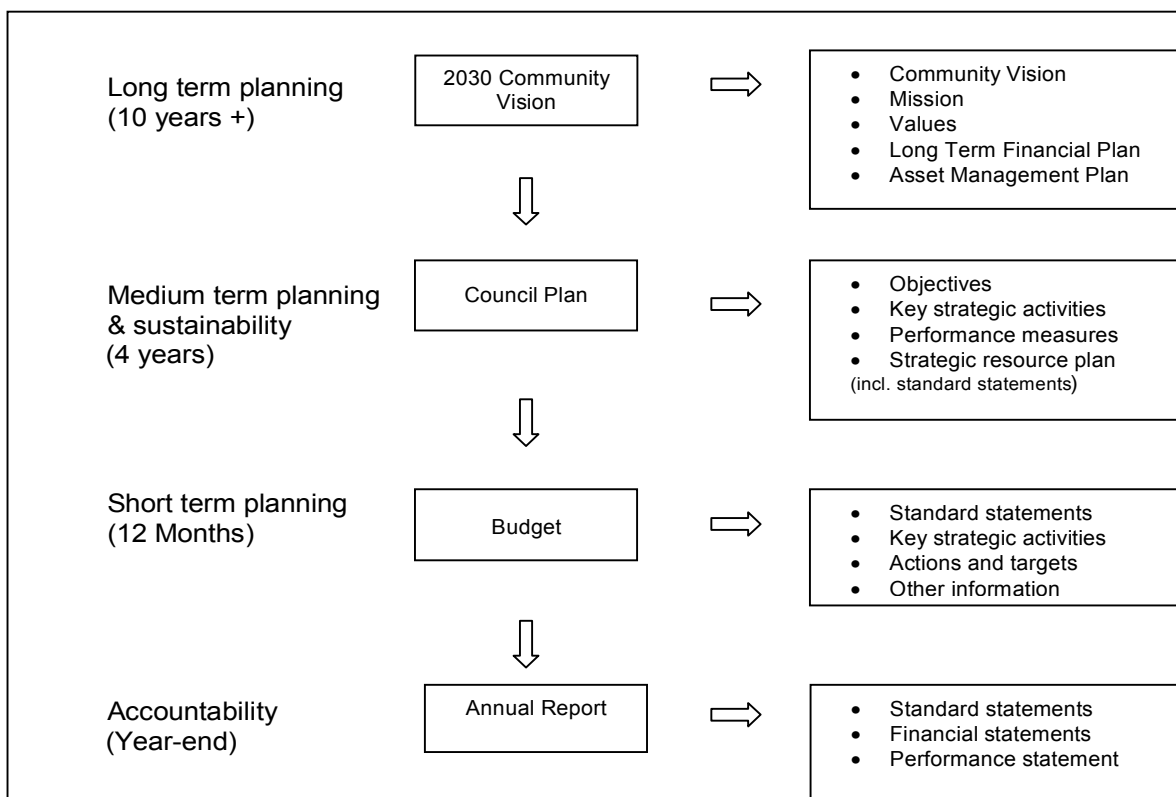


# 1. Linkage to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term (2030 Community Vision), medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Audited Statements).

## 1.1 Strategic planning framework

The Strategic Resource Plan, included in the Council Plan summarises the financial and non-financial impacts of the objectives and strategies and determines the sustainability of these objectives and strategies. The Annual Budget is then framed within the Strategic Resource Plan, taking into account the activities and initiatives included in the Annual Budget which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the strategic planning framework of Council.



The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year. It also allows time for targets to be established during the Strategic Resource Planning process to guide the preparation of the Annual Budget.

## 1.2 Our purpose

**Our vision - The Rural City of Wangaratta is “the Ultimate in Liveability”.**

### Our mission

We will provide the leadership necessary to...

- ensure the long term financial security of the Council;
- deliver quality Council services on time and best value;
- facilitate a growing and sustainable economy and employment base;
- foster a cohesive and dynamic community;
- maintain open communication and community engagement;
- preserve and enhance our heritage and the environment; and
- promote Wangaratta as a thriving regional city.

### Our values

As community and civic leaders and the custodians of Council's decision making structure, Council is committed to leading by example and promoting the highest standards in the way Council business is conducted. In its dealings with the community and service/project partners, Council aims to be truly open, honest, accessible and consultative. Council acknowledges and endorses the Rural City of Wangaratta's Values and Behaviours.

**Community Leadership** - Council will exercise courage in decision-making and accept responsibility for the consequences of these actions.

**Accountability** - Council will actively and openly participate in decision-making processes and strive to achieve effective governance and the best outcome for the community.

**Integrity** - Council will practice high standards of professionalism and exercise care and diligence in its actions.

**Respect** - Council will value the contribution and individuality of others and strive to achieve healthy working relationships.

**Trust** - Council will take individual responsibility for fostering a culture of respect and consideration of fellow Councillors, staff and the community.

**Excellence** - Council will aim to achieve continuous improvement in performance and the highest standards and outcomes for the Rural City of Wangaratta.

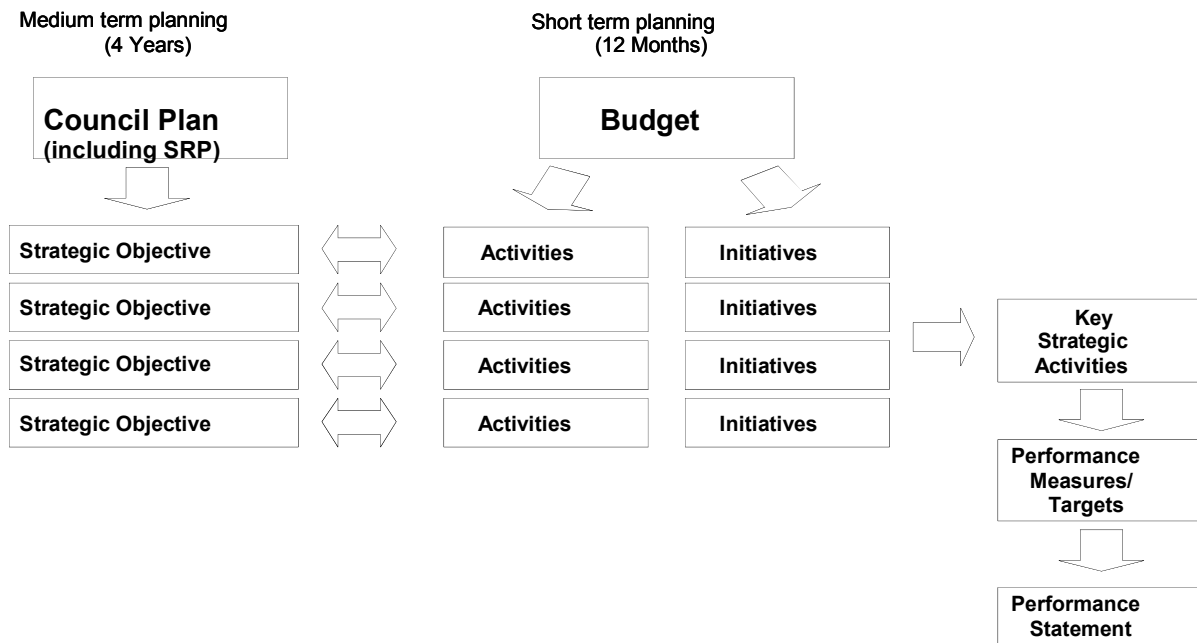
## 1.3 Key Result Areas

Council delivers Key Strategic Activities and Actions under 21 objectives. Each contributes to the achievement of one of seven Key Result Areas as set out in the Council Plan for the years 2013-17. The following table sets out the seven Key Result Areas as described in the Council Plan.

Strategic Objective	Description
1 Governance	Council will endeavour to achieve the best outcomes for the local community having regard to the long term and cumulative effects of decisions.
2 Community, Arts, Culture and Heritage	Council works with the community to enhance the quality of life, culture and wellbeing of all residents.
3 Economic Development and Tourism	The economic development and tourism activities of Council are directed at strengthening the manufacturing, retail, tourism, agribusiness and service sectors within the Rural City of Wangaratta.
4 Finance and Infrastructure	Council provides the necessary infrastructure and services to meet the needs of the community in a financially sustainable way.
5 Planning and Environment	Council delivers balanced planning, development and environmental outcomes that meet community needs and aspirations.
6 Rural Development	Council supports rural communities to help them prosper and be sustainable.
7 Sport and Recreation	Council supports and provides opportunities for community participation in sport and recreation.

## 2. Activities, initiatives and key strategic activities

This section provides a description of the activities and initiatives to be funded in the Budget for the 2013/14 year and how these will contribute to achieving the strategic objectives specified in the Council Plan as set out in Section 1. It also includes a number of key strategic activities and performance targets and measures in relation to these. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan. The relationship between these components of the Budget and the Council Plan is shown below.



### 2.1 KEY RESULT AREA 1. GOVERNANCE

The activities and initiatives for each service category and key strategic activities is described below.

#### ACTIVITIES

Activity	Description	Expenditure -Revenue Net Cost	
		B 2012/13 \$'000	B 2013/14 \$'000
Chief Executive and support staff	This area includes the Chief Executive Officer and associated support which cannot be easily attributed to the direct service provision areas.	448 0 <b>448</b>	476 0 <b>476</b>
Council	This service includes the Mayor and Councillors, support personnel and associated costs.	749 -14 <b>735</b>	1,116 0 <b>1,116</b>
Communications	This services includes communications, marketing and event coordination.	269 0 <b>269</b>	264 0 <b>264</b>
Human Resources	This service provides Council with strategic and operational organisation development support. The service develops and implements strategies, policies and procedures through the provision of human resource and industrial relations services. The service also assists managers to determine and progress toward future structures, capability and cultures in their service units.	378 0 <b>378</b>	392 -10 <b>382</b>

## INITIATIVES

- 1) Review the 2030 Community Vision.
- 2) Actively participate in the implementation of the Hume Strategy for Sustainable Communities and pursue the opportunities arising from it.
- 3) Review Council's information technology strategy to ensure organisational efficiencies are maximised and the community's expectations are met.

## KEY STRATEGIC ACTIVITIES

Strategic Activity	Performance Measure	Performance Target
<b>Review the Community Engagement Strategy and Communication Strategy incorporating social media opportunities</b>	<b>Time:</b> Community Engagement Strategy and Communication Strategy reviewed within timeframe	30-Jun-14
	<b>Quantity:</b>	
	- Number of website page views compared of 2012/13 levels	≥ 336,773
	- Number of participants engaged via community forums	≥ 1500
	<b>Quality:</b>	
	- Maintenance or increase of performance score for Community Consultation and Engagement (Community Satisfaction Survey)	≥ 56
<b>Ensure key business processes of Council are subject to regular audit to ensure compliance</b>	<b>Time:</b> Internal Audit Program completed	30-Jun-14
	<b>Cost:</b> Internal Audit Program completed within budget	\$31,800
	<b>Quantity:</b> Number of high risk findings by internal audit	Nil
	<b>Quality:</b> Maintenance or increase in Liability Mutual Insurance Risk Management Score	≥ 78%

## 2.2 KEY RESULT AREA 2. COMMUNITY, ARTS, CULTURE AND HERITAGE

To achieve our objective of Community, Arts, Culture and Heritage, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The activities and initiatives for each service category and key strategic activities is described below.

### ACTIVITIES

Activity	Description	Expenditure	
		-Revenue	Net Cost
		B 2012/13	B 2013/14
		\$'000	\$'000
Aged & Disability Services	This service provides a range of services for the aged and disabled including home delivered meals, personal care, transport, dementia care and home maintenance.	2,232 <u>-1,878</u> <b>354</b>	2,579 <u>-1,964</u> <b>615</b>
Packaged Care	This service provides a range of services for disabled and disadvantaged citizens across a wide geographic area.	3,872 <u>-3,836</u> <b>36</b>	4,010 <u>-3,964</u> <b>46</b>
Children's Services	This service provides family oriented support services including pre-schools, maternal & child health, child care and family day care.	2,714 <u>-2,842</u> <b>-128</b>	2,806 <u>-2,666</u> <b>140</b>
Library Services	This service provides public library with customer focused service that caters for the cultural, educational and recreational needs of residents and provides a focal point for the community where they can meet, relax and enjoy the facilities and services offered.	602 <u>-43</u> <b>559</b>	620 <u>-44</u> <b>576</b>
Leisure Outsourcing - YMCA	This service provides a range of recreational facilities including indoor and outdoor swimming pools, a fully equipped gymnasium, aqua aerobics, aerobics, pump, circuit, and childcare facilities. It also provides an extensive range of recreational programs and opportunities accessible to individuals of all ages, sexes and abilities.	356 <u>-25</u> <b>331</b>	414 <u>-20</u> <b>394</b>
Wangaratta Performing Arts Centre	This service provides theatre services including technical staging advice and performance operations, facilities for presentations including events for children, families and older people and exhibitions of works by local artists, function and catering services including seminars, meetings, conferences and expos and a café.	1363 <u>-609</u> <b>754</b>	1413 <u>-624</u> <b>789</b>
Community & Recreation	This service provides community planning, community meals, volunteer coordination, senior citizens, youth services and cultural development.	606 <u>-75</u> <b>531</b>	652 <u>-82</u> <b>570</b>
Wangaratta Gallery	This service provides a varied program of arts and cultural events and activities, plans and develops arts and cultural facilities and infrastructure and develops policies and strategies to facilitate art practice.	358 <u>-59</u> <b>299</b>	372 <u>-58</u> <b>314</b>
Emergency	This service provides coordination of emergency response and recovery from natural disasters such as bushfire and flooding.	1247 <u>-918</u> <b>329</b>	679 <u>-192</u> <b>487</b>
Enforcement	This service provides staff at school crossings throughout the municipality. It maintains and improves the health and safety of people and animals by providing services including a pound service, a registration and administration service, an afterhours service and an emergency service. It also provides education, regulation and enforcement of Local Law No.1 and relevant State legislation.	462 <u>-754</u> <b>-292</b>	581 <u>-792</u> <b>-211</b>
Environmental health	This service protects the community's health and well-being by coordinating food safety support programs, and Tobacco Act activities. The service also works to rectify any public health concerns relating to unreasonable noise emissions, housing standards and pest controls.	232 <u>-89</u> <b>143</b>	258 <u>-90</u> <b>168</b>

## INITIATIVES

- 4) Support a Community Raffle or similar concept to provide the opportunity for community groups to raise funds.
- 5) Advocate for the provision of public programs and venues being accessible to disadvantaged sectors in the community.
- 6) Review Council's Access and Inclusion Plan.
- 7) Review Council's Education Strategy to ensure future regional education needs are met.
- 8) In collaboration with the Wangaratta Festival of Jazz Board, develop a plan to enhance Wangaratta's status as the Jazz Capital of Australia.
- 9) Explore funding opportunities for a capital works upgrade project for Wangaratta Art Gallery to ensure it meets state-wide industry standards and aligns with state-of-the-art regional and public art galleries. (Target project delivery FY 2016 subject to funding availability).

## KEY STRATEGIC ACTIVITIES

Strategic Activity	Performance Measure	Performance Target
Celebrate with the community by supporting and enhancing existing events including Australia Day, Keep Australia Beautiful Awards, Seniors Festival, Community Pride and specific youth events and expand the range of festive community events to create further opportunities for the community to come together.	<b>Cost:</b> Deliver the events program within the allocated 2013/14 budget.	≤ \$158,930
	<b>Quantity:</b> - Attendance numbers at listed events	≥ 14,250
	- number of community events held during the year	≥ 53
	<b>Quality:</b> - Level of satisfaction (high to very high) of participants of listed events - Maintenance or increase of performance score for Community and Cultural Activities (Community Satisfaction Survey)	≥ 60% ≥ 74
In partnership with other agencies review the Community Wellbeing Plan (Municipal Public Health Plan), the Municipal Early Years Plan, and develop a Positive Ageing Strategy	<b>Time:</b> - Community Wellbeing Plan reviewed and adopted within the required statutory timeframe	31-Oct-13
	- Municipal Early Years Plan reviewed within timeframe	30-Jun-14
	- Positive Ageing Strategy developed within timeframe	30-Jun-14
	<b>Quantity:</b> - Proportion of partner agencies who have endorsed the Community Wellbeing Plan	>80%
- Proportion of partner agencies who have participated in the review of the Municipal Early Years Plan, and development of the Positive Ageing Strategy	>90%	
	<b>Quality:</b> Level of satisfaction of partner agencies in the review and development of Plans/Strategy	≥ 75%
Ensure the Wangaratta Performing Arts Centre is a high quality and accessible community facility and promoted as a regional conference and events venue	<b>Cost:</b> - Council contribution to the Wangaratta Performing Arts Centre equal to or under budget allocation	≤ \$1.146 million
	<b>Quantity:</b> - Increase in the number of patrons attending performances compared to 2012/13 levels	5%
	- Increase in the number of bookings for conferences and events compared to 2012/13 levels	5%
	<b>Quality:</b> - Maintenance or increase of performance score for Art Centre and Libraries (Customer Satisfaction survey)	≥ 83

## 2.3 KEY RESULT AREA 3: ECONOMIC DEVELOPMENT AND TOURISM

To achieve our objective of strengthening the manufacturing, retail, tourism, agribusiness and services sectors we will continue to advocate for, support and engage with the economic and tourism sectors . The activities and initiatives for each service category and key strategic activities is described below.

Activity	Description	Expenditure -Revenue Net Cost	
		B 2012/13 \$'000	B 2013/14 \$'000
Economic Development	This service assists the organisation to facilitate an environment that is conducive to a sustainable and growing local business sector and provides opportunities for local residents to improve their skill levels and access employment	682 -80 <b>602</b>	583 -100 <b>483</b>
Tourism	This service provides support to tourism operators through industry activities, grants and the Tourist Information Centre	670 -90 <b>580</b>	640 -55 <b>585</b>

### INITIATIVES

- 10) Participate in the Regional Victoria Living Expo.
- 11) Develop a Visiting Friends and Relative Marketing Strategy.
- 12) Develop a tourism based social media management strategy.
- 13) Work in collaboration with stakeholders to ensure transport options are available which support our liveability attributes of connectivity.

### KEY STRATEGIC ACTIVITIES

Strategic Activity	Performance Measure	Performance Target
<b>Support our retail sector to prosper by delivering or facilitating the delivery of workshops and information to local businesses</b>	<b>Cost:</b> Council contribution to Economic Development programs achieved at or below Economic Development budget.	≤ \$482,915
	<b>Quantity:</b> Number of workshops delivered to local businesses during the year	≥ 4
	<b>Quality:</b> Level of satisfaction (high to very high) of local business participants in the workshops	≥ 75%
<b>Undertake the role of the Regional Certification Body for the region on a trial basis</b>	<b>Cost:</b> Undertake the role within the value of program funding	Net cost nil
	<b>Time:</b> Required duties for the Regional Certification Body undertaken within timeframe	30-Jun-14
	<b>Quantity:</b> Number of participants certified	150
	<b>Quality:</b> Level of satisfaction (high) of business and state government	≥ 65%

## 2.4 KEY RESULT AREA 4: FINANCE AND INFRASTRUCTURE

The activities and initiatives for each service category and key strategic activities is described below.

### ACTIVITIES

Activity	Description	Expenditure -Revenue Net Cost	
		B 2012/13 \$'000	B 2013/14 \$'000
Financial Services	This service predominantly provides financial based services to both internal and external customers including the management of Council's finances, payment of salaries and wages to Council employees, payment of suppliers, raising and collection of rates and charges and valuation of properties throughout the municipality.	916 <u>-835</u> <b>81</b>	1,131 <u>-874</u> <b>257</b>
Information Services	This service provides, supports and maintains reliable and cost effective communications and computing systems, facilities and infrastructure as well as records management and Geospatial Information Systems (GIS) to Council staff enabling them to deliver services in a smart, productive and efficient way.	1133 <u>0</u> <b>1,133</b>	1,232 <u>0</u> <b>1,232</b>
Plant Operations and Replacement	This service purchases and maintains Council vehicles, plant and equipment to meet functionality and safety needs and to maximise the performance and minimise operational cost of the fleet.	2960 <u>-3,177</u> <b>-217</b>	2,942 <u>-3,154</u> <b>-212</b>
Business Planning and Systems	This service provides support to the organisation's business planning, occupational health and safety and risk management.	182 <u>0</u> <b>182</b>	208 <u>0</u> <b>208</b>
Facilities Management	This service prepares long term maintenance management programs for Council's property assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. These include municipal buildings, pavilions and other community buildings.	507 <u>0</u> <b>507</b>	516 <u>0</u> <b>516</b>
Works and Operations	This service provides road and bridge maintenance, street and footpath cleaning, drainage maintenance, walking/cycling path maintenance and routine bridge maintenance.	3261 <u>-53</u> <b>3,208</b>	3,423 <u>-45</u> <b>3,378</b>
Technical Services	This service provides strategic planning, policy development and day-to-day management of traffic, infrastructure assets, transport, drainage and design issues in Council.	1067 <u>-62</u> <b>1005</b>	1095 <u>-69</u> <b>1026</b>
Project and Contracts Management	This service undertakes design, tendering, contract management and supervision of various works within Council's capital works program.	687 <u>0</u> <b>687</b>	753 <u>0</u> <b>753</b>

### INITIATIVES

14) Negotiate with the State Government regarding responsibilities and obligations associated with the management and maintenance of the urban levee system in Wangaratta.

15) Resolve a course of action for addressing traffic and pedestrian issues within the Wangaratta Central Activities Area.

### KEY STRATEGIC ACTIVITIES

Strategic Activity	Performance Measure	Performance Target
Develop and implement management plans incorporating rolling capital works and cyclic maintenance programs for Council's infrastructure including roads	<b>Cost:</b> Proportion of capital works projects completed within the allocated budget	90%
	<b>Quantity:</b> - The proportion of budgeted capital works projects completed at the conclusion of the financial year - Asset renewal gap	90% Nil
	<b>Quality:</b> Maintenance or increase in performance score for Condition of Local Streets and Footpaths (Community Satisfaction Survey)	≥ 59
Undertake a rating review to ensure that the rating strategy is consistent with Council Plan objectives and Ministerial Guidelines	<b>Cost:</b> Council contribution to finance net costs not exceeded	≤ \$256,887
	<b>Time:</b> Review to be conducted within allocated timeframe	30-Jun-14
	<b>Quantity:</b> Number of reference group workshops held	≥ 2



## 2.5 KEY RESULT AREA 5: PLANNING AND ENVIRONMENT

The activities and initiatives for each service category and key strategic activities is described below.

### ACTIVITIES

Activity	Description	Expenditure -Revenue Net Cost	
		B 2012/13 \$'000	B 2013/14 \$'000
Town and Statutory Planning	This service processes all planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal where necessary. It monitors the Council's Planning Scheme as well as preparing major policy documents shaping the future of the City. It also prepares and processes amendments to the Council Planning Scheme and carries out research on demographic, urban development, economic and social issues affecting Council.	1048 <u>-263</u> <b>785</b>	1,061 <u>-229</u> <b>832</b>
Building Services	This service provides statutory building services to the community including processing of building permits, emergency management responsibilities, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works.	282 <u>-218</u> <b>64</b>	454 <u>-187</u> <b>267</b>
Environmental services	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance. Reducing greenhouse gas emissions within Council operations and the community are a key priority for Council.	886 <u>-349</u> <b>537</b>	673 <u>-64</u> <b>609</b>
Parks and Gardens	This service provides tree pruning, planting, removal, planning and street tree strategies, management of all parks and gardens and infrastructure maintenance, conservation and parkland areas, creeks and other areas of environmental significance.	1943 <u>-72</u> <b>1,871</b>	1,931 <u>-71</u> <b>1,860</b>

### INITIATIVES

- 16) Update the Planning Scheme and the Municipal Strategic Statement to reflect the revised State Planning Policy Framework, Rural City of Wangaratta 2030 Community Vision and 2013-2017 Council Plan.
- 17) Identify unused and underdeveloped land parcels in urban areas and explore opportunities of use, i.e. Rail Reserves.
- 18) Explore/investigate a strategic approach to developing a precinct maximising the benefits of the new Rural Industries campus including equine, agrifood, livestock, racing and accommodation industries
- 19) Complete the review of the Merriwa and Kaluna Parks Masterplan and consider pathway connections with other areas of the Central Business District and riverside.
- 20) Establish a Corporate Sustainability Strategy to achieve Council targets in greenhouse gas and water use reduction and thereby promote environmental sustainability in all operational areas of Council.

## KEY STRATEGIC ACTIVITIES

Strategic Activity	Performance Measure	Performance Target
Review and refine the Rural Land Strategy following notification of State Planning Policy Framework Zoning Guidelines	<b>Cost:</b> Review conducted within allocated budget	\$80,000
	<b>Time:</b> Review to be conducted within allocated timeframe	30-Jun-14
	<b>Quantity:</b> Number of community forums held	≥ 5
Pursue external funding for the conversion of street lights to energy efficient lights	<b>Cost:</b> Deliver the conversion of street lights to energy efficient lights within the value of the government grant and net Council contribution.	≤ \$165,400
	<b>Quality:</b> Proportion of street lights converted to energy efficient lights under 'Watts Working Better' Street Lighting Energy Efficiency Program	≥ 60%
	<b>Quantity:</b> Number of street lights converted (total 1,190 lights)	714 lights

## 2.6 KEY RESULT AREA 6: RURAL DEVELOPMENT

The activities and initiatives for each service category and key strategic activities is described below.

### ACTIVITIES

Activity	Description	Expenditure -Revenue Net Cost	
		B 2012/13 \$'000	B 2013/14 \$'000
Livestock Selling Complex	This service provides management support for, and includes the Wangaratta Livestock Exchange.	428 -458 <b>-30</b>	574 -535 <b>39</b>

### INITIATIVES

- 21) Review and adopt Roadside Conversation Management Strategy and assist the community with relevant information about works on roadsides.
- 22) Advocate for the review of the native vegetation arrangements in rural areas, particularly as they relate to fence lines.

## KEY STRATEGIC ACTIVITIES

Strategic Activity	Performance Measure	Performance Target
Commence the development of the Wangaratta Saleyards upgrade (subject to funding availability)	<b>Cost:</b> Within the value of government grants secured and Council budget allocation for stage 1	≤ \$2.2 million total cost
	<b>Time:</b> Development of the Wangaratta Saleyards upgrade commenced within the required timeframe	30-Jun-14

## 2.7 KEY RESULT AREA 7: SPORT AND RECREATION

The activities and initiatives for each service category and key strategic activities is described below.

### ACTIVITIES

Activity	Description	Expenditure -Revenue Net Cost	
		B 2012/13 \$'000	B 2013/14 \$'000
Recreation Planning	This service prepares policies and strategies relating to open space and supports sport and recreation throughout the municipality.	144 <u>0</u> <b>144</b>	153 <u>0</u> <b>153</b>
Sportsgrounds	This service provides maintenance and planning for renewal and upgrades to Council's sportsgrounds.	439 <u>-60</u> <b>379</b>	460 <u>-38</u> <b>422</b>

### INITIATIVES

- 23) Finalise plans for City Oval multi-use facility and pursue funding.
- 24) Develop a combined Walking/Cycling strategy.
- 25) Build capacity and skill in the sport and recreation sector that will result in increased participation by:
  - Facilitating various activities including forums and guest speakers; and
  - Reviewing, in partnership with other stakeholders, community resources and publications to ensure that sufficient information is provided on sport and recreation options.

### KEY STRATEGIC ACTIVITIES

Strategic Activity	Performance Measure	Performance Target
<b>Review the use and capacity of the Wangaratta Indoor Sports and Aquatic Centre to respond to the increasing population and visitation trends.</b>	<b>Cost:</b> Review conducted within allocated budget	Within current resources
	<b>Time:</b> Review to be conducted within allocated timeframe	30-Jun-14
	<b>Quantity:</b> - Number of patrons using WISAC	≥ 402,360
	<b>Quality:</b> Proportion of WISAC users who are overall satisfied or very satisfied with WISAC facility and services	≥ 95%
<b>Strengthen the capacity of sporting groups through advice, advocacy and targeted funding</b>	<b>Time:</b> Officer contact with each sporting group registered with Council	30-Jun-14
	<b>Quantity:</b> - Sports forums delivered within required timeframe - Information bulletins distributed to registered sporting groups per year	30-Jun-14 Six (6)
	<b>Quality:</b> Proportion of registered sporting groups who are overall satisfied or very satisfied with Council advice and advocacy efforts.	≥ 65%

## 2.7 PERFORMANCE STATEMENT

The Key Strategic Activities (KSA) detailed in the preceding pages, are summarised again in Appendix D. The KSA's their performance measures, targets and results are audited at the end of the year and are included in the Performance Statement as required by the section 132 of the Act. The Annual Report for 2013/14 will include the audited Performance Statement which is presented to the Minister for Local Government and the local community.

### 3. Budget influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

#### 3.2 External influences

During preparation of the 2013/14 budget, a number of external influences have been taken into consideration, because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- Consumer Price Index (CPI) increases on goods and services of 2.2% per annum (ABS release 23 January 2013). State-wide CPI is projected to be 2.25% for the 2013/14 year (Victorian Budget Papers 2012/13);
- Australian Average Weekly Earnings (AWE) growth for Public Sector full-time adult ordinary time earnings in the 12 months to May 2012 was 3.6% (ABS release 16 August 2012). The wages price index in Victoria is projected to be 3.25% per annum increasing to 3.50% in the subsequent two years (Victorian Budget Papers 2012/13). Council must renegotiate a new Collective Agreement during the 2013/14 year for commencement on 1 January 2014;
- The 'Engineering Construction' and 'Non-Residential Building' indices prepared by the Construction Forecasting Council are forecast at 2.4% and 3.8% respectively for 2013/14;
- Local Government Cost index advised at 3.9% for 2012/13;
- Predicted increase in Victorian Grants Commissions grants of 1.8%;
- Increases of 10% (or \$4.20 per tonne) in the levy payable to the State Government upon disposal of waste into landfill. The levy has increased from \$13 per tonne in 2008/09 to \$46.60 per tonne in 2013/14 (358% increase in 5 years);
- The carbon price introduced by the Federal Government on 1 July 2012 has increased, energy and general cost inputs of Council in 2013/14;
- Payment of Council's obligation to the unfunded Defined Benefits Superannuation Liability of \$3.2 million in July 2013. Funds for this payment are obtained from external borrowings \$1.4 million, transfers from reserves, to be repaid, \$1 million, increased employee on-cost rate \$0.2 million and Council funds \$0.6 million;
- The **Fire Services Property Levy** will apply to all private property owners - including persons and organisations who do not currently pay council rates, such as churches, charities and private schools - from 1 July 2013. This is a State Government charge to be collected through Council rate notices.

A number of Council properties will also be subject to the fire levy. Under new legislation, the Fire Services Property Levy Act 2012, introduced as a result of recommendations by the Victorian Bushfires Royal Commission (VBRC), the new Fire Services Property Levy (FSPL) will be collected by Council on behalf of the State government, to fund the operations of the Metropolitan Fire Board and Country Fire Authority;

The table below details the levy to be collected through the FSPL. Further information is available at the State Government's website: [www.firelevy.vic.gov.au](http://www.firelevy.vic.gov.au)

Property Type (6 land classification codes)	Fixed Charge	CFA Levy Rate (cents per \$1000 of CIV)
Residential land (including vacant residential)	\$100	11.5
Commercial land	\$200	109.2
Industrial land	\$200	170.9
Primary production land	\$200	31.2
Public Benefit land	\$200	11.5
Vacant land (excluding residential land)	\$200	11.5

### 3.3 Internal influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the preparation of the 2013/14 Budget. These matters have arisen from events occurring in the 2012/13 year and matters expected to arise in the 2013/14 year. These matters and their financial impact are set out below:

- Existing fees and charges to be increased in line with CPI or cost recovery where applicable;
- Accommodation of contingency costs associated with acting directors, legal costs, Councillor Conduct Panels and other potential governance processes;
- Increase in the budgeted draw down from discretionary reserves, cash and external borrowings to fund the a portion of the Defined Benefits Superannuation call to be repaid over 10 years;
- Ensuring key strategies such as asset management, borrowings, environmental management etc. are accommodated;
- Property sales budgeted to be transferred to a reserve for future industrial land purchases and development; and
- Maintaining Council's commitment to fully fund infrastructure renewal requirements as defined by the Municipal Association of Victoria's STEP Asset Management Program.

### 3.4 Budget principles

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased in line with CPI where possible;
- New revenue sources to be identified where possible;
- Service levels to be maintained at 2012/13 levels with the aim to use less resources with an emphasis on innovation and efficiency;
- Salaries and wages to be increased in line with Council's Enterprise Bargaining Agreement;
- Contract labour to be minimised;
- Landfill rehabilitation and aftercare to be fully provided for;
- New initiatives or new employee proposals that are not cost neutral to be supported by project justification documentation;
- Real savings in expenditure and increases in revenue identified in 2012/13 to be preserved;
- Application of triple bottom line approach to the assessment of new initiatives;
- Operation of specific undertakings on a business basis with sufficient funding to meet agreed community benefit;
- Providing for property and plant purchases on a self-funding basis through asset sales and use of reserves;
- Borrowings to be in accordance with Council's strategic resource plan; and
- Operating revenues and expenses arising from completed 2012/13 capital projects to be included.

### 3.5 Long term strategies

The budget includes consideration of a number of long term strategies and contextual information to assist Council to prepare the Budget in a proper financial management context. These include a Strategic Resource Plan for 2013/14 to 2016/17 (section 8.), Rating Strategy (section 9.) and Other Long Term Strategies (section 10.) including borrowings and infrastructure.

## 4. Analysis of operating budget

This section analyses the operating budget including expected income and expenses of the Council for the 2013/14 year.

### 4.1 Budgeted income statement

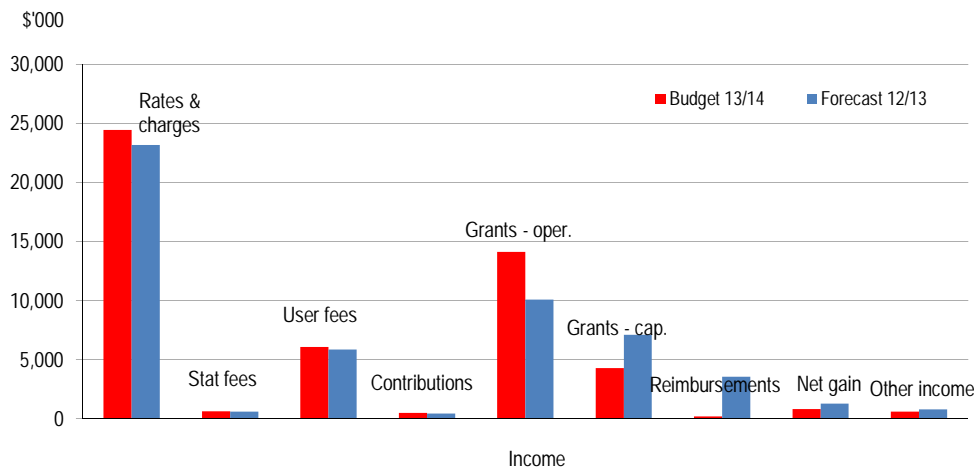
	Ref	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
Total income	4.2	53,026	51,823	-1,203
Total expenses	4.3	-53,145	-50,077	3,068
<b>Surplus (deficit) for the year</b>		<b>-119</b>	<b>1,746</b>	<b>1,865</b>
Grants – capital	4.2.6	-7,125	-4,303	2,822
Contributions - non-monetary assets		0	0	0
<b>Underlying surplus (deficit)</b>		<b>-7,244</b>	<b>-2,557</b>	<b>4,687</b>

#### 4.1.1 Underlying deficit (\$4.69 million decrease)

The underlying result is the net surplus or deficit for the year adjusted for capital grants, contributions of non-monetary assets and other once-off adjustments. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by non-recurring or once-off items of revenues and expenses which can often mask the operating result. The underlying result for the 2013/14 year is a deficit of \$2.56 million which is a decrease of \$4.69 million over the 2012/13 year. In calculating the underlying result, Council has excluded grants received for capital purposes as funding for the capital works program is once-off and usually non-recurrent.

### 4.2 Income

Income Types	Ref	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
Rates and charges	4.2.1	23,184	24,436	1,252
Statutory fees and fines	4.2.2	634	636	2
User fees	4.2.3	5,867	6,100	233
Contributions - cash	4.2.4	461	509	48
Grants - operating	4.2.5	10,086	14,144	4,058
Grants - capital	4.2.6	7,125	4,303	-2,822
Reimbursements	4.2.7	3,571	227	-3,344
Net gain on sale of assets	4.2.8	1,299	839	-460
Other income	4.2.9	799	629	-170
<b>Total income</b>		<b>53,026</b>	<b>51,823</b>	<b>-1,203</b>



Source: Appendix A

#### 4.2.1 Rates and charges (\$1.25 million increase)

It is proposed that general rate income be increased by 5% or \$1.25 million over 2012/13 to \$24.44 million. Supplementary rates are forecast to be \$104,000. Section 9. "Rating Information" includes a more detailed analysis of the rates and charges to be levied for 2013/14. It is proposed that garbage and recycling charge income be increased by 4%.

#### 4.2.2 Statutory fees and fines (\$2,000 increase)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Health Act registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

A detailed listing of statutory fees is included in Appendix E.

#### 4.2.3 User fees (\$0.23 million increase)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the use of leisure, entertainment and other community facilities and the provision of human services such as family day care, packaged care and home care services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels. The principle of full cost recovery has generally been applied.

User charges are projected to increase by 3.9% or \$0.23 million over 2012/13. The increase is greater than projected CPI due to increased commercial tipping fees for landfill operations. Council plans to increase user charges for all areas by 2.75% in line with expected inflationary trends over the budget period to maintain parity of user charges with the costs of service delivery.

A detailed listing of fees and charges is included in Appendix E.

#### 4.2.4 Contributions - cash (\$48,000 increase)

Contributions relate to monies paid by developers in regard to public resort & recreation, drainage and car parking in accordance with planning permits issued for property development and to contributions made by community groups towards capital projects.

Contributions are projected to increase by \$48,000 or 10.4% compared to 2012/13 due mainly to increased contributions towards community projects in 2013/14.

#### 4.2.5 Grants - operating (\$4.06 million increase)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants has increased by 40.2% or \$4.06 million compared to 2012/13. This is due to the first quarter of the Victorian Grants Commission funding for 2012/13 being paid to councils in the previous 2011/12 financial year, thereby reducing the forecast grant income for the 2012/13 financial year. Significant movements in grant funding are summarised below:

Grant Funding Types	Forecast	Budget	Variance
	Actual 2012/13 \$'000	2013/14 \$'000	\$'000
Family Day Care	725	725	0
Child Care Centre	774	834	60
General Home Care	894	1001	107
Packaged Care	3726	3847	121
Roads to Recovery	1,193	1,057	-136
Victorian Grants Commission	2,876	6385	3509

Increases in specific operating grant funding reflect expected increased demand for these services. The increase in Victorian Grants Commission (VGC) funding results from receiving 50% of the 2012/13 contribution in advance during the 2011/12 financial year.

#### 4.2.6 Grants - capital (\$2.82 million decrease)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 39.6% or \$2.82 million compared to 2012/13 due mainly to specific funding for some large capital works projects. Section 6 "Analysis of Capital Budget" includes a more detailed analysis of the grants and contributions expected to be received during the 2013/14 year. Capital grants are further classified in the Standard Statements in Appendix A according to whether they are received each year (recurrent) or received on a once-off or short term basis (non-recurrent).

#### 4.2.7 Reimbursements (3.34 million decrease)

Reimbursements relate to compensation for, or refunds of expenditure incurred. Reimbursements are projected to decrease by \$3.34 million compared to 2012/13 due to reduced flood restoration compensation.

#### 4.2.8 Net gain on sale of assets (\$0.46 million decrease)

Proceeds from the sale of Council assets is forecast to be \$1.04 million for 2013/14 and relate mainly to the planned cyclical replacement of part of the plant and vehicle fleet (\$0.25 million) and sale of properties including surplus land and numerous rights-of-way throughout the municipality (\$0.79 million). The written down value of assets sold is forecast to be \$0.3 million.

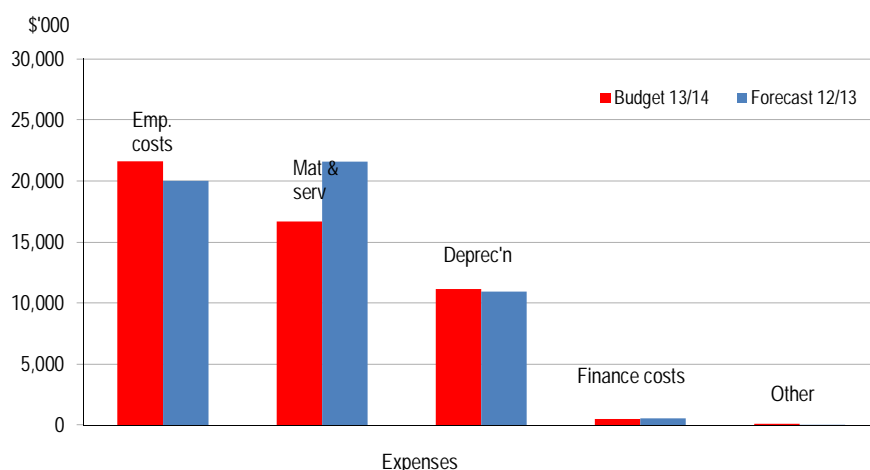
#### 4.2.9 Other income (\$0.17 million decrease)

Other income relates to a range of items such as private works, cost recoups and other miscellaneous income items. It also includes interest revenue on investments and rate arrears.

Other income is forecast to decrease by 21.3% or \$0.17 million compared to 2012/13. Interest on investments is forecast to decline by 22.3% or \$0.14 million compared to 2012/13. This is mainly due to a forecast reduction in Council's available cash reserves during 2013/14 to fund major infrastructure projects and settlement of unfunded superannuation obligations.

### 4.3 Expenses

Expense Types	Ref	Forecast		Variance
		Actual 2012/13 \$'000	Budget 2013/14 \$'000	
Employee costs	4.3.1	20,020	21,630	1,610
Materials and services	4.3.2	21,608	16,682	-4,926
Depreciation and amortisation	4.3.4	10,940	11,160	220
Finance costs	4.3.5	566	494	-72
Other expenses	4.3.6	11	111	100
<b>Total expenses</b>		<b>53,145</b>	<b>50,077</b>	<b>-3,068</b>



Source: Appendix A



#### **4.3.1 Employee costs (\$1.6 million increase)**

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc.

Employee costs are forecast to increase by 8.0% or \$1.61 million compared to 2012/13. This increase relates to three key factors:

- Renegotiation of Council's Enterprise Bargaining Agreement (EBA) which becomes effective from 1 January 2014.
- Increased in staff numbers in the building services, planning services, and HACC assessment area.
- Increased contribution to the Superannuation Guarantee Levy from 9% to 9.25%.

#### **4.3.2 Materials and services (\$4.93 million decrease)**

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs. Materials and services are forecast to decrease by 22.8% or \$4.93 million compared to 2012/13

External contracts are forecast to decrease by 63.9% or \$4.05 million compared to 2012/13. The main areas contributing to this decrease are the completion of flood restoration works for 2012 (\$3.94 million) and 2010 (\$0.6 million).

Utility costs relate to telecommunications, including usage of telephones and other utilities such as water, gas and electricity. Utility costs are forecast to increase by 9.9% or \$0.078 million compared to 2012/13.

#### **4.3.3 Depreciation and amortisation (\$0.22 million increase)**

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life. For Council, major assets include property, plant and equipment and infrastructure assets such as roads and drains. The increase of \$0.47 million for 2013/14 is due mainly to the completion of the 2013/14 capital works program and the full year effect of depreciation on the 2012/13 capital works program. Refer to section 6. 'Analysis of Capital Budget' for a more detailed analysis of Council's capital works program for the 2013/14 year.

#### **4.3.4 Finance costs (\$0.07 million decrease)**

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The reduction in borrowing costs results from the repayment of principal in accordance with loan agreements. Borrowings of \$3.7 million are planned to be undertaken during May-June 2014.

#### **4.3.5 Other expenses (\$0.10 million increase)**

Other expenses relate to a range of unclassified items. Other expenses are forecast to increase by \$0.1 million compared to 2012/13. This is mainly due to the accounting treatment of the cost of non-current assets held for sale at this item amounting to \$100,000 during 2013/14.

## 5. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2013/14 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

### 5.1 Budgeted cash flow statement

	Ref	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
<b>Cash flows from operating activities</b>	5.1.1			
<i>Receipts</i>				
Rates and charges		23,259	24,436	1,177
User fees and fines		7,361	6,736	-625
Grants - operating		11,279	15,201	3,922
Grants - capital		5,932	3,246	-2,686
Interest		799	624	-175
Other receipts		4,032	741	-3,291
		<b>52,662</b>	<b>50,984</b>	-1,678
<i>Payments</i>				
Employee costs		-19,420	-21,180	-1,760
Other payments		-21,778	-21,059	719
		<b>-41,198</b>	<b>-42,239</b>	-1,041
<b>Net cash provided by operating activities</b>		<b>11,464</b>	<b>8,745</b>	-2,719
<b>Cash flows from investing activities</b>	5.1.2			
Proceeds from sales of property, infrastructure, plant & equip		1,599	1,039	-560
Payments for property, infrastructure, plant and equipment		-16,684	-17,038	-354
<b>Net cash used in investing activities</b>		<b>-15,085</b>	<b>-15,999</b>	-914
<b>Cash flows from financing activities</b>	5.1.3			
Finance costs		-566	-494	72
Proceeds from borrowings		818	3,724	2,906
Repayment of borrowings		-1599	-1,576	23
<b>Net cash used in financing activities</b>		<b>-1,347</b>	<b>1,654</b>	3,001
<b>Net decrease in cash and cash equivalents</b>		<b>-4,968</b>	<b>-5,600</b>	-632
Cash and cash equivalents at the beg of the year		16,413	11,445	-4,968
<b>Cash and cash equivalents at end of the year</b>	5.1.4	<b>11,445</b>	<b>5,845</b>	-5,600

### 5.1.1 Operating activities (\$2.72 lower cash inflow)

Operating activities refer to the cash generated or used in the normal service delivery functions of Council.

The decrease in cash inflows from operating activities is due mainly to a \$3.29 million decrease in other receipts, comprising a reduction in reimbursements for flood restoration of \$3.33 million, also due to reduced capital grants to fund the capital works program of \$2.69 million. Increased cash from operating activities flows from rates and charges and operating grants.

The net cash flows from operating activities does not equal the operating result for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
<b>Surplus (deficit) for the year</b>	<b>-119</b>	<b>1,746</b>	1,865
Depreciation	10,940	11,160	220
Loss (gain) on sale of assets	-1,299	-839	460
Net movement in current assets and liabilities	1,942	-3,322	-5,264
<b>Cash flows available from operating activities</b>	<b>11,464</b>	<b>8,745</b>	-2,719

### 5.1.2 Investing activities (\$0.91 million higher cash outflow)

The increase in payments for investing activities represents the planned increase in capital works expenditure disclosed in Appendix A of this budget report. Proceeds from sale of assets are forecast to decrease by \$0.56 million due to settlement of land sales and plant sales achieved during 2012/13.

### 5.1.3 Financing activities (\$3.0 million higher cash inflow)

For 2013/14 the total of principal repayments is \$1.6 million and new borrowings is \$3.7 million. Finance charges is \$0.49 million.

### 5.1.4 Cash and cash equivalents at end of the year (\$5.6 million decrease in cash balance)

Overall, total cash and investments is forecast to decrease by \$5.6 million to \$5.85 million as at 30 June 2014, reflecting Council's strategy of using existing cash and investments to partly pay for its Unfunded Superannuation liability and capital works program. This is consistent with Council's Strategic Resource Plan (see Section 8).

## 5.2 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2014 it will have cash and investments of \$5.82 million, which has been restricted as shown in the following table.

	Ref	Forecast Actual 2013 \$'000	Budget 2014 \$'000	Variance \$'000
<b>Total cash and investments</b>		<b>11,445</b>	<b>5,845</b>	-5,600
Restricted cash and investments				0
- Statutory reserves	5.2.1	-425	-319	106
- Discretionary reserves	5.2.2	-4,080	-2,827	1,253
<b>Unrestricted cash and investments</b>	5.2.3	<b>6,940</b>	<b>2,699</b>	-4,241

### **5.2.1 Statutory reserves (\$0.32 million)**

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes. During the 2013/14 year \$60,000 is budgeted to be transferred to and \$0.46 million from Statutory Reserves.

### **5.2.2 Discretionary reserves (\$2.83 million)**

These funds are available for whatever purpose Council decides is their best use. In this case Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. During the 2013/14 year \$3.23 million is budgeted to be transferred to and \$4.49 million from Discretionary Reserves. Of the balance on hand at 30 June 2013 \$3.3 million is to be expended on capital works to be carried forward to the 2013/14 year. The decisions about future use of these funds has been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

### **5.2.3 Unrestricted cash and investments (\$2.68 million)**

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants, contributions or carried forward capital works.

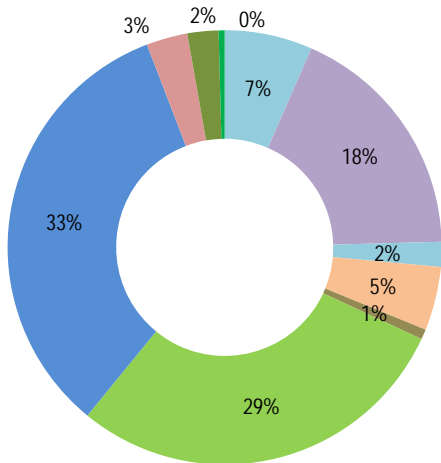
## 6. Analysis of capital budget

This section analyses the planned capital expenditure budget for the 2013/14 year and the sources of funding for the capital budget.

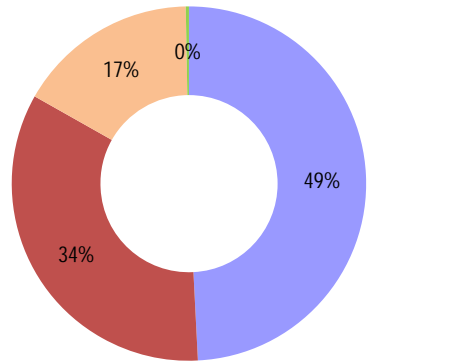
### 6.1 Capital works

Capital Works Areas	Ref	Budget 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
<b>Works carried forward</b>				
Plant & Equipment	6.1.1	-	828	828
Land Improvements	6.1.1	338	359	21
Landfill	6.1.1	-	48	48
Buildings	6.1.1	-	2,038	2038
Roads	6.1.1	868	873	5
<b>Total works carried forward</b>		<b>1,206</b>	<b>4,146</b>	<b>2,940</b>
<b>New works</b>				
Land	6.1.2	0	843	843
Plant & Equipment	6.1.3	3,112	2,326	-786
Furniture & Fittings		250	239	-11
Land Improvements	6.1.4	1,312	613	-699
Landfill		0	95	95
Buildings	6.1.5	3,167	3,734	567
Roads	6.1.6	5,261	4,291	-970
Bridges	6.1.7	481	396	-85
Drainage	6.1.8	154	296	142
Parks & Gardens	6.1.9	95	59	-36
<b>Total new works</b>		<b>13,832</b>	<b>12,892</b>	<b>-940</b>
<b>Total capital works</b>		<b>15,038</b>	<b>17,038</b>	<b>2,000</b>
<b>Represented by:</b>				
Renewal	6.1.10	7,936	8,382	446
New assets	6.1.10	3,943	5,793	1,850
Upgrade	6.1.10	3,159	2,815	-344
Rehabilitation		-	48	48
<b>Total capital works</b>		<b>15,038</b>	<b>17,038</b>	<b>2,000</b>

**Budgeted new capital works 2013/14**



**Budgeted total capital works 2013/14**



- Land
- Plant & Equipment
- Furniture & Fittings
- Land Improvement
- Landfill
- Buildings
- Roads
- Bridges
- Drainage
- Parks & Gardens
- Renewal
- New assets
- Upgrade

Source: Appendix A. Amore detailed listing of capital works is included in Appendix C.

**6.1.1 Carried forward works (\$4.15million)**

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, weather delays, extended consultation etc. For the 2012/13 year it is forecast that \$4.15 million of capital works will be incomplete and be carried forward into the 2013/14 year. The more significant projects include the Wangaratta Children’s Services Centre final stage (\$0.816 million), WISAC Cogeneration project (\$0.52 million) the energy efficient street light changeover (\$0.6 million), plant replacement (\$0.76 million) and the Eldorado shared path and toilet block (\$0.43 million).

**6.1.2 Land (\$0.84 million)**

For the 2013/14 year, \$0.84 million will be expended on purchasing the former Ovens College site. This is an instalment of the total \$2.14 million price, to be paid over 3 financial years.

**6.1.3 Plant and equipment (\$2.33 million)**

Plant, equipment includes, motor vehicles, fleet and plant.

For the 2013/14 year, \$2.33 million will be expended on plant, equipment and other projects. The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet (\$2.33 million), .

**6.1.4 Land Improvements (\$0.61 million)**

For the 2013/14 year, \$0.61 million will be expended on land improvements. The more significant projects include the Country Football Netball program (\$0.125 million) , Netball Cluster courts (\$0.17 million) and West End streetscapes and amenities improvements (\$65,500).

**6.1.5 Buildings (\$3.73 million)**

Buildings include community facilities, municipal offices, sports facilities, pavilions.

For the 2013/14 year, \$3.73 million will be expended on building projects. The more significant projects include the Livestock Selling Complex roofing project (\$2.2 million), Everton Hall and precinct redevelopment (\$0.39 million), City Oval Tennis precinct stage one (\$0.34 million) and buildings renewal (\$0.27 million).

### 6.1.6 Roads (\$4.29 million)

Roads include local roads, car parks, footpaths, bike paths, declared main roads and kerbing.

For the 2013/14 year, \$4.29 million will be expended on road projects. The more significant projects include local road reconstructions (\$1.34 million), federally funded Roads to Recovery projects (\$1.05 million), gravel road resheeting (\$0.40 million), reseals (\$0.30 million), footpaths (\$0.21 million), bikepaths (\$0.27 million) and kerbing (\$0.46 million).

### 6.1.7 Bridges (\$0.4 million)

For the 2013/14 year, \$0.04 million will be expended on bridges. This expenditure will include works on Cryer's, Hooper's, Ireland's, Ivone's, Development Road and the Eldorado Swing Bridge.

### 6.1.8 Drainage (\$0.3 million)

For the 2013/14 year, \$0.3 million will be expended on drainage projects. The more significant projects include road drainage works in townships and Worland Road (\$0.16 million), and Casino Court (\$84,000).

### 6.1.9 Parks & Gardens (\$59,000)

Open Space includes parks, playing surfaces, streetscapes, playground equipment, irrigation systems and trees.

For the 2013/14 year, \$59,000 will be expended on parks & gardens projects. The more significant projects include park furniture (playgrounds) renewal (\$45,000).

### 6.1.10 Asset renewal (\$8.38 million), new assets (\$5.79 million), and asset upgrade (\$2.82 million)

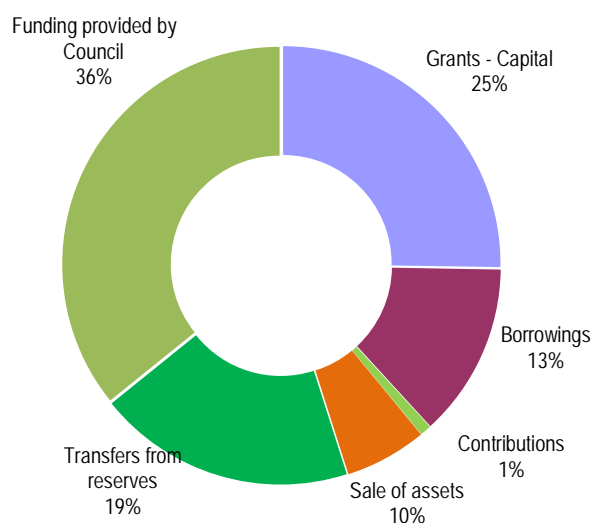
A distinction is made between expenditure on new assets, expenditure on asset renewal and expansion/upgrade. Expenditure on asset renewal is expenditure on an existing asset, which improves the service potential or the life of the asset. Council has provided for its infrastructure renewal obligations in accordance with its Asset Management Plan condition assessments and renewal modelling. Expenditure on new assets does not have any element of expansion/upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories, which constitute expenditure on new assets, are the Livestock Selling Complex roofing project (\$2.20 million), Wangaratta Children's Services Centre final stage (\$0.082 million) and the Eldorado shared path and toilet block (\$0.43 million). The remaining capital expenditure represents renewals and upgrades of existing assets.

## 6.2 Funding sources

Sources of funding	Ref	Budget 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
Grants - Capital	6.2.1	5,467	4,303	-1,164
Borrowings	6.2.2	817	2,200	1,383
Contributions	6.2.3	431	140	-291
Proceeds on sale of assets	6.2.4	1,827	1,039	-788
Transfers from reserves	6.2.5	4,067	3,259	-808
		<b>12,609</b>	<b>10,941</b>	-1,668
Funding provided by Council	6.2.6	2,429	6,097	3,668
<b>Total funding sources</b>		<b>15,038</b>	<b>17,038</b>	2,000

## Budgeted total funding sources 2013/14



Source: Appendix A

### 6.2.1 Grants - Capital (\$4.30 million)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Significant grants and contributions are budgeted to be received for the Country Roads & Bridges Program (\$1.00 million), Roads to Recovery projects (\$1.05 million), Livestock Selling Complex roofing project (\$0.5 million) and Everton Hall precinct redevelopment (\$0.30 million).

### 6.2.2 Borrowings (\$2.2 million)

Council intends to borrow \$2.2 million for capital works during the 2013/14 financial year. The borrowings will support the Wangaratta Livestock Selling Complex (\$1.7 million) and the purchase of the former Ovens College site (\$0.5 million). These borrowings are in accordance with Council's Strategic Resource Plan. Refer to Section 8 'Strategic Resource Plan' for further information.

### 6.2.3 Contributions (\$140,000)

Contributions are received from community and sporting groups for capital works in the 2013/14 financial year.

### 6.2.4 Proceeds from sale of assets (\$1.04 million)

Proceeds from sale of assets include motor vehicle sales in accordance with Council's fleet renewal policy of \$0.25 million and land sales (\$0.79 million).

### 6.2.5 Transfers from Reserves (\$3.26 million)

The Council has cash reserves, which it is currently using to fund its annual capital works program. The reserves include monies set aside for specific purposes such as landfill rehabilitation. Council utilises its plant replacement reserve to fund the planned replacement of its plant and equipment and vehicle fleet (\$2.69 million). A more detailed analysis is included in Appendix A 'Statement of Investment Reserves'.

### 6.2.6 Funding provided by Council (\$6.10 million)

During the year Council generates cash from its operating activities, which is used as a funding source for the capital works program. In 2013/14, \$8.75 million is budgeted to be generated from operations, of which \$6.10 million will be required for capital works and projects.



## 7. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2012/13 and 2013/14. It also considers a number of key performance indicators.

### 7.1 Budgeted balance sheet

	Ref	Forecast Actual 2013 \$'000	Budget 2014 \$'000	Variance \$'000
<b>Current assets</b>	7.1.1			
Cash and cash equivalents		11,444	5,845	-5,599
Trade and other receivables		4,743	4,743	0
Other assets		916	715	-201
<b>Total current assets</b>		<b>17,103</b>	<b>11,303</b>	<b>-5,800</b>
<b>Non-current assets</b>	7.1.2			
Trade and other receivables		886	885	-1
Property, infrastructure, plant and equipment		361,439	367,217	5,778
<b>Total non-current assets</b>		<b>362,325</b>	<b>368,102</b>	<b>5,777</b>
<b>Total assets</b>		<b>379,428</b>	<b>379,405</b>	<b>-23</b>
<b>Current liabilities</b>	7.1.3			
Trade and other payables		6,450	2,084	4,366
Interest-bearing loans and borrowings		1,599	1,528	71
Provisions		6,074	6,524	-450
<b>Total current liabilities</b>		<b>14,123</b>	<b>10,136</b>	<b>3,987</b>
<b>Non-current liabilities</b>	7.1.4			
Interest-bearing loans and borrowings		6,223	8,441	-2,218
Provisions		10,138	10,138	0
<b>Total non-current liabilities</b>		<b>16,361</b>	<b>18,579</b>	<b>-2,218</b>
<b>Total liabilities</b>		<b>30,484</b>	<b>28,715</b>	<b>1,769</b>
<b>Net assets</b>		<b>348,944</b>	<b>350,690</b>	<b>1,746</b>
<b>Equity</b>	7.1.6			
Accumulated surplus		135,031	138,136	3,105
Asset revaluation reserve		209,408	209,408	0
Other reserves		4,505	3,146	-1,359
<b>Total equity</b>		<b>348,944</b>	<b>350,690</b>	<b>1,746</b>

Source: Appendix A

#### 7.1.1 Current Assets (\$5.80 million decrease)

The decrease in current assets is due mainly to a reduction in cash assets required for capital expenditure in 2013-14 as well as funding the defined benefit obligations in 2013/14.

#### 7.1.2 Non-Current Assets (5.78 million increase)

The budgeted Balance Sheet shows non-current assets of \$368.1 million as at 30 June 2014, which is an increase of \$5.78 million over 2012/13. This increase is due to the combination of the capital works program of \$17.04 million which is offset by depreciation for the same period of \$11.16 million and asset sales.

### 7.1.3 Current Liabilities (\$3.99 million decrease)

The decrease in current liabilities (that is, obligations Council must pay within the next year) of \$3.99 million is a result mainly of the repayment of Council's unfunded superannuation liability of \$3.22 million.

### 7.1.4 Non Current Liabilities (\$2.22 million increase)

This increase in non-current liabilities (that is, obligations Council must pay beyond next year) is due to Council's undertaking borrowings of \$3.72 million. This is offset by loan principle repayments during 2013/14 of \$1.6 million.

### 7.1.5 Working Capital (\$1.84 million decrease)

The normal business cycle necessitates businesses meeting their obligations/liabilities from current assets which can and will be converted into cash in time to meet those obligations (those occurring in the normal business cycle and within the current year). The decrease is a result of the decrease of current assets and a smaller decrease in liabilities attributable to the points referred to in section 7.1.1 and 7.1.3.

The working capital ratio is a good measure of the Council's liquidity position. A measure of 1.11 indicates that for every \$1 of current liabilities Council has \$1.11 in current assets to meet this obligation.

Ref	Forecast		Variance \$'000
	Actual 2013 \$'000	Budget 2014 \$'000	
<b>Current assets</b>	17,103	11,303	5,800
<b>Current liabilities</b>	14,123	10,136	3,987
<b>Working capital</b>	2,980	1,167	1,813
<b>Working capital ratio</b>			
Definition: $\frac{\text{Current Assets}}{\text{Current Liabilities}}$	1.21	1.12	

### 7.1.6 Equity (\$1.75 million increase)

The net increase in equity (or net assets) of \$1.75 million is the net difference between assets and liabilities as outlined in sections 7.1.1 through to 7.1.4 above.

## 7.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2014 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- Trade creditors to be based on total capital and operating expenditure less written down value of assets sold, depreciation and employee costs;
- Other debtors and creditors to remain consistent with 2012/13 levels;
- Proceeds from the sale of property in 2012/13 of \$1.04 million will be received in full in the 2013/14 year;
- Employee entitlements to be increased by the Enterprise Agreement outcome;
- Repayment of loan principal to be \$1.58 million;
- Total capital expenditure to be \$17.04 million;
- A total of \$3.26 million to be transferred from reserves to accumulated surplus, representing the internal funding of the capital works program for the 2013/14 year; and
- The Council will repay its share of the unfunded superannuation liability in July 2013.

## 8. Strategic resource plan and key financial indicators

The Strategic Resource Plan identifies the financial and non-financial resources required over the four-year period of 2014-17. The purpose of the strategic resource plan is to ensure adequate resources are available to maintain services at levels established by the Council and to implement the Council Plan priorities.

### 8.1 Plan development

The Act requires a Strategic Resource Plan to be prepared covering both financial and non-financial resources, and including key financial indicators for at least the next four financial years to support the Council Plan.

Council has prepared a Strategic Resource Plan (SRP) for the four years 2013/14 to 2016/17 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP includes a four year financial estimate that comprises the standard statements of the Income Statement, Cash Flow Statement, Balance Sheet and Capital Works Statement.

The key objective, which underlines the development of the Plan, is financial sustainability in the medium to long term, whilst still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the Long Term Financial Plan, are:

- Maintaining service delivery at agreed standards;
- Rate income at property value growth plus MAV cost index factor;
- Liabilities identified on a timely basis;
- Efficient and effective resource management (assets, human resources);
- Debt at an acceptable level; and
- Maintaining the health and functional requirements of the organisation.

In preparing the SRP, Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities;
- Provide reasonable stability in the level of rate burden;
- Consider the financial effects of Council decisions on future generations; and
- Provide full, accurate and timely disclosure of financial information.

The SRP has been developed through a rigorous process and is based on the following key information:

- Audited financial statements as at 30 June 2012;
- Proposed 2013/14 Budget;
- Assumptions about changes in future income and expenditure associated with meeting current levels of services; and
- Economic and financial indicators based on external sources.

## 8.2 Financial resources

The following table summaries the key financial results for the next four years as set out in the SRP for years 2013/14 to 2016/17. Appendix A includes a more detailed analysis of the financial resources to be used over the four year period.




	Budget	Strategic Resource Plan Projections		
	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000
Surplus/(deficit) for the year	1,746	2,889	6,309	4,879
Underlying result	-2,557	-1,641	-1,394	-1,102
Cash and investments	5,845	7,453	8,104	9,148
Cash flows from operations	8,745	14,052	17,263	16,516
Capital works	17,038	13,695	19,909	15,682

The key outcomes of the Plan are as follows:

- **Financial sustainability (section 5)** - Cash and investments is forecast to increase marginally over the four year period, which indicates a balanced budget on a cash basis in each year.
- **Rating levels (section 9)** – Modest rate increases are forecast over the four years at an average of 5%, maintaining parity or lower with that expected of comparable councils.
- **Service delivery strategy (section 10)** – Service levels have been maintained throughout the four year period. Despite this, operating surpluses are forecast in years 2013/14 to 2016/17 as a result of significant capital grant revenue being received to fund the annual capital works program. Year 2016/17 forecasts a reducing operating deficit. Excluding the effects of non-operating items such as capital contributions, the underlying result is a deficit reducing over the four year period. The underlying result is a measure of financial sustainability and is an important measure as once-off items can often mask the operating result.
- **Borrowing strategy (section 10)** – Borrowings are forecast to increase from \$9.95 million to \$13.49 million over the four year period. This includes new borrowings to fund significant capital works which are accommodated in Council's SRP.
- **Infrastructure strategy (section 10)** - Capital expenditure over the four year period will total \$66.32 million at an average of \$16.58 million.

### 8.3 Key financial indicators

The following table highlights Council's current and projected performance across a range of key financial indicators (KPIs). KPIs provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Notes	Strategic Resource Plan			
		Budget 2013/14	2014/15	2015/16	2016/17
<b>Financial performance</b>					
Underlying result/Underlying revenue Low Risk > zero, Medium Risk > -10%, High Risk < -10%	1	-4.90%	-1.26%	-0.73%	-0.17%
Net operating cash flows/underlying revenue Low Risk > 20%, Medium Risk > 10%, High Risk < 10%		17.47%	30.27%	34.94%	30.30%
<b>Financial position</b>					
Indebtedness/Rate revenue Low Risk < 20%, Medium Risk < 60%, High Risk > 60%	2	40.80%	41.78%	49.20%	46.20%
Current assets/Current liabilities Low Risk > 150%, Medium Risk > 100%, High Risk < 100%	3	111.51%	109.46%	105.88%	110.09%
<b>Capital expenditure</b>					
Capital works/Depreciation Low Risk > 150%, Medium Risk > 100%, High Risk < 100%		152.66%	128.59%	180.24%	136.97%
Asset renewal/Depreciation Low Risk > 100%, Medium Risk > 50%, High Risk < 50%	4	100.33%	95.12%	122.71%	102.78%
		Low risk 	Medium Risk 	High Risk 	

#### Notes to indicators

**1 Underlying result** - Improvement in financial performance expected over the period although continued losses means reliance on Council's cash reserves or increased debt to maintain services. This indicator is trending to low risk.

**2 Indebtedness/Rate revenue** - Trend indicates a peak in Council's reliance on debt against its annual rate revenue in 2016 followed by reduced reliance thereafter through redemption of long term debt.

**3 Current Assets/Current Liabilities** - Working capital is forecast to decrease in the 2013/14 year due to a run down in cash reserves to fund the capital program and unfunded superannuation obligation. The trend in latter years is to increase and remain steady at an acceptable level.

**4 Asset renewal/Total depreciation** - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

## 9. Rating information

This section contains information on Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuation.

### 9.1 Rating context

In developing the Strategic Resource Plan (referred to in Section 8.), rates and charges were identified as an important source of revenue, accounting for 47% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process.

However, it has also been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly given the impact of bi-annual general valuations.

### 9.2 Rating Strategy

During the 2012/13 budget process a rating strategy was prepared. This strategy determined that the following objectives and principles shall be pursued in relation to Council's rating decision making:

#### Objectives

- 1 In accordance with the Local Government Act, pursue stability in the level of the rates and avoid changes in the structure of the rates and charges base;
- 2 Pursue the equitable and efficient distribution of the rating burden;
- 3 Make due allowance for the availability of and access to services offered by Council to its ratepayers;
- 4 Make due allowance for the demand for services created by the various classes of properties;
- 5 Provide as discount for rural properties;
- 6 Encourage appropriate development; and
- 7 Support recreational and cultural pursuits.

#### Principles

- 1 **Equity** - pursue an equitable distribution of the rating obligation across the community according to assessment of property wealth, benefit received and community resource allocation;
- 2 **Transparency** - ensure full, accurate and timely disclosure of rating information;
- 3 **Consistency** - ensure that spending and rating policies are consistent with corporate direction and promote a reasonable degree of stability in the level of the rating obligation;
- 4 **Sustainability** - adopt a triple-bottom-line approach to rating decisions, having regard to economic, social and environmental factors; and
- 5 **Simplicity** - pursue a rating system that is simple to understand and administer.

### 9.2 Current year rate increase

It is predicted that the 2013/14 operating position will be significantly impacted by regulatory imposts and reductions in government funding. It will therefore be necessary to achieve future revenue growth while containing costs in order to achieve an almost breakeven operating position by 2016/17 as set out in the Strategic Resource Plan.

In order to achieve these objectives while maintaining service levels and a strong capital expenditure program, general rates will increase by 5% in 2013/14 raising a total rate of \$20.54 million, including \$95,000 generated from supplementary rates. The following table sets out future proposed rate increases and total rates to be raised, based on the forecast financial position of Council as at 30 June 2013.

Year	Rate Increase %	Total Rates Raised \$'000
2012/13	5.0	19,422
2013/14	5.0	20,540
2014/15	5.0	21,894
2015/16	5.0	23,314
2016/17	5.0	24,819

### 9.3 Rating structure

The existing rating structure comprises one general and seven differential rates including a rate concession for recreational land. These rates are structured in accordance with the requirements of Section 161 'Differential Rates' of the Act. Under the Cultural and Recreational Lands Act 1963, provision is made for a Council to grant a rating concession to any "recreational lands" which meet the test of being "rateable land" under the Act. Council also levies a kerbside collection charge and a recycling charge as allowed under the Act.

The following table summarises the rates to be determined for the 2013/14 year. A more detailed analysis of the rates to be raised is contained in Appendix B "Statutory Disclosures".

Rate type	How applied	2012/13	2013/14
General	% of CIV	0.4510	0.47360
Vacant General	% of CIV	0.9020	0.94710
Rural/Residential	% of CIV	0.4510	0.47360
Vacant Rural/Residential	% of CIV	0.9020	0.94710
Rural	% of CIV	0.3315	0.34810
Rec & Cultural	% of CIV	0.2706	0.28410
Commercial/Industrial	% of CIV	0.6089	0.63930
Vacant Commercial/Industrial	% of CIV	0.9020	0.94710
Kerbside collection 140l bin	\$ per service	\$193	\$201
Recycling charge	\$ per service	\$78	\$81
Kerbside collection 240l bin	\$ per service	\$358	\$372

Council has adopted a formal *Rating Strategy* that contains expanded information on Council's rating structure and the reasons behind its choices in applying the rating mechanisms it has used.

## 10. Other strategies

This section sets out summaries of the strategies that have been developed and incorporated into the Strategic Resource Plan including borrowings and infrastructure.

### 10.1 Borrowings

In developing the Strategic Resource Plan SRP (see Section 8), borrowings was identified as an important funding source for capital works programs. In the past, Council has borrowed to finance large infrastructure projects and will continue to do so should viable projects of community significance arise.

The SRP shows the results of prudential ratios used by the Victorian State Government to assess the loan capacity of local governments.

For the 2013/14 year, Council has determined to borrow \$1.7 million for the Livestock Selling Complex roofing project, \$1.4 million for the unfunded superannuation liability, \$0.5 million for the purchase of the former Ovens College site and \$0.12 million for the energy efficient street lighting globe replacement. After making loan repayments of \$1.60 million, Council will increase its total borrowings to \$9.97 million as at 30 June 2014. However, it is likely that in future years, borrowings will be required to fund future infrastructure initiatives. The following table sets out future proposed borrowings, based on the forecast financial position of Council as at 30 June 2013.

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
2012/13	818	1,599	566	7,821
2013/14	3,724	1,576	494	9,969
2014/15	2400	1,528	504	10,841
2015/16	4,430	1,727	588	13,544
2016/17	1768	1,821	617	13,491

### 10.2 Infrastructure

The Council is developing an Infrastructure Strategy based on the knowledge provided from the various Asset Management Plans, which sets out the capital expenditure requirements of the Council for the next 10 years by class of asset and is a key input to the long term financial plan. It predicts infrastructure consumption, renewal needs and considers infrastructure needs to meet future community service expectations. The key aspects of the process are as follows:

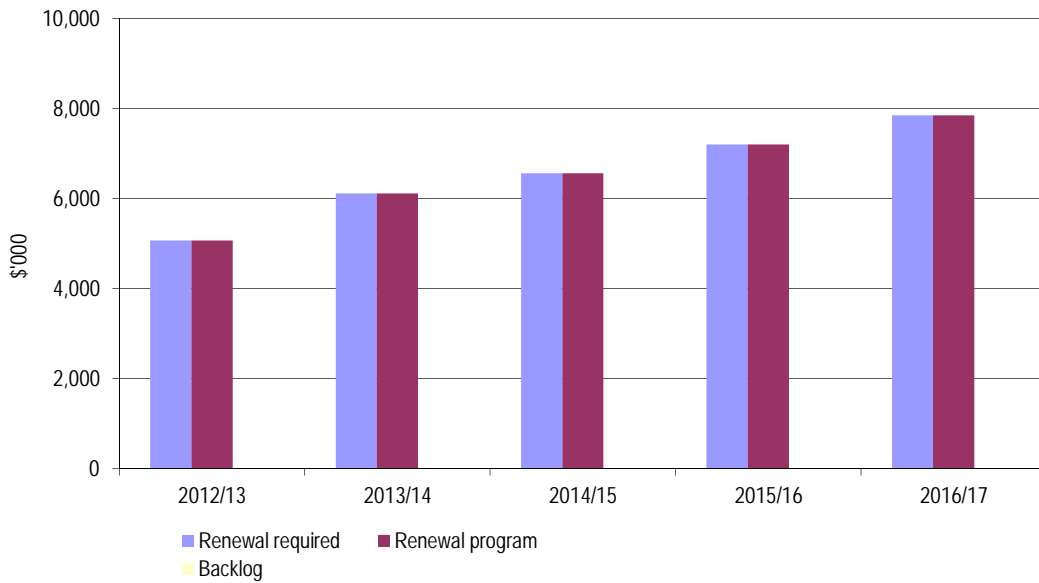
- Long term capital planning process which integrates with the Council Plan, Strategic Resource Plan and Annual Budget processes;
- Identification of capital projects through the preparation of asset management plans;
- Prioritisation of capital projects within classes on the basis of evaluation criteria;
- Methodology for allocating annual funding to classes of capital projects; and
- Business Case template for officers to document capital project submissions.

A key objective of the Infrastructure Strategy is to maintain or renew Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset renewal then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.

In the 2013/14 Budget, the long-term infrastructure renewal requirements have been fully met.



The graph below sets out the required and actual asset renewal over the life of the current SRP and the renewal backlog.



In updating the Infrastructure Strategy for the 2013/14 year, the following influences have had a significant impact:

- Reduction in the amount of cash and investment reserves to fund future capital expenditure programs;
- Availability of significant Federal funding for upgrade of roads; and
- The enactment of the Road Management Act 2004 removing the defence of non-feasance on major assets such as roads.

## Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 10 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that whilst the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information	Page
A	Budgeted standard statements	54
B	Stautory disclosures	60
C	Capital works program	65
D	Key strategic activities	70
E	Fees and charges schedule	73

## **Appendix A**

### **Budgeted standard statements**

This appendix presents information in regard to the Budgeted Standard Statements. The budget information for the years 2013/14 to 2016/17 has been extracted from the Strategic Resource Plan.

At the end of each financial year Council is required to report back to the community a comparison of actual financial results against these Budgeted Standard Statements and provide an explanation of significant variances. The Standard Statements together with the Performance Statement provide a clear, concise and understandable report of Council's activities for the year from both a financial and non-financial perspective particularly for those users who do not have a financial background.

The appendix includes the following budgeted information:

- Budgeted Standard Income Statement
- Budgeted Standard Balance Sheet
- Budgeted Standard Cash Flow Statement
- Budgeted Standard Capital Works Statement
- Budgeted Statement of Investment Reserves.

## Budgeted Standard Income Statement

For the four years ending 30 June 2017

	Forecast	<b>Budget</b>	Strategic Resource Plan		
	Actual		Projections		
	2012/13	<b>2013/14</b>	2014/15	2015/16	2016/17
	\$'000	<b>\$'000</b>	\$'000	\$'000	\$'000
<b>Income</b>					
Rates and charges	23,184	<b>24,436</b>	25,946	27,528	29,201
Statutory fees and fines	634	<b>636</b>	655	675	695
User fees	5,867	<b>6,100</b>	6,576	6,939	7,117
Contributions - cash	461	<b>509</b>	529	551	573
Contributions - non-monetary assets	0	<b>0</b>	0	0	0
Grants - Operating (recurrent)	10,086	<b>14,144</b>	14,752	15,384	16,042
Grants - Operating (non-recurrent)	0	<b>0</b>	0	0	0
Grants - Capital (recurrent)	1,193	<b>1,057</b>	1,057	1,057	1,057
Grants - Capital (non-recurrent)	5,932	<b>3,246</b>	3,473	6,646	4,924
Reimbursements	3,571	<b>227</b>	236	246	255
Net gain on disposal of property, infrastructure, plant and equipment	1299	<b>839</b>	0	0	0
Other income	799	<b>629</b>	404	501	540
<b>Total income</b>	<b>53,026</b>	<b>51,823</b>	<b>53,628</b>	<b>59,527</b>	<b>60,404</b>
<b>Expenses</b>					
Employee costs	20,020	<b>21,630</b>	22,712	23,847	25,099
Materials and services	21,608	<b>16,682</b>	16,862	17,725	18,348
Depreciation and amortisation	10,940	<b>11,160</b>	10,650	11,046	11,449
Finance costs	566	<b>494</b>	504	588	617
Other expenses	11	<b>111</b>	11	12	12
<b>Total expenses</b>	<b>53,145</b>	<b>50,077</b>	<b>50,739</b>	<b>53,218</b>	<b>55,525</b>
<b>Surplus (deficit) for the year</b>	<b>-119</b>	<b>1,746</b>	<b>2,889</b>	<b>6,309</b>	<b>4,879</b>
<b>Other comprehensive income</b>					
Other	0	<b>0</b>	0	0	0
<b>Comprehensive result</b>	<b>-119</b>	<b>1,746</b>	<b>2,889</b>	<b>6,309</b>	<b>4,879</b>

## Budgeted Standard Balance Sheet

For the four years ending 30 June 2017

	Forecast	<b>Budget</b>	Strategic Resource Plan		
	Actual		Projections		
	2013	<b>2014</b>	2015	2016	2017
	\$'000	<b>\$'000</b>	\$'000	\$'000	\$'000
<b>Current assets</b>					
Cash and cash equivalents	11,444	<b>5,845</b>	7,453	8,104	9,148
Trade and other receivables	4,743	<b>4,743</b>	4,652	4,723	4,799
Other assets	916	<b>715</b>	715	715	715
<b>Total current assets</b>	<b>17,103</b>	<b>11,303</b>	<b>12,820</b>	<b>13,542</b>	<b>14,662</b>
<b>Non-current assets</b>					
Trade and other receivables	886	<b>885</b>	885	885	885
Property, infrastructure, plant & equipment	361,439	<b>367,217</b>	369,381	377,065	380,418
<b>Total non-current assets</b>	<b>362,325</b>	<b>368,102</b>	<b>370,266</b>	<b>377,950</b>	<b>381,303</b>
<b>Total assets</b>	<b>379,428</b>	<b>379,405</b>	<b>383,086</b>	<b>391,492</b>	<b>395,965</b>
<b>Current liabilities</b>					
Trade and other payables	6,450	<b>2,084</b>	3,063	3,644	3,615
Interest-bearing loans and borrowings	1,599	<b>1,528</b>	1,727	1,821	1,860
Provisions	6,074	<b>6,524</b>	6,922	7,324	7,724
<b>Total current liabilities</b>	<b>14,123</b>	<b>10,136</b>	<b>11,712</b>	<b>12,789</b>	<b>13,199</b>
<b>Non-current liabilities</b>					
Interest-bearing loans and borrowings	6,223	<b>8,441</b>	9,114	11,723	11,631
Provisions	10,138	<b>10,138</b>	8,678	7,088	6,364
<b>Total non-current liabilities</b>	<b>16,361</b>	<b>18,579</b>	<b>17,792</b>	<b>18,811</b>	<b>17,995</b>
<b>Total liabilities</b>	<b>30,484</b>	<b>28,715</b>	<b>29,504</b>	<b>31,600</b>	<b>31,194</b>
<b>Net assets</b>	<b>348,944</b>	<b>350,690</b>	<b>353,582</b>	<b>359,892</b>	<b>364,771</b>
<b>Equity</b>					
Accumulated surplus	135,031	<b>138,136</b>	141,225	147,435	152,114
Asset revaluation reserve	209,408	<b>209,408</b>	209,408	209,408	209,408
Other reserves	4,505	<b>3,146</b>	2,949	3,049	3,249
<b>Total equity</b>	<b>348,944</b>	<b>350,690</b>	<b>353,582</b>	<b>359,892</b>	<b>364,771</b>

## Budgeted Standard Cash Flow Statement

For the four years ending 30 June 2017

	Forecast	<b>Budget</b>	Strategic Resource Plan		
	Actual		Projections		
	2012/13	2013/14	2014/15	2015/16	2016/17
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows	Inflows	Inflows	Inflows	Inflows
	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)
<b>Cash flows from operating activities</b>					
<i>Receipts</i>					
Rates and charges	23,259	<b>24,436</b>	26,038	27,456	29,125
Statutory fees and fines	634	<b>636</b>	655	675	695
User fees	6,727	<b>6,100</b>	6,576	6,939	7,117
Contributions - cash	461	<b>509</b>	529	551	573
Grants - operating	11,279	<b>15,201</b>	15,809	16,441	17,099
Grants - capital	5,932	<b>3,246</b>	3,473	6,646	4,924
Interest	799	<b>624</b>	349	446	485
Other receipts	3,571	<b>232</b>	241	251	260
	<b>52,662</b>	<b>50,984</b>	53,670	59,405	60,278
<i>Payments</i>					
Employee costs	-19,420	<b>-21,180</b>	-22,312	-23,447	-24,699
Materials and consumables	-21,778	<b>-21,059</b>	-17,306	-18,695	-19,063
Other payments	0	<b>0</b>	0	0	0
	<b>-41,198</b>	<b>-42,239</b>	-39,618	-42,142	-43,762
Net cash provided by operating activities	11,464	<b>8,745</b>	14,052	17,263	16,516
<b>Cash flows from investing activities</b>					
Proceeds from sale of property, plant and	1,599	<b>1,039</b>	880	1,180	880
Payments for property, plant and equipment	-16,684	<b>-17,038</b>	-13,695	-19,909	-15,682
Net cash used in investing activities	-15,085	<b>-15,999</b>	-12,815	-18,729	-14,802
<b>Cash flows from financing activities</b>					
Finance costs	-566	<b>-494</b>	-504	-588	-617
Proceeds from borrowings	818	<b>3724</b>	2400	4,430	1768
Repayment of borrowings	-1,599	<b>-1,576</b>	-1,528	-1,727	-1,821
Net cash provided by (used in) financing activities	-1,347	<b>1,654</b>	368	2,115	-670
<b>Net decrease in cash &amp; cash equivalents</b>	-4,968	<b>-5,600</b>	1,605	649	1,044
Cash & cash equivalents at beginning of year	16,413	<b>11,445</b>	<b>5,845</b>	<b>7,450</b>	<b>8,099</b>
<b>Cash &amp; cash equivalents at end of year</b>	<b>11,445</b>	<b>5,845</b>	7,450	8,099	9,143

## Budgeted Standard Capital Works Statement

For the four years ending 30 June 2017

	Budget 2012/13 \$'000	Budget 2013/14 \$'000	Strategic Resource Plan Projections		
			2014/15 \$'000	2015/16 \$'000	2016/17 \$'000
<b>Capital works areas</b>					
Land	138	843	897	0	0
Land improvements	1,963	1,114	119	2,442	592
Buildings	3,395	5,772	2,621	5,488	3,000
Road pavements	5,468	5,165	6,283	8,458	8,668
Bridges	481	396	454	498	547
Drainage	154	296	437	175	173
Plant and equipment	3,094	3,154	1,500	1,500	1,500
Furniture and fittings	250	239	240	200	100
Other	95	59	1,144	1,148	1,102
<b>Total capital works</b>	<b>15,038</b>	<b>17,038</b>	<b>13,695</b>	<b>19,909</b>	<b>15,682</b>
<b>Represented by:</b>					
Asset renewal	7,936	8,382	6,567	7,201	7,852
New assets	3,943	5,793	3,564	6,354	3,915
Asset expansion/upgrade	3,159	2,815	3,564	6,354	3,915
Rehabilitation	0	48	0	0	0
<b>Total capital works</b>	<b>15,038</b>	<b>17,038</b>	<b>13,695</b>	<b>19,909</b>	<b>15,682</b>

## Reconciliation of net movement in property, infrastructure plant and equipment

	Budget 2012/13 \$'000	Budget 2013/14 \$'000	Strategic Resource Plan Projections		
			2014/15 \$'000	2015/16 \$'000	2016/17 \$'000
<b>Total capital works</b>	<b>15,038</b>	<b>17,038</b>	<b>13,695</b>	<b>19,909</b>	<b>15,682</b>
Asset revaluation increment	0	0	0	0	0
Depreciation & amortisation	-10,120	-11,160	-10,650	-11,046	-11,449
Written down value of assets sold	-1,827	-100	-881	-1,179	-880
Granted assets	0	0	0	0	0
Recognition of previously unrecognised assets	0	0	0	0	0
<b>Net movement in property, infrastructure plant &amp; equipment</b>	<b>3,091</b>	<b>5,778</b>	<b>2,164</b>	<b>7,684</b>	<b>3,353</b>

## Budgeted Statement of Investment Reserves

	Forecast Actual 2012/13 \$	Transfers to \$	Transfers from \$	Budget 2013/14 \$
<b>Statutory</b>				
Drainage	5,334	-	-	5,334
General	80,727	30,000	-	110,727
Roads	49,860	-	-	49,860
Parking	-	-	-	0
Street Trees	65,092	5,000	-	70,092
Footpaths	3,948	-	-	3,948
	204,961	35,000	-	239,961
<b>Discretionary</b>				
Barry Court Area Improvement	3,636	-	-	3,636
Cemetery	32,853	20,000	16,000	36,853
Children's services	-	10,000	-	10,000
Developers Contribution for Recreation	220,159	25,000	166,441	78,718
Vehicle PAG ADASS	40,000	-	-	40,000
CoNECT Integration	205,232	38,822	5,162	238,892
HACC	55,598	-	-	55,598
Industrial Development	175,349	447,597	-	622,946
Insurance Excess	60,000	-	-	60,000
Performing Arts Centre	-	2,727	-	2,727
Replacement of Plant	1,179,175	1,592,197	2,693,000	78,372
Replacement of Plant - CSNE	292,074	-	84,000	208,074
Regional Playground	103,000	-	-	103,000
Landfill Capital Works	1,776,488	1,122,640	1,622,594	1,276,534
Livestock Exchange	140,150	-	51,030	89,120
Waste Operations	16,016	-	15,000	1,016
	4,299,730	3,258,983	4,653,227	2,905,486
<b>Total Reserves</b>	<b>4,504,691</b>	<b>3,293,983</b>	<b>4,653,227</b>	<b>3,145,447</b>



## **Appendix B**

### **Statutory disclosures**

This appendix presents information which the Act and the Regulations require to be disclosed in the Council's annual budget.

The appendix includes the following budgeted information:

- Borrowings
- Rates and charges
- Differential rates.

## Statutory disclosures

### 1. Borrowings

	2012/13	2013/14
	\$	\$
New borrowings (other than refinancing)	817,801	3,724,147
Debt redemption	1,598,972	1,576,274

### 2. Rates and charges

#### 2.1 The proposed rate in the dollar for each type of rate to be levied

Type of Property	2012/13	2013/14
	% of CIV	% of CIV
General rate for rateable residential properties	0.4510	0.4736
General rate for rateable vacant residential properties	0.9020	0.9471
General rate for rateable rural/residential properties	0.4510	0.4736
General rate for rateable vacant rural/residential properties	0.9020	0.9471
General rate for rateable rural properties	0.3315	0.3481
Rate concession for rateable recreational & cultural properties	0.2706	0.2841
General rate for rateable commercial/industrial properties	0.6089	0.6393
General rate for rateable vacant commercial/industrial properties	0.9020	0.9471

#### 2.2 The estimated amount to be raised by each type of rate to be levied

Type of Property	2012/13	2013/14
	\$	\$
Residential	8,105,809	8,650,583
Vacant residential	285,934	276,733
Rural/residential	3,152,661	3,338,421
Vacant rural/residential	209,291	227,181
Rural	4,539,021	4,757,430
Recreational & cultural	22,798	21,191
Commercial/industrial	2,893,018	3,078,856
Vacant commercial/industrial	97,913	90,751

#### 2.3 The estimated total amount to be raised by rates

	2012/13	2013/14
	\$	\$
Total rates to be raised	19,306,445	20,441,146

**2.4 The proposed percentage change in the rate in the dollar for each type of rate to be levied, compared to that of the previous financial year**

Type of Property	2012/13 Change %	2013/14 Change %
Residential	0.56	5.00
Vacant residential	0.57	5.00
Rural/residential	0.56	5.00
Vacant rural/residential	0.57	5.00
Rural	1.25	5.00
Recreational & cultural	0.56	5.00
Commercial/industrial	4.44	5.00
Vacant commercial/industrial	0.57	5.00

**2.5 The number of assessments for each type of rate to be levied compared to the previous year**

Type of Property	2012/13 \$	2013/14 \$
Residential	7,888	7,925
Vacant residential	149	176
Rural/residential	2,427	2,432
Vacant rural/residential	151	164
Rural	2,947	2,945
Recreational & cultural	11	11
Commercial/industrial	1,037	1,042
Vacant commercial/industrial	53	48
<b>Total number of assessments</b>	<b>14,663</b>	<b>14,743</b>

**2.6 The basis of valuation to be used is the Capital Improved Value (CIV)**

**2.7 The estimated total value of land in respect of which each type of rate is to be levied compared with the previous year**

Type of Property	2012/13 \$	2013/14 \$
Residential	1,810,857,000	1,826,559,000
Vacant residential	26,960,000	29,219,000
Rural/residential	701,910,000	704,903,000
Vacant rural/residential	21,190,000	23,987,000
Rural	1,368,236,000	1,366,685,000
Recreational & cultural	7,459,000	7,459,000
Commercial/industrial	480,851,000	481,598,000
Vacant commercial/industrial	11,226,000	9,582,000
<b>Total</b>	<b>4,428,689,000</b>	<b>4,449,992,000</b>

**2.8 The proposed unit amount to be levied for each type of charge under section 162 of the Act**

Type of Charge	Per Service 2012/13 \$	Per Service 2013/14 \$
Garbage Charge (140 litre bin)	193	201
Garbage Charge (240 litre bin)	358	372
Recycling	78	81

## 2.9 The estimated amounts to be raised for each type of charge to be levied compared to the previous year

Type of Charge	2012/13 \$	2013/14 \$
Garbage Charge (140 litre bin)	2,356,723	2,474,310
Garbage Charge (240 litre bin)	367,666	387,252
Recycling	982,800	1,029,672
<b>Total</b>	<b>3,707,189</b>	<b>3,891,234</b>

## 2.10 The estimated total amount to be raised by rates and charges:

	2012/13 \$	2013/14 \$
Rates and charges	23,013,634	24,332,380
Supplementary rates	115,000	104,000
<b>Total</b>	<b>23,128,634</b>	<b>24,436,380</b>

## 2.11 There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

## 3. Differential rates

### 3.1 Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.4736% of CIV for all rateable residential properties;
- A general rate of 0.9471% of CIV for all rateable vacant residential properties;
- A general rate of 0.4736% of CIV for all rateable rural residential properties;
- A general rate of 0.9471% of CIV for all rateable vacant rural residential properties;
- A general rate of 0.3481% of CIV for all rateable rural properties;
- A general rate of 0.2841% of CIV for all rateable cultural & recreational properties;
- A general rate of 0.6393% of CIV for all rateable commercial/industrial properties;
- A general rate of 0.9471% of CIV for all rateable vacant commercial/industrial properties; and

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

### 3.2 Differential Rating Statement 2013/14 rating year

The objectives of the differential rate are to raise rates in a way where each class of land is dealt with fairly and equitably having regard to the burden upon other classes of land, with particular regard to:

- the material benefits received by each class of land from Council expenditure;
- the use to which land in each class is and can be put;
- the ability to pass on rate increases in prices;
- the equitable and efficient distribution of the rating burden;
- the availability of and access to services offered by Council to its ratepayers;
- the demand for services created by the various classes of properties;
- providing a discount for rural properties;
- encouraging appropriate development; and
- supporting recreational and cultural pursuits.

The following table defines the types or classes of land which are subject to differential rates. Where rateable property is used for more than one classification then the classification with the highest rate will apply.

<i>Type and Description</i>
<b>General:</b>
All land except where otherwise classified
General rate – 100%: The objective of this general rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the: <ul style="list-style-type: none"> <li>• Construction and maintenance of infrastructure assets</li> <li>• Development and provision of health and community services</li> <li>• Provision of general support services.</li> </ul>
<b>Commercial/ Industrial Land</b>
Any land which: <ol style="list-style-type: none"> <li>1. has a Capital Improved Value of less than \$6 million; and</li> <li>2. is used primarily for commercial or industrial purposes or is located at 18-20 Cusack Street, Wangaratta.</li> </ol>
Rating differential – 135%: The objective of the Commercial/Industrial rate is to recognise the benefits derived by this class of property including higher infrastructure investment and general support services.
<b>Vacant Commercial/ Industrial Land</b>
Any land which: <ol style="list-style-type: none"> <li>1. is located within: <ul style="list-style-type: none"> <li>§ a Mixed Use Zone;</li> <li>§ Industrial Zone 1;</li> <li>§ Business Zone 1;</li> <li>§ Business Zone 2;</li> <li>§ Business Zone 4;</li> <li>§ Special Use Zone 1;</li> <li>§ Special Use Zone 2;</li> <li>§ Special Use Zone 3; or</li> <li>§ Special Use Zone 4,</li> </ul> under the Wangaratta Planning Scheme; and </li> <li>2. has developed infrastructure and utilities available to it but in respect of which no commercial or industrial use is occurring.</li> </ol>

<p>Rating differential – 200%: The objective of the Vacant Commercial/Industrial differential rate is to recognise the benefits derived by this class of property including higher infrastructure investment and general support services and to encourage development of this class of property.</p>
<p><b>Vacant General Land</b></p>
<p>Any land which:</p> <ol style="list-style-type: none"> <li>1. is located within a Residential 1 zone under the Wangaratta Planning Scheme; and</li> <li>2. on which no building designed or adapted for occupation is erected.</li> </ol>
<p>Rating differential – 200%: The objective of the Vacant General Land differential rate is to encourage development of this class of property</p>
<p><b>Rural Residential Land:</b></p>
<p>Any land which is located within:</p> <ol style="list-style-type: none"> <li>1.1 Rural Living 1 zone; <ul style="list-style-type: none"> <li>§ Rural Living 2 zone,</li> <li>§ Low Density Residential zone; or</li> <li>§ Township zone</li> </ul> under the Wangaratta Planning Scheme; or</li> <li>1.2 a Farming zone or Rural Conservation zone under the Wangaratta Planning Scheme and is less than 8ha in area, except where the land is farmed as a single enterprise occupied by the same person or persons whether or not the properties are contiguous; and</li> <li>2. on which there is erected a building designed or adapted for occupation; and</li> <li>3. does not have the characteristics of Commercial/Industrial Land.</li> </ol>
<p>Rating differential – 100%: The objective of this differential rate is to reflect that the reduced benefits received by this lower density property are reflected in property values, and therefore, no discounted rate should be applied.</p>
<p><b>Vacant Rural Residential Land:</b></p>
<p>Any land which :</p> <ol style="list-style-type: none"> <li>1. is located within: <ul style="list-style-type: none"> <li>§ Rural Living 1 zone;</li> <li>§ Rural Living 2 zone;</li> <li>§ Low Density Residential zone;</li> <li>§ Township zone</li> </ul> under the Wangaratta Planning Scheme except where the land is a farmed as a single enterprise occupied by the same person or persons whether or not the properties are contiguous; and</li> <li>2. does not have the characteristics of Commercial/Industrial Land.</li> </ol>
<p>Rating differential – 200%: The objective of the Vacant Rural Residential Land differential rate is to encourage development of this class of property.</p>

<b>Rural Land:</b>
Any land: 1. which is: located within a Farming zone or Rural Conservation zone under the Wangaratta Planning Scheme and is equal to or greater than 8 ha in area; or farmed as a single enterprise occupied by the same person or persons whether or not the properties are contiguous; and  2. does not have the characteristics of Commercial/Industrial Land.
Rating differential – 73.5%: The objective of the Rural Land differential rate is to recognise the reduced infrastructure investment and provision of services to this class of property.
<b>Recreation and Cultural Land:</b>
Land prescribed under the Cultural and Recreational lands Act 1963 as 'recreational lands' that meets the test of being 'rateable land' under the Act.
Rating differential – 60%: The objective of the Recreation and Culture Land differential rate is to encourage recreational and cultural pursuits.

### 3.3 Recreational & Cultural land

#### Application of Rate

Where recreational facilities are provided on public ownership land (Crown Land/Council Owned Land) and share facilities that are available to the general public, those properties will be considered as non-rateable.

Where private ownership land is used for the provision of recreational facilities which are available to the general public such properties will be rated as Recreational & Cultural.

Where private ownership land is used for the provision of recreational facilities which are not available to the general public (e.g. sporting facilities associated with a resort facility) such properties will not be rated as Recreational & Cultural, but will be rated in accordance with another differential rating classification.

## **Appendix C**

### **Capital works program**

This appendix presents a listing of the capital works projects that will be undertaken for the 2013/14 year.

The capital works projects are grouped by class and include the following:

- New works for 2013/14 year.
- Works carried forward from the 2012/13 year.



## Capital works program

For the year ending 30 June 2014

### 1. New works

Capital Works Area	Current Year Funding	Equity Funding Prior Years	Project Cost
<b>LAND</b>			
New Assets			
021 Ovens College land purchase	500,000	342,650	842,650
	500,000	342,650	842,650
<b>TOTAL LAND</b>	<b>500,000</b>	<b>342,650</b>	<b>842,650</b>
<b>PLANT &amp; EQUIPEMENT</b>			
Renewal			
00529 Signage on roads replacement	45,000	0	45,000
Motor Vehicles and Plant 13/14 program	0	2,130,000	2,130,000
	45,000	2,130,000	2,175,000
Upgrade			
01336 Landfill - Diesel tank upgrade		10,000	10,000
01350 360 Litre Recycling Bins		110,000	110,000
	0	120,000	120,000
New Assets			
Livestock Exchange agricultural quad bike	0	12,500	12,500
Enforcement services equipment	3,000	0	3,000
00546 Street lighting improvements	15,000	0	15,000
	18,000	12,500	30,500
<b>TOTAL PLANT &amp; EQUIPMENT</b>	<b>63,000</b>	<b>2,262,500</b>	<b>2,325,500</b>
<b>FURNITURE &amp; FITTINGS</b>			
Renewal			
025 Information services equipment upgrades	97,800	0	97,800
027 Library furniture - Wangaratta branch	4,000		4,000
	101,800	0	101,800
New Assets			
065 Building services equipment	500		500
080 Design/Asset planning equipment	91,000		91,000
00102 Gallery acquisitions	5,853		5,853
01322 WGC - Council chamber PA & induction loop	40,055		40,055
	137,408	0	137,408
<b>TOTAL FURNITURE &amp; FITTINGS</b>	<b>239,208</b>	<b>0</b>	<b>239,208</b>

Capital Works Area	Current Year Funding	Equity Funding Prior Years	Project Cost
<b>LAND IMPROVEMENTS</b>			
Upgrade			
00134 Country football and netball program	125,000		125,000
00767 Cemetery lawn beams	21,100		21,100
01016 Kindergarten compliance	25,000		25,000
01173 Water Meter Upgrade	31,500		31,500
01265 Netball Cluster - Courts	167,756		167,756
01327 Childcare/Kinders replace playground edging	15,000		15,000
01347 Appin Park Athletics jumps upgrade	30,000		30,000
	415,356	0	415,356
New Assets			
00532 Fire hydrants	28,000	0	28,000
00766 Cemetery Columbarium wall - stage 1	43,000	0	43,000
01319 Mitchell Ave Reserve Streetscapes & Amenities Improvements - Play Equip	57,000	0	57,000
086 Wangaratta Cemetery Trust	3,800	0	3,800
01321 Westend Streetscapes & Amenities Improvements	65,500	0	65,500
	197,300	0	197,300
<b>TOTAL LAND IMPROVEMENTS</b>	612,656	0	612,656
<b>LANDFILL</b>			
Renewal			
01333 Landfill - Fence replacement	0	45,000	45,000
	0	45,000	45,000
New Assets			
01348 Landfill - Design and Construction of Cell 7	0	50,000	50,000
	0	50,000	50,000
<b>TOTAL LANDFILL</b>	0	95,000	95,000
<b>BUILDINGS</b>			
Renewal			
01013 Buildings Renewal	272,250	0	272,250
01328 Wang Childcare centre pergola - part replace	5,000	0	5,000
01340 Community Halls upgrade program	160,000	0	160,000
	437,250	0	437,250
Upgrade			
01301 Netball Cluster - Buildings	125,000	0	125,000
01324 Wang Govt Centre - Surge & Lightning protection	23,120	0	23,120
01325 Appin Park Pre-School Air Conditioning	42,000	0	42,000
01326 Appin Park Pre-School Office relocation	50,295	0	50,295
01329 Security System upgrade to Broadband	48,100	0	48,100
01330 Rural Town Sewer Scheme Council sites	23,000	0	23,000
01342 Wang Performing Arts Centre - Accessible Seating	24,200	0	24,200
01343 Old Yarrunga Childcare upgrade	14,658	0	14,658
01344 Everton Hall and precinct redevelopment	385,000	0	385,000
	735,373	0	735,373

Capital Works Area	Current Year Funding	Equity Funding Prior Years	Project Cost
<b>New Assets</b>			
01320 Mitchell Ave Reserve Streetscapes & Amenities Imps - Toilet Block	18,300	0	18,300
01331 Livestock Selling Complex Roofing	2,200,000	0	2,200,000
059 Wangaratta Gallery loading dock ramp	3,000	0	3,000
01341 City Oval Tennis Precinct - Stage One	340,000	0	340,000
	<u>2,561,300</u>	<u>0</u>	<u>2,561,300</u>
<b>TOTAL BUILDINGS</b>	<b>3,733,923</b>	<b>0</b>	<b>3,733,923</b>
<b>SEALED ROADS</b>			
<b>Renewal</b>			
00311 Local road reseals	300,000	0	300,000
00353 Roads to Recovery reseals	1,047,910	0	1,047,910
00530 Shoulder renewal	86,000	0	86,000
00531 Major patching	100,000	0	100,000
00555 Maintenance for reseals	243,090	0	243,090
00725 Road Street reconstruction	880,000	0	880,000
01200 Aerodrome Pavement Resealing	225,000	0	225,000
	<u>2,882,000</u>	<u>0</u>	<u>2,882,000</u>
<b>Upgrade</b>			
00862 Township Gravel Road Sealing Program	75,000	0	75,000
	<u>75,000</u>	<u>0</u>	<u>75,000</u>
<b>TOTAL SEALED ROADS</b>	<b>2,957,000</b>	<b>0</b>	<b>2,957,000</b>
<b>GRAVEL ROADS</b>			
<b>Renewal</b>			
00312 Local road resheets	400,000	0	400,000
	<u>400,000</u>	<u>0</u>	<u>400,000</u>
<b>TOTAL GRAVEL ROADS</b>	<b>400,000</b>	<b>0</b>	<b>400,000</b>
<b>BRIDGES</b>			
<b>Renewal</b>			
00315 Periodic bridge maintenance	139,000	0	139,000
01354 Cryers Bridge	20,000	0	20,000
01355 Hooper's Bridge	70,000	0	70,000
01356 Ireland's Bridge	10,000	0	10,000
01357 Eldorado Swing Bridge	7,000	0	7,000
01358 Ivone's Bridge	100,000	0	100,000
01359 Developmental Rd Bridge	50,000	0	50,000
	<u>396,000</u>	<u>0</u>	<u>396,000</u>
<b>TOTAL BRIDGES</b>	<b>396,000</b>	<b>0</b>	<b>396,000</b>

Capital Works Area	Current Year Funding	Equity Funding Prior Years	Project Cost
<b>KERBING</b>			
Renewal			
00330 Kerb and channel replacement	97,000	0	97,000
01360 Kerb & Channel Shiel St	263,000	0	263,000
01361 Kerb & Channel Bell Ave	100,000	0	100,000
	<u>460,000</u>	<u>0</u>	<u>460,000</u>
<b>TOTAL KERBING</b>	<b>460,000</b>	<b>0</b>	<b>460,000</b>
<b>DRAINAGE</b>			
Renewal			
01041 Drainage - Casino Court	83,565	0	83,565
	<u>83,565</u>	<u>0</u>	<u>83,565</u>
Upgrade			
00709 Rural drainage upgrades	22,800	0	22,800
01345 Drainage	30,000	0	30,000
	<u>52,800</u>	<u>0</u>	<u>52,800</u>
New Assets			
01346 Drainage - Townships and Worland Road	160,000	0	160,000
	<u>160,000</u>	<u>0</u>	<u>160,000</u>
<b>TOTAL DRAINAGE</b>	<b>296,365</b>	<b>0</b>	<b>296,365</b>
<b>FOOTPATHS</b>			
Renewal			
00712 Footpath renewal program	30,750	0	30,750
01012 Streetscapes Renewal	45,000	0	45,000
	<u>75,750</u>	<u>0</u>	<u>75,750</u>
New Assets			
01364 Mason St & Greta Rd pedestrian improvement works stage 1	65,000	0	65,000
00860 Footpath High Priority Program	67,027	0	67,027
	<u>132,027</u>	<u>0</u>	<u>132,027</u>
<b>TOTAL FOOTPATHS</b>	<b>207,777</b>	<b>0</b>	<b>207,777</b>
<b>BIKEPATHS</b>			
Renewal			
01011 Bicycle path renewal	94,000	0	94,000
	<u>94,000</u>	<u>0</u>	<u>94,000</u>
New Assets			
00859 Shared Paths (High Priority Links) Prog	23,000	0	23,000
01323 Rail Trail extension Milawa to Rec Reserve	85,000	0	85,000
01339 Shared Path - Glenrowan to Hamilton Park	65,000	0	65,000
	<u>173,000</u>	<u>0</u>	<u>173,000</u>
<b>TOTAL BIKEPATHS</b>	<b>267,000</b>	<b>0</b>	<b>267,000</b>

<b>Capital Works Area</b>	<b>Current Year Funding</b>	<b>Equity Funding Prior Years</b>	<b>Project Cost</b>
<b>PARKS &amp; GARDENS</b>			
Upgrade			
00523 Disability/all access upgrade works	4,400	0	4,400
01335 Water reuse at HP Barr Reserve Precinct	9,500	0	9,500
	<u>13,900</u>	<u>0</u>	<u>13,900</u>
New Assets			
01363 NEW - Park furniture (playgrounds)	20,000	25,000	45,000
	<u>20,000</u>	<u>25,000</u>	<u>45,000</u>
<b>TOTAL PARKS &amp; GARDENS</b>	<u>33,900</u>	<u>25,000</u>	<u>58,900</u>
<b>TOTAL NEW CAPITAL WORKS 2013/14</b>			
	<u>10,166,829</u>	<u>2,725,150</u>	<u>12,891,979</u>
Renewal	4,975,365	2,175,000	7,150,365
New Assets	3,899,035	430,150	4,329,185
Upgrade	1,292,429	120,000	1,412,429

Capital Works Area	Current Year Funding	Equity Funding Prior Years	Project Cost
<b>2. Works carried forward from the 2012/13 year</b>			
PLANT & EQUIPEMENT			
Renewal			
Motor Vehicles and Plant 12/13 program		812,000	812,000
	0	812,000	812,000
New Assets			
01174 Cemetery Lifting Hoist	0	16,000	16,000
	0	16,000	16,000
TOTAL PLANT & EQUIPMENT	0	828,000	828,000
LAND IMPROVEMENTS			
Renewal			
00406 Merriwa Park infrastructure renewals		100,000	100,000
	0	100,000	100,000
Upgrade			
01021 Whorouly South Scout Hall demolition		35,000	35,000
01022 Bowser East leachate management		20,000	20,000
01023 Bowser West leachate management		20,000	20,000
01172 Ovens Riverbank stabilisation		13,600	13,600
01303 Apex Park Car park	0	150,000	150,000
	0	238,600	238,600
New Assets			
01191 Glenrowan Public Toilet Access	0	20,000	20,000
	0	20,000	20,000
TOTAL LAND IMPROVEMENTS	0	358,600	358,600
LANDFILL			
Rehabilitation			
00429 Bowser East landfill rehabilitation	0	47,594	47,594
	0	47,594	47,594
TOTAL LANDFILL	0	47,594	47,594

Capital Works Area	Current Year Funding	Equity Funding Prior Years	Project Cost
<b>BUILDINGS</b>			
Renewal			
01108 Whorouly Football/Netball Club change rooms		320,000	320,000
	0	320,000	320,000
Upgrade			
01105 Comfort Station Redevelopment		288,822	288,822
01167 WISAC - Cogeneration		528,287	528,287
01190 Depot Master Plan Implementation		85,000	85,000
	0	902,109	902,109
New Assets			
01169 Wang Children's Services centre Final Stage		816,330	816,330
	0	816,330	816,330
<b>TOTAL BUILDINGS</b>	0	2,038,439	2,038,439
<b>SEALED ROADS</b>			
Upgrade			
00346 Seal approaches to railway crossings		19,663	19,663
00863 Recreation Parklands M'plan Traffic Mgt		116,441	116,441
00864 Wangaratta Transport Study Implem't'n		64,828	64,828
00875 Road/Rail Closure Bourke Road		10,000	10,000
01183 Phillipson St/Williams Rd intersection		40,000	40,000
	0	250,932	250,932
New Assets			
00337 Dedicated Right Turn Lane into Bower Landfill (Land Aquis)		12,600	12,600
	0	12,600	12,600
<b>TOTAL SEALED ROADS</b>	0	263,532	263,532
<b>FOOTPATHS</b>			
Upgrade			
00711 Footpaths - construct incomplete segments		11,295	11,295
	0	11,295	11,295
<b>TOTAL FOOTPATHS</b>	0	11,295	11,295
<b>BIKEPATHS</b>			
New Assets			
00317 Shared pathway - Glenrowan to Hamilton Park		173,562	173,562
01145 Eldorado shared path and toilet block		425,000	425,000
	0	598,562	598,562
<b>TOTAL BIKEPATHS</b>	0	598,562	598,562

Capital Works Area	Current Year Funding	Equity Funding Prior Years	Project Cost
TOTAL CARRIED FWD WORKS 2012/13	0	4,146,022	4,146,022
Renewal	0	1,232,000	1,232,000
New Assets	0	1,463,492	1,463,492
Upgrade	0	1,402,936	1,402,936
Rehabilitation	0	47,594	47,594

### 3. Summary

	Current Year Funding	Equity Funding Prior Years	Project Cost
Renewal	4,975,365	3,407,000	<b>8,382,365</b>
New Assets	3,899,035	1,893,642	<b>5,792,677</b>
Upgrade	1,292,429	1,522,936	<b>2,815,365</b>
Rehabilitation	0	47,594	<b>47,594</b>
<b>TOTAL CAPITAL WORKS</b>	<b>10,166,829</b>	<b>6,871,172</b>	<b>17,038,001</b>



## **Appendix D**

### **Key strategic activities**

This appendix presents a number of key strategic activities to be undertaken during the 2013/14 year and performance targets and measures in relation to these.

## Key strategic activities

For the year ending 30 June 2014

Strategic Activity	Performance Measure	Performance Target
Review the Community Engagement Strategy and Communication Strategy incorporating social media opportunities	<b>Time:</b> Community Engagement Strategy and Communication Strategy reviewed within timeframe	30-Jun-14
	<b>Quantity:</b> - Number of website page views compared of 2012/13 levels - Number of participants engaged via community forums	≥ 336,773 ≥ 1500
	<b>Quality:</b> - Maintenance or increase of performance score for Community Consultation and Engagement (Community Satisfaction Survey)	≥ 56
Ensure key business processes of Council are subject to regular audit to ensure compliance	<b>Time:</b> Internal Audit Program completed	30-Jun-14
	<b>Cost:</b> Internal Audit Program completed within budget	\$31,800
	<b>Quantity:</b> Number of high risk findings by internal audit	Nil
	<b>Quality:</b> Maintenance or increase in Liability Mutual Insurance Risk Management Score	≥ 78%
Celebrate with the community by supporting and enhancing existing events including Australia Day, Keep Australia Beautiful Awards, Seniors Festival, Community Pride and specific youth events and expand the range of festive community events to create further opportunities for the community to come together.	<b>Cost:</b> Deliver the events program within the allocated 2013/14 budget.	≤ \$158,930
	<b>Quantity:</b> - Attendance numbers at listed events - number of community events held during the year	≥ 14,250 ≥ 53
	<b>Quality:</b> - Level of satisfaction (high to very high) of participants of listed events - Maintenance or increase of performance score for Community and Cultural Activities (Community Satisfaction Survey)	≥ 60% ≥ 74
In partnership with other agencies review the Community Wellbeing Plan (Municipal Public Health Plan), the Municipal Early Years Plan, and develop a Positive Ageing Strategy	<b>Time:</b> - Community Wellbeing Plan reviewed and adopted within the required statutory timeframe - Municipal Early Years Plan reviewed within timeframe - Positive Ageing Strategy developed within timeframe	31-Oct-13 30-Jun-14 30-Jun-14
	<b>Quantity:</b> - Proportion of partner agencies who have endorsed the Community Wellbeing Plan - Proportion of partner agencies who have participated in the review of the Municipal Early Years Plan, and development of the Positive Ageing Strategy	>80% >90%
	<b>Quality:</b> Level of satisfaction of partner agencies in the review and development of Plans/Strategy	≥ 75%
Ensure the Wangaratta Performing Arts Centre is a high quality and accessible community facility and promoted as a regional conference and events venue	<b>Cost:</b> - Council contribution to the Wangaratta Performing Arts Centre equal to or under budget allocation	≤ \$1.146 million
	<b>Quantity:</b> - Increase in the number of patrons attending performances compared to 2012/13 levels - Increase in the number of bookings for conferences and events compared to 2012/13 levels	5% 5%
	<b>Quality:</b> Maintenance or increase of performance score for Art Centre and Libraries (Customer Satisfaction survey)	≥ 83

Strategic Activity	Performance Measure	Performance Target
Support our retail sector to prosper by delivering, or facilitating the delivery of, workshops and information to local businesses	<b>Cost:</b> Council contribution to Economic Development programs achieved at or below budget for Economic Development.	≤ \$482,915
	<b>Quantity:</b> Number of workshops delivered to local businesses during the year	≥ 4
	<b>Quality:</b> Level of satisfaction (high to very high) of local business participants in the workshops	≥ 75%
Undertake the role of the Regional Certification Body for the region on a trial basis	<b>Cost:</b> Undertake the role within the value of program funding	Net cost nil
	<b>Time:</b> Required duties for the Regional Certification Body undertaken within timeframe	30-Jun-14
	<b>Quantity:</b> Number of participants certified	150
	<b>Quality:</b> Level of satisfaction (high) of business and state government	≥ 65%
Develop and implement management plans incorporating rolling capital works and cyclic maintenance programs for Council's infrastructure including roads	<b>Cost:</b> Proportion of capital works projects completed within the allocated budget	90%
	<b>Quantity:</b> - The proportion of budgeted capital works projects completed at the conclusion of the financial year - Asset renewal gap	90% Nil
	<b>Quality:</b> Maintenance or increase in performance score for Condition of Local Streets and Footpaths (Community Satisfaction Survey)	≥ 59
Undertake a rating review to ensure that the rating strategy is consistent with Council Plan objectives and Ministerial Guidelines	<b>Cost:</b> Council contribution to finance net costs not exceeded	≤ \$256,887
	<b>Time:</b> Review to be conducted within allocated timeframe	30-Jun-14
	<b>Quantity:</b> Number of reference group workshops held	≥ 2
Review and refine the Rural Land Strategy following notification of State Planning Policy Framework Zoning Guidelines	<b>Cost:</b> Review conducted within allocated budget	\$80,000
	<b>Time:</b> Review to be conducted within allocated timeframe	30-Jun-14
	<b>Quantity:</b> Number of community forums held	≥ 5
Pursue external funding for the conversion of street lights to energy efficient lights	<b>Cost:</b> Deliver the conversion of street lights to energy efficient lights within the value of the government grant and net Council contribution.	≤ \$165,400
	<b>Quality:</b> Proportion of street lights converted to energy efficient lights under 'Watts Working Better' Street Lighting Energy Efficiency Program	≥ 60%
	<b>Quantity:</b> Number of street lights converted (total 1,190 lights)	714 lights
Commence the development of the Wangaratta Saleyards upgrade (subject to funding availability)	<b>Cost:</b> Within the value of government grants secured and Council budget allocation for stage 1	≤ \$2.2 million total cost
	<b>Time:</b> Development of the Wangaratta Saleyards upgrade commenced within the required timeframe	30-Jun-14
Review the use and capacity of the Wangaratta Indoor Sports and Aquatic Centre to respond to the increasing population and visitation trends.	<b>Cost:</b> Review conducted within allocated budget	Within current resources
	<b>Time:</b> Review to be conducted within allocated timeframe	30-Jun-14
	<b>Quantity:</b> - Number of patrons using WISAC	≥ 402,360
	<b>Quality:</b> Proportion of WISAC users who are overall satisfied or very satisfied with WISAC facility and services	≥ 95%
Strengthen the capacity of sporting groups through advice, advocacy and targeted funding	<b>Time:</b> Officer contact with each sporting group registered with Council	30-Jun-14
	<b>Quantity:</b> - Sports forums delivered within required timeframe - Information bulletins distributed to registered sporting groups per year	30-Jun-14 Six (6)
	<b>Quality:</b> Proportion of registered sporting groups who are overall satisfied or very satisfied with Council advice and advocacy efforts.	≥ 65%

## Appendix E Fees and Charges

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2013/14 year.

FEES AND CHARGES SET BY COUNCIL				
	Description	Current Fees/Charges FY 12/13	Proposed Fees/Charges from 9 July 2013	GST
<b>EXECUTIVE</b>				
Council				
<b>Fee Description:</b>	<b>COUNCILLORS TRAVELLING ALLOWANCE</b>			
<b>Details of Fee:</b>	Travel allowance rate for Councillors - cents per kilometre	\$0.67	\$0.68	N/A
<b>Comment:</b>	Section 75 of the Local Government Act 1989 provides that a Council may reimburse Councillors or members of Council committees for necessary out of pocket expenses incurred while performing duties as a Councillor or Committee member.			
Economic Development				
<b>Fee Description:</b>	<b>REGIONAL CERTIFYING BODY</b>			
<b>Details of Fee:</b>	Fee for certification per application	N/A	\$550.00	Incl
<b>Comment:</b>	Fee determined to certify applications as the Regional Certifying Body for the Department of Immigration and Citizenship.			
Tourism				
<b>Fee Description:</b>	<b>VISITORS INFORMATION CENTRE</b>			
<b>Details of Fee:</b>	Brochure display for businesses not in the municipality (Per year rate - Pro-rata for half year).	\$102.00	\$100.00	Incl
<b>Comment:</b>	The above pricing structure has been developed in recognition of the contribution made by the ratepayers of the Rural City of Wangaratta to the establishment and ongoing maintenance of the service. Regional brochures/visitors guides are displayed at no charge.			
<b>SUSTAINABILITY</b>				
Finance				
<b>Fee Description:</b>	<b>PHOTOCOPY/PLAN PRINTING CHARGES</b>			
<b>Details of Fee:</b>	The cost of providing photocopies and plan prints to the public has been set as follows:			
	A4 Colour	\$2.40	\$2.45	Incl
	A3 Colour	\$4.50	\$4.60	Incl
	A4	\$0.70	\$0.70	Incl
	A3	\$1.10	\$1.15	Incl
	A2	\$11.30	\$11.60	Incl
	A1	\$11.30	\$11.60	Incl
	A0	\$11.30	\$11.60	Incl
	B2	\$11.30	\$11.60	Incl
	B1	\$11.30	\$11.60	Incl
	Plan scanning (per scan)	\$11.30	\$11.60	Incl
	plus per CD	\$2.25	\$2.30	Incl
<b>Fee Description:</b>	<b>PHOTOCOPY/PLAN PRINTING CHARGES</b>			
	GIS Aerial Photography – produce & label to scale (officer time only) - per hour	\$34.30	\$35.20	Incl
<b>Comment:</b>	Charges are based on cost recovery. GIS Aerial Photography altered to hourly rate			
<b>Fee Description:</b>	<b>ACCOUNTING SERVICES</b>			
<b>Details of Fee:</b>	Professional fees in relation to provision of accountancy services - per hour	\$49.00	\$50.40	Incl
	Administration fees in relation to provision of accountancy services - per hour	\$34.40	\$35.40	Incl
<b>Comment:</b>	Fees set in association with provision of specialist accountancy services and generalist transactional processing services. These services are provided to the High Country Library Corporation and the Wangaratta Festival of Jazz.			

**FEES AND CHARGES SET BY COUNCIL**

	Description	Current Fees/Charges FY 12/13	Proposed Fees/Charges from 9 July 2013	GST
<b>Fee Description:</b>	<b>TENDERS\EXPRESSION OF INTEREST DOCUMENTATION</b>			
<b>Details of Fee:</b>	Non-refundable fees apply to the provision of hard copy Tender/Expression of Interest documentation.			
	0 – 30 pages	\$16.50	No longer utilised	
	31 – 75 pages	\$33.00	No longer utilised	
	76 - 150 pages	\$64.00	No longer utilised	
	150 + pages or with more than 10 A1 size drawings.	\$129.00	No longer utilised	
<b>Comment:</b>	After closure of the Tender/Expressions of Interest period, surplus specifications may be provided free of charge to interested Councils. Fees also apply to in-house bids.			
<b>Livestock Exchange</b>				
<b>Fee Description:</b>	<b>WANGARATTA LIVESTOCK EXCHANGE CHARGES</b>			
<b>Details of Fee:</b>	<b>AGENTS FEES</b>			
	Agents Sale Fee (includes special sales- CATTLE)	\$158.00	\$162.00	Incl
	Agents Throughput Fee (weekly sale - CATTLE) (Fee divided by stock numbers per agent)	\$546.00	\$561.00	Incl
	Agents Special Sale Throughput Fee (store sale – CATTLE) (Fee divided by stock numbers per agent)	\$948.00	\$974.00	Incl
	There are currently no throughput fees or agent store fees for sheep sales			
	<b>YARD DUES (Prime sales)</b>			
	Bobby Calves Yard Dues	\$1.80	\$1.85	Incl
	Young Cattle Yard Dues	\$6.60	\$6.75	Incl
	Export Yard Dues	\$6.60	\$6.75	Incl
	Dairy's Yard Dues	\$6.60	\$6.75	Incl
	Cows Yard Dues	\$6.60	\$6.75	Incl
	Cows & Calves Yard Dues	\$7.70	\$7.90	Incl
	Bulls Yard Dues	\$10.80	\$11.10	Incl
	Sheep or Lambs Yard Dues	\$0.60	\$0.60	Incl
	Horses Yard Dues	\$9.70	\$9.95	Incl
	Express cattle Yard Dues (Includes receivable of cattle (evening prior to sale))	\$2.10	\$2.15	Incl
	<b>YARD DUES (Store sales)</b>			
	Young cattle	\$6.10	\$6.25	Incl
	Cows	\$6.10	\$6.25	Incl
	Cows & calves	\$7.00	\$7.20	Incl
	Bulls	\$8.50	\$8.75	Incl
	<b>WEIGHING FEES (Private and Express)</b>			
	Singles	\$6.10	\$6.25	Incl
	2 to 5	\$3.00	\$3.05	Incl
	6 & Over	\$2.00	\$2.05	Incl
	Weigh Fees – Bulls	\$6.20	\$6.35	Incl
<b>Livestock Exchange</b>				
<b>Fee Description:</b>	<b>WANGARATTA LIVESTOCK EXCHANGE CHARGES</b>			
<b>Details of Fee:</b>	<b>Private Weigh – Scale Opening:</b>			
	Weekend & Public Holidays [after 7.30am only] (Fee divided by number of Agents)	\$110.00	\$113.00	Incl
	Normal trading days prior to 7:30am (By appointment only – A fee may be applicable for this service)			
	Weighing fees per head will also be applicable as above			
	<b>HOLDING FEES (Per head, per day)</b>			
	Holding Paddock Charges – Sheep	\$0.50	\$0.50	Incl
	Holding Paddock Charges – Cattle	\$1.00	\$1.05	Incl
	Holding Paddock Charges – Cow & Calf	\$1.20	\$1.25	Incl
	<b>OTHER FEES</b>			
	Canteen Hire (per day-not all days available due to sales etc.)			
	- Community groups	\$66.00	\$67.90	Incl

**FEES AND CHARGES SET BY COUNCIL**

Description	Current Fees/Charges FY 12/13	Proposed Fees/Charges from 9 July 2013	GST
- Commercial users	\$171.00	\$176.00	Incl
Canteen Weekend Hire Fee (per day).	\$263.00	\$270.00	Incl
Trans Shipment Cattle (per head)	\$2.00	\$2.05	Incl
Droving			Incl
Crush Use	\$2.00	\$2.05	Incl
Post-Breeder Ear Tag (each- applied by Agent)	\$12.80	\$13.15	Incl
Post Breeder Ear Tag (each – applied by Council)	\$28.00	\$28.80	Incl
Truck wash (per 7 minutes)	\$3.00	TBA	Incl
Standpipe fees/ per kilolitre	\$3.00	\$3.00	Incl
<b>Comment:</b>	Investigative work to be undertaken regarding truck wash		
<b>COMMUNITY</b>			
<b>Children's Services</b>			
<b>Fee Description:</b>	<b>LONG DAY CHILD CARE CENTRE FEES</b>		
<b>Details of Fee:</b>	<b>Wangaratta Child Care Centre Permanent Fees</b>		
Sessional	\$50.00	\$51.50	N/A
Daily	\$78.50	\$80.50	N/A
Weekly	\$350.00	\$360.00	N/A
<b>Casual Fee</b>			
Sessional	\$51.50	\$53.00	N/A
Daily	\$80.00	\$82.00	N/A
Casual Weekly	\$360.00	\$370.00	N/A
<b>Comment:</b>	Eligible families can access Child Care Benefit to assist in cost of child care. Families may also be eligible for 50% government rebate on costs of child care.		
<b>Children's Services</b>			
<b>Fee Description:</b>	<b>HIRE OF CHILDREN'S SERVICES MEETING ROOM</b>		
<b>Details of Fee:</b>	Hire of Meeting Room per hour:		
- by not-for-profit community groups	\$15.50	\$15.50	Incl
- all other users	\$25.75	\$25.75	Incl
- No Charge for current tenants	\$0.00	\$0.00	
<b>Comment:</b>	Additional charge for IT support	\$61.80	\$61.80 Incl
<b>Home &amp;</b>			
<b>Fee Description:</b>	<b>COMMUNITY MEALS</b>		
<b>Details of Fee:</b>	Cost per meal	\$8.00	\$8.00 N/A
Italian Pensioners	\$8.50	\$8.50	N/A
<b>Comment:</b>	Not subject to GST.		
<b>Fee Description:</b>	<b>HACC HOME MAINTENANCE SERVICE</b>		
<b>Details of Fee:</b>	<b>Property Maintenance</b>		
	Household maintenance service (plus cost of materials). Per Hour		
Rate (Low) - income less than \$33,095 p.a	\$10.80	\$11.40	N/A
Rate (Medium) - income \$33,095 - \$51,505 p.a	\$15.65	\$15.95	N/A
Rate (Medium) - income \$51,505 - \$72,915 p.a	\$16.70	\$17.00	N/A
Rate (High) - income greater than\$72,915 p.a	\$43.50	\$44.90	N/A
Full Cost Recovery for Private Agencies (Inc. GST)	\$53.35	\$54.95	Incl
Ride on mower	\$63.47	\$65.40	N/A
<b>Comment:</b>	Fees set by Council based on DHS HACC Fees policy. Note: Income range reflects single person income only. GST Free if provided in accordance with GST Act for Residential Community Care. GST will be applied where service provided on full costs recovery basis and where services are purchased by a private agency.		
<b>Fee Description:</b>	<b>HOME CARE FEES</b>		
<b>Details of Fee:</b>	<b>Home Care (Domestic Support)</b>		
Rate (low) per hour Income less than \$33,095.00	\$5.40	\$5.70	N/A
Rate (Medium) Income \$33,095.00 to \$51,505.00 p.a.	\$9.30	\$9.60	N/A
<b>Fee Description:</b>	<b>HOME CARE FEES</b>		
<b>Details of Fee:</b>	<b>Home Care (Domestic Support)</b>		

**FEES AND CHARGES SET BY COUNCIL**

Description	Current Fees/Charges FY 12/13	Proposed Fees/Charges from 9 July 2013	GST
Rate (Medium) Income \$51,505.00 to \$72,915.00 p.a.	\$13.90	\$14.20	N/A
Rate (High) Income greater than \$72,915.00	\$30.00	\$30.90	N/A
FCR for Private Agencies (Inc. GST) per hr Mon to Fri 7am to 7pm	\$44.55	\$45.90	Incl
per hr Mon to Fri 7am to 7pm	\$66.83	\$68.80	N/A
per half/quarter hr Mon to Fri 7am to 7 pm	\$24.92	\$25.65	N/A
per half/quarter hr Mon to Fri 7pm to 7 am includes weekends	\$35.14	\$36.20	N/A
per hr Public Holidays	\$88.38	\$91.05	N/A
per half/quarter hr Public Holidays	\$44.55	\$46.10	N/A
<b>Fee Description:</b> HOME CARE FEES			
<b>Details of Fee:</b> <u>Personal care</u>			
Rate (low) per hour Income less than \$33,095.00 p.a	\$4.05	\$4.30	N/A
<b>Fee Description:</b> HOME CARE FEES			
<b>Details of Fee:</b> <u>Personal care</u>			
Rate (Medium) Income \$33,095.00 to \$51,505.00 p.a.	\$5.95	\$6.10	N/A
Rate (Medium) Income \$51,505.00 to \$72,915.00 p.a.	\$8.35	\$8.50	N/A
Rate (High) Income greater than \$72,915.00 p.a	\$34.00	\$35.30	N/A
<b>Full Cost Recovery for Private Agencies</b>			
Mon to Fri 7am to 7pm	\$44.55	\$45.90	Incl
Mon to Fri 7pm to 7m	\$66.83	\$68.80	Incl
Half/ quarter hour Mon to Fri 7am to 7pm	\$24.92	\$25.65	Incl
Half/quarter hour Includes weekends Mon to Fri 7pm to 7am	\$35.14	\$36.20	Incl
Public Holidays	\$88.38	\$91.05	Incl
<b>Fee Description:</b> HOME CARE FEES			
<b>Details of Fee:</b> <u>Personal care</u>			
FCR for Private Agencies half/quarter hr Public Holidays	\$44.55	\$46.10	Incl
<b>Travel</b>			
FCR for Private Agencies per Km	\$1.27	\$1.30	Incl
<b>Home Care Emergency Fee</b>			
Rate (low) per hour	\$2.05	\$2.10	N/A
<b>Respite</b>			
Rate (low) per hour Income less than \$33,095.00 p.a.	\$2.70	\$2.80	N/A
Rate (Medium) Income \$33,095.00 to \$51,505.00 p.a.	\$3.90	\$3.90	N/A
Rate (Medium) Income \$51,505.00 to \$72,915.00 p.a.	\$4.25	\$4.20	N/A
Rate (High) Income greater than \$72,915.00	\$31.00	\$31.30	N/A
FCR for Private Agencies Mon to Fri 7am to 7pm	\$44.55	\$45.90	Incl
FCR for Private Agencies Mon to Fri 7pm to 7am	\$66.83	\$68.80	Incl
<b>Fee Description:</b> HOME CARE FEES			
<b>Details of Fee:</b> <u>Respite</u>			
FCR for Private Agencies half/quarter hr Mon to Fri 7am to 7pm	\$24.92	\$25.65	Incl
half/quarter hr Includes weekends, Mon to Fri 7pm to 7am	\$35.14	\$36.20	N/A
per hr Public Holidays	\$88.38	\$91.05	N/A
per hr half/quarter Public Holidays	\$44.55	\$46.10	N/A
<b>Travel - per km</b>	\$1.27	\$1.30	N/A
<b>Comment:</b>	Fees based on Department of Human Services HACC fees policy. GST to be applied where service provided on full costs recovery basis and where services are purchased by a private agency. NOTE: Income range reflects single person income only		

**FEES AND CHARGES SET BY COUNCIL**

	Description	Current Fees/Charges FY 12/13	Proposed Fees/Charges from 9 July 2013	GST
<u>Note:</u>	Hardship defined by the World English Dictionary as: "Conditions of life difficult to endure, something that causes suffering or privation". Under the Home and Community Care Fee Policy, 2006, section 9.5.5, pp: 8, "It is every service provider's responsibility to offer consumers the option to have fees reduced or waived". "Fees may be reduced or waived where a consumer who is receiving all relevant assistance would still experience hardship in paying fees". In determining a fee reduction, on Hardship grounds, Part 2 of the Victorian HACC Fees Policy- 2006, is to be completed and filed with the client record. Under Council Policy, a minimum fee of two dollars is charged for HACC consumers identified and assessed as eligible for Hardship assistance.			
<u>Fee Description:</u>	<b>CASE MANAGEMENT</b>			
<u>Details of Fee:</u>	Community Aged Care Packages (CACP).			
	Means Based Income, Full Fee, pm	\$57.00	\$58.40	N/A
	Means Based Income, Partial Reduction, pm	\$46.30	\$47.45	N/A
	Means Based Income Full Reduction, pm	\$28.50	\$29.20	N/A
	Means Based Income Waive	\$0.00		
	Linkages- Community Options (COP)			
	Means Based Income Full Fee	\$57.00	\$58.40	N/A
	Partial Reduction	\$46.30	\$47.45	N/A
	Full Reduction	\$28.50	\$29.20	N/A
	Waive	\$0.00		
	Physical, Sensory, Acquired Brain Injury and Chronic Illness Packages (DISA) and Flexible Support Packages (FSP)	No charge	No charge	
	Case Management Full Cost Recovery		\$80.00	Incl
<b>Environmental Health</b>				
<u>Fee Description:</u>	<b>REGISTERED FOOD PREMISES</b>			
<u>Details of Fee:</u>	Class 1 & 2 food premises requiring a Food Safety Plan			
	1 - 4 employees	\$252.00	\$260.00	N/A
	5 - 10 employees	\$312.00	\$320.00	N/A
	Extra staff - per person over 10 FTE	\$10.00	\$11.00	N/A
	Class 3 (Food Safety Plan Exempt Premises)	\$144.00	\$148.00	N/A
	Prescribed Accommodation	\$312.00	\$320.00	N/A
	Hairdressers/Beauty Parlour/Ear Piercers/Tattooists/Skin Penetration	\$192.00	\$198.00	N/A
	Transfer of Premises - 50% of annual registration fee			
	Sporting, Community and Charitable Groups	\$50.00	\$52.00	N/A
<u>Fee Description:</u>	<b>CARAVAN PARKS</b>			
<u>Details of Fee:</u>	Up to 25 Sites (per 3 year renewal fee)		\$207.76	N/A
	25-50 sites (per 3 year renewal fee)		\$415.50	N/A
	50 - 100 sites (per 3 year renewal fee)		\$830.95	N/A
	150-200 sites (per 3 year renewal fee)		\$1,258.66	N/A
<u>Comment:</u>	Caravan park fees are paid per three year period and not set annually. No charge listed for 100-150 sites as no facility meeting this criteria is located within RCoW	Not included 2012/13		
<u>Fee Description:</u>	<b>VACCINES</b>			
<u>Details of Fee:</u>	Provision to any member of the public at the following cost per dose (including a handling fee of \$5.00)			
	Hepatitis A Adult	\$72.00	No longer offered	
	Hepatitis AB Adult	\$75.00	No longer offered	
	Hepatitis B Adult	\$35.00	No longer offered	
	Flu Vaccine	\$16.00	\$16.00	Incl
	Boostrix	\$38.00	No longer offered	



**FEES AND CHARGES SET BY COUNCIL**

	Description	Current Fees/Charges FY 12/13		Proposed Fees/Charges from 9 July 2013		GST
<b>Fee Description:</b>	<b>SEPTIC TANK INSPECTIONS</b>					
<b>Details of Fee:</b>	Inspection - new installations		\$200.00	\$206.00		N/A
	Inspection - alterations		\$150.00	\$155.00		N/A
<b>Comment:</b>	Proposed fee assessed on time taken and demand for service.					
<b>Community Centre &amp; Kiosk</b>						
<b>Fee Description:</b>	<b>HIRE OF HP BARR COMMUNITY CENTRE</b>	Community	Commercial	Community	Commercial	
<b>Details of Fee:</b>	Casual Users					
	Per day or night		\$170.00	\$175.00		Incl
	Security deposit		\$530.00	\$545.00		Incl
	Hourly Rate (applies up to 3 hours)	\$ 23.00	\$ 39.00	\$23.00	\$46.00	Incl
<b>Comment:</b>	Regular users, % of total annual cost of facilities relative to proportion of use, after subtraction of casual user fee revenue. Security deposit may be reduced or waived at the discretion of the Committee of Management if the function is deemed to be of low risk to the building and fixtures. Liquor licence is the responsibility of the hirer.					
<b>Fee Description:</b>	<b>WANGARATTA SPORTS DEVELOPMENT CENTRE</b>	Community	Commercial	Community	Commercial	
<b>Details of Fee:</b>	Community Room					
	<b>Monday - Friday</b>					
	Per hour	\$25.00	\$50.00	\$25.00	\$50.00	Incl
	Per hour thereafter	\$9.00	\$15.00	\$9.00	\$15.00	Incl
	Per day	\$75.00	\$150.00	\$75.00	\$150.00	Incl
	<b>Change Room 1, 2 or 3</b>					
	Per hour	\$38.00	\$75.00	\$38.00	\$75.00	Incl
	Per hour thereafter	\$10.00	\$20.00	\$10.00	\$20.00	Incl
	Per day	\$100.00	\$200.00	\$100.00	\$200.00	Incl
<b>Fee Description:</b>	<b>WANGARATTA SPORTS DEVELOPMENT CENTRE</b>					
<b>Details of Fee:</b>	Upper Deck Function Area					
	Per hour	\$100.00	\$200.00	\$100.00	\$200.00	Incl
	Per hour thereafter	\$50.00	\$100.00	\$50.00	\$100.00	Incl
	Per day	\$300.00	\$600.00	\$300.00	\$600.00	Incl
<b>Comment:</b>	seasonal rates to be negotiated with Council. Community as defined in councils 'Hire of Public Facilities for Community and Commercial Organisations Policy'.					
<b>Fee Description:</b>	<b>KIOSK HIRE (CORNER OF MURPHY AND REID STREETS, WANGARATTA)</b>					
<b>Details of Fee:</b>	Kiosk Hire - per day		\$36.00	\$37.00		Incl
	Kiosk Hire - 3 or more consecutive days - per day		\$31.00	\$32.00		Incl
	Use of Kiosk telephone line (does not include call charges) - per day		\$12.40	\$12.80		Incl
<b>Fee Description:</b>	<b>PERFORMING ARTS CENTRE - HIRING OF FACILITIES</b>					
<b>Details of Fee:</b>	<b>Box Office / Ticketing Costs</b>					
	Fees charged to hirer	Community	Commercial	Community	Commercial	
	Per ticket - with dollar value	\$1.65	\$3.80	\$1.65	\$3.80	Incl
	Per tickets - complimentary tickets	\$0.75	\$0.75	\$0.75	\$0.75	Incl
	Ticketing service supply contract is reduced based on volumes, therefore fees maintained at previous levels.					
	Specialised ticket sales (preparation of seating plans, priority ticketing etc.) - ADDITIONAL charge	n/a	n/a	\$1.00	\$1.00	Incl
	Credit Card Transactions (VISA and MasterCard only)	3.80%	3.80%	3.80%	3.80%	Incl
	EFTPOS transactions	no charge	no charge	no charge	no charge	
	Merchandise commission	0.00%	10.00%	0.00%	10.00%	Incl

**FEES AND CHARGES SET BY COUNCIL**

Description	Current Fees/Charges		Proposed Fees/Charges		GST
	FY 12/13		from 9 July 2013		
Box office operation fee (when ticket sales are less than 100 patrons, final charges will be based on a minimum of 100 patrons to the actual attendance whichever is greater) NEW	\$0.00	\$0.00	\$108.00	\$108.00	Incl
Set up fee for off site events	\$108.00	\$108.00	\$140.00	\$140.00	Incl
Changes to ticketing details after "on sale"	\$108.00	\$108.00	\$140.00	\$140.00	Incl
Cancellation of booking after "on sale"	\$108.00	\$108.00	\$140.00	\$140.00	Incl
Based on hourly rate of box office staff and time taken, benchmarked to other venues and industry standards.					
AND					Incl
Applicable inside ticket charge for every ticket sold	\$1.65 / \$0.75	\$3.80 / \$0.75	\$1.65 / \$0.75	\$3.80 / \$0.75	Incl
PLUS credit card fees incurred in refunding patrons' tickets	3.80%	3.80%	3.80%	3.80%	Incl
<u>Fees charged to ticket purchaser</u>					Incl
Mail fee	\$5.50	\$5.50	\$5.50	\$5.50	Incl
Exchange fee	\$3.00	\$3.00	\$3.00	\$3.00	Incl
Ticket re-print fee	\$3.00	\$3.00	\$3.00	\$3.00	Incl
<b>Fee Description:</b>	<b>PERFORMING ARTS CENTRE - HIRING OF FACILITIES</b>				
<b>Details of Fee:</b>	<b>Alpine MDF Theatre - Performance</b>				
	Community	Commercial	Community	Commercial	
<u>Monday – Friday</u>					
4 hour hire (includes access & vacate times between the hours of 8am - 12 midnight)	\$384.00	\$762.00	\$396.00	\$784.00	Incl
8 hour hire (includes access & vacate times between the hours of 8am - 12 midnight)	\$768.00	\$1,524.00	\$792.00	\$1,568.00	Incl
12 hour hire (includes access & vacate times between the hours of 8am - 12 midnight) Additional overtime, utilities etc.	\$921.00	\$1,829.00	\$1,188.00	\$2,352.00	Incl
Additional hours – charged in blocks of ONE hour	\$96.00	\$190.50	\$99.00	\$196.00	Incl
<u>Monday - Friday ~ Rehearsal or non performance day</u>					
Rehearsal rate - 4 hour hire (includes access & vacate time between the hours of 8am - 12 midnight)	\$346.00	\$686.00	\$356.00	\$704.00	Incl
Rehearsal rate - 8 hour hire (includes access & vacate time between the hours of 8am - 12 midnight)	\$691.00	\$1,235.00	\$712.00	\$1,408.00	Incl
Rehearsal rate - 12 hour hire (includes access & vacate time between the hours of 8am - 12 midnight) Additional overtime, utilities etc.	\$829.00	\$1,646.00	\$1,070.00	\$2,112.00	Incl
Rehearsal rate - additional hours charged in blocks of ONE HOUR	\$86.00	\$171.50	\$89.00	\$176.00	Incl
<b>Details of Fee:</b>	<b>Alpine MDF Theatre - Performance</b>				
	Community	Commercial	Community	Commercial	
<u>Saturday &amp; Sunday</u>					
4 hour hire (includes access & vacate times between the hours of 8am - 12 midnight)	\$465.00	\$927.00	\$480.00	\$960.00	Incl
8 hour hire (includes access & vacate times between the hours of 8am - 12 midnight)	\$921.60	\$1,828.80	\$960.00	\$1,920.00	Incl
12 hour hire (includes access & vacate times between the hours of 8am - 12 midnight)	\$1,105.20	\$2,194.80	\$1,440.00	\$2,880.00	Incl
Additional hours – charged in blocks of ONE hour	\$116.00	\$232.00	\$120.00	\$240.00	Incl
<u>Saturday - Sunday ~ Rehearsal or non performance day</u>					
Rehearsal rate - 4 hour hire (includes access & vacate time between the hours of 8am - 12 midnight)	\$418.50	\$834.00	\$432.00	\$864.00	Incl
Rehearsal rate - 8 hour hire (includes access & vacate time between the hours of 8am - 12 midnight)	\$830.00	\$1,646.00	\$864.00	\$1,728.00	Incl
Rehearsal rate - 12 hour hire (includes access & vacate time between the hours of 8am - 12 midnight)	\$995.00	\$1,975.00	\$1,296.00	\$2,592.00	Incl
Rehearsal rate - additional hours charged in blocks of ONE HOUR	\$104.00	\$208.00	\$108.00	\$216.00	Incl
<u>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</u>					
4 hour hire (includes access & vacate times between the hours of 8am - 12 midnight)	\$576.00	\$1,143.00	\$600.00	\$1,180.00	Incl

**FEES AND CHARGES SET BY COUNCIL**

	Description	Current Fees/Charges		Proposed Fees/Charges		GST
		FY 12/13		from 9 July 2013		
	8 hour hire (includes access & vacate times between the hours of 8am - 12 midnight)	\$1,152.00	\$2,286.00	\$1,200.00	\$2,360.00	Incl
	12 hour hire (includes access & vacate times between the hours of 8am - 12 midnight)	\$1,381.50	\$2,743.50	\$1,800.00	\$3,540.00	Incl
	Additional hours – charged in blocks of ONE hour	\$144.00	\$286.00	\$150.00	\$295.00	Incl
	<u>Public Holidays ~ Rehearsal or non performance day</u>					
10% discount	Rehearsal rate - 4 hour hire (includes access & vacate time between the hours of 8am - 12 midnight)	\$518.00	\$1,029.00	\$540.00	\$1,062.00	Incl
10% discount	Rehearsal rate - 8 hour hire (includes access & vacate time between the hours of 8am - 12 midnight)	\$1,037.00	\$2,057.00	\$1,080.00	\$2,124.00	Incl
10% discount	Rehearsal rate - 12 hour hire (includes access & vacate time between the hours of 8am - 12 midnight)	\$1,243.00	\$2,469.00	\$1,620.00	\$3,186.00	Incl
10% discount	Rehearsal rate - additional hours charged in blocks of ONE HOUR	\$130.00	\$260.00	\$135.00	\$265.50	Incl
<u>Fee Description:</u>	<b>PERFORMING ARTS CENTRE - HIRING OF FACILITIES</b>	Community	Commercial	Community	Commercial	
<u>Details of Fee:</u>	Alpine MDF Theatre - Function					
	<u>Monday - Friday</u>					
	Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	\$384.00	\$760.00	\$396.00	\$784.00	Incl
	Half day hire (1:00pm - 5:00pm ~ includes access & vacate time)	\$384.00	\$760.00	\$396.00	\$784.00	Incl
	Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	\$768.00	\$1,524.00	\$792.00	\$1,568.00	Incl
	Night rate (between 6.00pm – 10.00pm ~ includes access & vacate time)	\$768.00	\$1,524.00	\$792.00	\$1,568.00	Incl
	Additional hours – charged in blocks of ONE hour	\$96.00	\$190.00	\$99.00	\$196.00	Incl
	<u>Saturday - Sunday</u>					
	Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	\$460.00	\$912.00	\$480.00	\$960.00	Incl
	Half day hire (1:00pm - 5:00pm ~ includes access & vacate time)	\$460.00	\$912.00	\$480.00	\$960.00	Incl
	Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	\$921.00	\$1,828.00	\$960.00	\$1,920.00	Incl
	Night rate (between 6.00pm – 10.00pm ~ includes access & vacate time)	\$921.00	\$1,828.00	\$960.00	\$1,920.00	Incl
	Additional hours – charged in blocks of ONE hour	\$116.00	\$231.00	\$120.00	\$240.00	Incl
	<u>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</u>					
	Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	\$576.00	\$1,140.00	\$600.00	\$1,180.00	Incl
	Half day hire (1:00pm - 5:00pm ~ includes access & vacate time)	\$576.00	\$1,140.00	\$600.00	\$1,180.00	Incl
	Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	\$1,152.00	\$2,286.00	\$1,200.00	\$2,360.00	Incl
	Night rate (between 6.00pm – 10.00pm ~ includes access & vacate time)	\$1,152.00	\$2,286.00	\$1,200.00	\$2,360.00	Incl
	Additional hours – charged in blocks of ONE hour	\$144.00	\$285.00	\$150.00	\$295.00	Incl
<u>Fee Description:</u>	<b>PERFORMING ARTS CENTRE - HIRING OF FACILITIES</b>	Community	Commercial	Community	Commercial	
<u>Details of Fee:</u>	Memorial Hall A - Function (smaller section)					
	<u>Monday - Friday</u>					
	Half day hire (08:30am - 12:30pm ~ includes access & vacate time) Correction for actual costs.	\$150.00	\$300.00	\$156.00	\$312.00	Incl
	Half day hire (1:00pm - 5:00pm ~ includes access & vacate time)	\$150.00	\$300.00	\$156.00	\$312.00	Incl
	Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	\$300.00	\$600.00	\$312.00	\$624.00	Incl
	Night rate (between 6.00pm – 10.00pm ~ includes access & vacate time)	\$225.00	\$450.00	\$234.00	\$468.00	Incl
	Additional hours – charged in blocks of ONE hour	\$37.50	\$75.00	\$39.00	\$78.00	Incl
	<u>Saturday - Sunday</u>					
	Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	\$180.00	\$360.00	\$188.00	\$376.00	Incl

**FEES AND CHARGES SET BY COUNCIL**

Description	Current Fees/Charges		Proposed Fees/Charges		GST	
	FY 12/13		from 9 July 2013			
Half day hire (1:00pm - 5:00pm ~ includes access & vacate time)	\$180.00	\$360.00	\$188.00	\$376.00	Incl	
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	\$360.00	\$720.00	\$376.00	\$752.00	Incl	
Night rate (between 6.00pm – 10.00pm ~ includes access & vacate time)	\$279.00	\$552.00	\$282.00	\$564.00	Incl	
Additional hours – charged in blocks of ONE hour	\$46.50	\$92.00	\$47.00	\$94.00	Incl	
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>						
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	\$225.00	\$450.00	\$235.00	\$470.00	Incl	
Half day hire (1:00pm - 5:00pm ~ includes access & vacate time)	\$225.00	\$450.00	\$235.00	\$470.00	Incl	
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	\$494.00	\$988.00	\$508.00	\$1,024.00	Incl	
Night rate (between 6.00pm – 10.00pm ~ includes access & vacate time)	\$372.00	\$744.00	\$380.00	\$768.00	Incl	
Additional hours – charged in blocks of ONE hour	\$62.00	\$124.00	\$64.00	\$128.00	Incl	
<b>Fee Description:</b>	<b>PERFORMING ARTS CENTRE - HIRING OF FACILITIES</b>		<b>Community</b>	<b>Commercial</b>	<b>Community</b>	<b>Commercial</b>
<b>Details of Fee:</b>	<b>Memorial Hall B (Larger section)</b>					
	<b>Monday - Friday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	\$248.00	\$496.00	\$256.00	\$512.00	Incl	
Half day hire (1:00pm - 5:00pm ~ includes access & vacate time)	\$248.00	\$496.00	\$256.00	\$512.00	Incl	
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	\$496.00	\$988.00	\$512.00	\$1,024.00	Incl	
Night rate (between 6.00pm – 10.00pm ~ includes access & vacate time)	\$372.00	\$744.00	\$384.00	\$768.00	Incl	
Additional hours – charged in blocks of ONE hour	\$62.00	\$124.00	\$64.00	\$128.00	Incl	
	<b>Saturday - Sunday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	\$298.00	\$595.00	\$276.00	\$552.00	Incl	
Half day hire (1:00pm - 5:00pm ~ includes access & vacate time)	\$298.00	\$595.00	\$276.00	\$552.00	Incl	
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	\$535.00	\$1,071.00	\$552.00	\$1,104.00	Incl	
Night rate (between 6.00pm – 10.00pm ~ includes access & vacate time)	\$402.00	\$804.00	\$414.00	\$828.00	Incl	
Additional hours – charged in blocks of ONE hour	\$67.00	\$134.00	\$69.00	\$138.00	Incl	
<b>Details of Fee:</b>	<b>Memorial Hall B (Larger section)</b>					
	<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	\$372.00	\$744.00	\$360.00	\$720.00	Incl	
Half day hire (1:00pm - 5:00pm ~ includes access & vacate time)	\$372.00	\$744.00	\$360.00	\$720.00	Incl	
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	\$700.40	\$1,400.80	\$720.00	\$1,440.00	Incl	
Night rate (between 6.00pm – 10.00pm ~ includes access & vacate time)	\$522.00	\$1,050.00	\$540.00	\$1,080.00	Incl	
Additional hours – charged in blocks of ONE hour	\$87.00	\$175.00	\$90.00	\$180.00	Incl	
<b>Fee Description:</b>	<b>PERFORMING ARTS CENTRE - HIRING OF FACILITIES</b>		<b>Community</b>	<b>Commercial</b>	<b>Community</b>	<b>Commercial</b>
<b>Details of Fee:</b>	<b>Memorial Hall - A &amp; B</b>					
	<b>Monday - Friday</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	\$302.00	\$600.00	\$312.00	\$624.00	Incl	
Half day hire (1:00pm - 5:00pm ~ includes access & vacate time)	\$302.00	\$600.00	\$312.00	\$624.00	Incl	
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	\$604.00	\$1,203.00	\$624.00	\$1,248.00	Incl	
Night rate (between 6.00pm – 10.00pm ~ includes access & vacate time)	\$453.00	\$900.00	\$468.00	\$936.00	Incl	
Additional hours – charged in blocks of ONE hour	\$75.50	\$150.00	\$78.00	\$156.00	Incl	

**FEES AND CHARGES SET BY COUNCIL**

Description	Current Fees/Charges		Proposed Fees/Charges		GST	
	FY 12/13		from 9 July 2013			
<b>Saturday - Sunday</b>						
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	\$362.00	\$720.00	\$372.00	\$744.00	Incl	
Half day hire (1:00pm - 5:00pm ~ includes access & vacate time)	\$362.00	\$720.00	\$372.00	\$744.00	Incl	
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	\$724.00	\$1,443.00	\$744.00	\$1,488.00	Incl	
Night rate (between 6.00pm – 10.00pm ~ includes access & vacate time)	\$540.00	\$1,080.00	\$558.00	\$1,116.00	Incl	
Additional hours – charged in blocks of ONE hour	\$90.00	\$180.00	\$93.00	\$186.00	Incl	
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>						
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	\$453.00	\$900.00	\$464.00	\$928.00	Incl	
Half day hire (1:00pm - 5:00pm ~ includes access & vacate time)	\$453.00	\$900.00	\$464.00	\$928.00	Incl	
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	\$906.00	\$1,804.50	\$928.00	\$1,856.00	Incl	
Night rate (between 6.00pm – 10.00pm ~ includes access & vacate time)	\$679.50	\$1,350.00	\$696.00	\$1,392.00	Incl	
Additional hours – charged in blocks of ONE hour	\$113.25	\$225.00	\$116.00	\$232.00	Incl	
<b>Fee Description:</b>	<b>PERFORMING ARTS CENTRE - HIRING OF FACILITIES</b>		<b>Community</b>	<b>Commercial</b>	<b>Community</b>	<b>Commercial</b>
<b>Details of Fee:</b>	Marquee & Memorial Hall - A & B					
	<b>Monday – Friday</b>					
<b>Comment:</b>	<i>Marquee cannot be hired without hiring Memorial Hall A&amp;B, for venue hire charges the marquee is 2x Memorial Hall A &amp; B for the applicable days/ times.</i>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time) Adjusted for actual costs.	\$604.00	\$1,200.00	\$624.00	\$1,248.00	Incl	
Half day hire (1:00pm - 5:00pm ~ includes access & vacate time)	\$604.00	\$1,200.00	\$624.00	\$1,248.00	Incl	
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	\$1,208.00	\$2,406.00	\$1,248.00	\$2,496.00	Incl	
Night rate (between 6.00pm – 10.00pm ~ includes access & vacate time)	\$906.00	\$1,800.00	\$936.00	\$1,872.00	Incl	
Additional hours – charged in blocks of ONE hour	\$151.00	\$300.00	\$156.00	\$312.00	Incl	
<b>Saturday - Sunday</b>						
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	\$724.00	\$1,440.00	\$740.00	\$1,480.00	Incl	
Half day hire (1:00pm - 5:00pm ~ includes access & vacate time)	\$724.00	\$1,440.00	\$740.00	\$1,480.00	Incl	
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	\$1,448.00	\$2,886.00	\$1,480.00	\$2,960.00	Incl	
Night rate (between 6.00pm – 10.00pm ~ includes access & vacate time)	\$1,080.00	\$2,160.00	\$1,110.00	\$2,220.00	Incl	
Additional hours – charged in blocks of ONE hour	\$180.00	\$360.00	\$185.00	\$370.00	Incl	
<b>Details of Fee:</b>	Marquee & Memorial Hall - A & B					
	<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>					
Half day hire (08:30am - 12:30pm ~ includes access & vacate time)	\$906.00	\$1,800.00	\$932.00	\$1,864.00	Incl	
Half day hire (1:00pm - 5:00pm ~ includes access & vacate time)	\$906.00	\$1,800.00	\$932.00	\$1,864.00	Incl	
Full day hire (between 8.30am – 5.00pm ~ includes access & vacate time)	\$1,812.00	\$3,609.00	\$1,864.00	\$3,728.00	Incl	
Night rate (between 6.00pm – 10.00pm ~ includes access & vacate time)	\$1,359.00	\$2,700.00	\$1,398.00	\$2,796.00	Incl	
Additional hours – charged in blocks of ONE hour	\$226.50	\$450.00	\$233.00	\$466.00	Incl	
<b>Fee Description:</b>	<b>PERFORMING ARTS CENTRE - HIRING OF FACILITIES</b>		<b>Community</b>	<b>Commercial</b>	<b>Community</b>	<b>Commercial</b>
<b>Details of Fee:</b>	Conference Room					
	<b>Monday – Friday</b>					
Half day hire (8.30am – 12.30pm – includes access & vacate time). Adjusted to cover actual costs.	\$104.00	\$206.00	\$108.00	\$216.00	Incl	

**FEES AND CHARGES SET BY COUNCIL**

Description	Current Fees/Charges		Proposed Fees/Charges		GST	
	FY 12/13		from 9 July 2013			
Half day hire (1.00pm – 5.00pm – includes access & vacate time)	\$104.00	\$206.00	\$108.00	\$216.00	Incl	
Full day hire (between 8.30am – 5.00pm - includes access & vacate time)	\$208.00	\$412.00	\$216.00	\$432.00	Incl	
Night rate (between 6.00pm – 10.00pm - includes access & vacate time)	\$155.00	\$309.00	\$162.00	\$324.00	Incl	
Additional hours – charged in blocks of ONE hour	\$26.00	\$51.50	\$27.00	\$54.00	Incl	
<b>Saturday - Sunday</b>						
Half day hire (8.30am – 12.30pm – includes access & vacate time)	\$125.00	\$248.00	\$124.00	\$246.00	Incl	
Half day hire (1.00pm – 5.00pm – includes access & vacate time)	\$125.00	\$248.00	\$124.00	\$246.00	Incl	
Full day hire (between 8.30am – 5.00pm - includes access & vacate time)	\$238.96	\$477.92	\$248.00	\$496.00	Incl	
Night rate (between 6.00pm – 10.00pm - includes access & vacate time)	\$180.00	\$360.00	\$186.00	\$372.00	Incl	
Additional hours – charged in blocks of ONE hour	\$30.00	\$60.00	\$31.00	\$62.00	Incl	
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>						
Half day hire (8.30am – 12.30pm – includes access & vacate time)	\$156.00	\$309.00	\$160.00	\$320.00	Incl	
Half day hire (1.00pm – 5.00pm – includes access & vacate time)	\$156.00	\$309.00	\$160.00	\$320.00	Incl	
Full day hire (between 8.30am – 5.00pm - includes access & vacate time)	\$312.00	\$618.00	\$320.00	\$640.00	Incl	
Night rate (between 6.00pm – 10.00pm - includes access & vacate time)	\$232.50	\$463.50	\$240.00	\$480.00	Incl	
Additional hours – charged in blocks of ONE hour	\$39.00	\$77.00	\$40.00	\$80.00	Incl	
<b>Fee Description:</b>	<b>PERFORMING ARTS CENTRE - HIRING OF FACILITIES</b>		<b>Community</b>	<b>Commercial</b>	<b>Community</b>	<b>Commercial</b>
<b>Details of Fee:</b>	<b>Staff Rates</b>					
<b>Monday – Friday</b>						
(Rates per staff member, per hour, min 3 hours)						
Technical Staff - 4 hour booking	\$258.50	\$258.50	\$269.50	\$269.50	Incl	
Technical Staff - 8 hour booking. Allows for overtime.	\$454.00	\$454.00	\$502.25	\$502.25	Incl	
Technical Staff - 12 hour booking . Allows for overtime.	\$662.00	\$662.00	\$882.00	\$882.00	Incl	
Technical Staff per hour	\$47.00	\$47.00	\$49.00	\$49.00	Incl	
Duty Manager - additional hours (per staff, per hour)	\$47.00	\$47.00	\$49.00	\$49.00	Incl	
Front of House Staff (Usher & Box Office ~ per staff, per hour , minimum 3 hours)	\$39.00	\$39.00	\$40.50	\$40.50	Incl	
Overtime (when a staff member is required for more than 8 hours continuously)	applicable fee + \$5.00		applicable fee + \$5.00			
<b>Saturday - Sunday</b>						
(Rates per staff member, per hour, min 3 hours)						
Technical Staff - 4 hour booking	\$310.00	\$310.00	\$319.00	\$319.00	Incl	
Technical Staff - 8 hour booking	\$544.00	\$544.00	\$594.50	\$594.50	Incl	
Technical Staff - 12 hour booking	\$794.00	\$794.00	\$1,044.00	\$1,044.00	Incl	
Technical Staff per hour	\$56.00	\$56.00	\$58.00	\$58.00	Incl	
Duty Manager - additional hours (per staff, per hour)	\$56.00	\$56.00	\$58.00	\$58.00	Incl	
Front of House Staff (Usher & Box Office ~ per staff, per hour , minimum 3 hours)	\$47.00	\$47.00	\$49.00	\$49.00	Incl	
Overtime (when a staff member is required for more than 8 hours continuously) Applicable Fee	applicable fee + \$5.00		applicable fee + \$5.00		Incl	
<b>Public Holidays (CLOSED Christmas Day &amp; Good Friday)</b>						
(Rates per staff member, per hour, min 3 hours)						
Technical Staff - 4 hour booking	\$517.00	\$517.00	\$525.25	\$525.25	Incl	
Technical Staff - 8 hour booking	\$908.00	\$908.00	\$978.88	\$978.88	Incl	
Technical Staff - 12 hour booking	\$1,324.00	\$1,324.00	\$1,719.00	\$1,719.00	Incl	
Technical Staff per hour	\$92.00	\$92.00	\$95.50	\$95.50	Incl	
Duty Manager - additional hours (per staff, per hour)	\$92.00	\$92.00	\$95.50	\$95.50	Incl	
Front of House Staff (Usher & Box Office ~ per staff, per hour , minimum 3 hours)	\$73.00	\$73.00	\$76.00	\$76.00	Incl	
Overtime (when a staff member is required for more than 8 hours continuously)	applicable fee + \$5.00		applicable fee + \$5.00		Incl	
<b>Fee Description:</b>	<b>PERFORMING ARTS CENTRE - HIRING OF FACILITIES</b>		<b>Community</b>	<b>Commercial</b>	<b>Community</b>	<b>Commercial</b>

**FEES AND CHARGES SET BY COUNCIL**

	Description	Current Fees/Charges FY 12/13		Proposed Fees/Charges from 9 July 2013		GST
<b>Details of Fee:</b>	<b>Other Facilities</b>					
	Kitchen - per day (includes cool room)	\$206.00	\$412.00	\$212.00	\$424.00	Incl
	Abnormal cleaning (per hour) - minimum three hours	\$56.50	\$56.50	\$58.00	\$58.00	Incl
	Grand Piano (per session, including tuning to <i>performance standard</i> )	\$390.00	\$420.00	\$390.00	\$420.00	Incl
	Grand Piano (per practice session, untuned)	\$82.50	\$82.50	\$85.00	\$85.00	Incl
	Opening of orchestra pit	\$206.00	\$206.00	\$210.00	\$210.00	Incl
	Installation of apron	\$206.00	\$206.00	\$210.00	\$210.00	Incl
<b>Fee Description:</b>	<b>PERFORMING ARTS CENTRE -SECRETARIAL CHARGES</b>	<b>Community</b>	<b>Commercial</b>	<b>Community</b>	<b>Commercial</b>	
<b>Details of Fee:</b>	<b>Photocopying / Printing</b>	Check to Council charges				
	A4 colour	\$2.35	\$2.35	\$2.45	\$2.45	Incl
	A4 B&W	\$0.65	\$0.65	\$0.70	\$0.70	Incl
	A3 colour	\$4.40	\$4.40	\$4.60	\$4.60	Incl
	A3 B&W	\$1.10	\$1.10	\$1.15	\$1.15	Incl
	(quantity discounts apply)					
	Faxing ~ per page (send / receive)					
	first page	\$2.00	\$2.00			Incl
	multiple pages thereafter	\$0.50	\$0.50			Incl
	Flipchart paper - additional pads (1st one per day supplied FOC)	\$36.00	\$36.00	\$20.00	\$20.00	Incl
	Laminating					
	A4	\$2.50	\$2.50	\$2.60	\$2.60	Incl
	A3	\$4.50	\$4.50	\$4.65	\$4.65	Incl
<b>VISUAL ARTS</b>	<b>WANGARATTA ART GALLERY - HIRING OF FACILITIES</b>	<b>Community</b>	<b>Commercial</b>	<b>Community</b>	<b>Commercial</b>	
<b>Fee Description:</b>	<b>Wangaratta Art Gallery</b>					
<b>Details of Fee:</b>	<b>Entry Fee</b>	Gold Coin Donation		Gold Coin Donation		
	<b>Main Gallery</b>					
	Per hour rate (subject to gallery suitability).	\$80.00	\$138.00	\$80.00	\$140.00	Incl
	Gold coin entry donation approved by Council 18 September 2001					
	<b>Workshop Space</b>					
	Workshop Hall (per hour, in 3 hours)	\$18.00	\$29.00	\$18.00	\$36.00	Incl
	Per day (8 hours)	\$80.00	\$170.00	\$86.00	\$172.00	Incl
	Per week - individual	\$164.00	\$286.00	\$150.00	\$300.00	Incl
	Per week - group	\$206.00	\$396.00	\$200.00	\$400.00	Incl
	Two week exhibition fee - individual	\$226.00	\$450.00	\$225.00	\$450.00	Incl
	Two week exhibition fee - group	\$286.00	\$623.00	\$313.00	\$625.00	Incl
	<b>Event Staffing</b>					
	Events requiring staffing will be charged an hourly rate to cover salaries per hr		\$36.00		\$40.00	Incl
	<b>Soundshell - Merriwa Park</b>					
	Per hour (minimum 3 hours)	\$30.00	\$44.00	\$30.00	\$60.00	Incl
	Power usage (evening functions requiring lights, per hour) Including GST	\$15.00	\$20.00	\$15.00	\$30.00	Incl
<b>Comments:</b>	<p><b>Community</b> - refers to local organisations whose aims are either educational or their options are for non-profit and/or membership is predominantly locally based.</p> <p><b>Commercial</b> - refers to commercial organisations, other organisations whose operations are for profit and/or membership is not predominantly locally based.</p> <p>Hiring of the Wangaratta Art Gallery is at the discretion of the Director.</p> <p>A security deposit may be required for some functions. Please refer to the terms and conditions of the hire document for further details.</p>					
<b>Fee Description:</b>	<b>ISSUING OF PERMITS - LOCAL LAW NO. 1 OF 2008 - COMMUNITY AMENITY (AMENDEMENT)</b>					
<b>Details of Fee:</b>	<b>Permit</b>					
Clause 8	Vehicle crossings and temporary vehicle crossings:					
	Temporary Crossing		\$17.00		\$17.50	N/A

**FEES AND CHARGES SET BY COUNCIL**

	Description	Current Fees/Charges FY 12/13	Proposed Fees/Charges from 9 July 2013	GST
	New or Altered Crossing	\$60.00	\$62.00	N/A
Clause 9	Storage of machinery and second hand goods (residential and commercial area).	\$240.00	\$248.00	N/A
Clause 10	Droving of Livestock:			
	Application Fee (non-refundable)	\$73.00	\$75.00	N/A
	Bond (cash or bank cheque)	\$1,238.00	\$1,272.00	N/A
	Permit Fee -			
	Cattle - per head per day	\$0.10	\$0.10	N/A
	Sheep - per head per day	\$0.01	\$0.01	N/A
	Other - per head per day	\$0.05	\$0.05	N/A
Clause 11	Grazing of Livestock	Nil	Nil	
Clause 12	Camping - private land per day per site	\$17.00	\$17.50	N/A
Clause 13	Itinerant trading - per day per site	\$62.00	\$64.00	N/A
Clause 15	Keeping excess number of animals	Nil	Nil	
Clause 17	Street Appeals, Buskers and Street Stalls:			
	Commercial activities per day	\$14.00	\$14.50	N/A
	Community activities	Nil	Nil	
clause 18	Incinerators and open air burning - Residential and commercial area	\$57.00	\$60.00	N/A
Clause 19	Obstructions on Council Roads (including banners)			
	Community banners	Nil	Nil	
	Commercial banners per permit	\$17.50	\$18.00	N/A
	Other Obstructions per permit	\$67.00	\$69.00	N/A
Clause 20	Rubbish Hoppers and Clothing Recycling bins:			
	Community/charitable	Nil	Nil	
	Other	Nil	\$15.50	N/A
Clause 21:	Recreational Vehicles (residential area)	Nil	\$62.00	N/A
Clause 22:	Using footpath (outdoor eating or display of goods or free standing advertising signs)	Nil	Nil	
	The impoundment release fee of A- frames, goods and table and chairs etc.	\$68.00	\$70.00	N/A
Clause 43:	Consumption of Alcohol	\$17.00	\$17.50	N/A
<u>Comment:</u>	Refer to Local Law No. 1 of 1999 - Community Amenity concerning permit issue guidelines and conditions that apply.			
<u>Fee Description:</u>	<b>ENFORCEMENT FEES - PARKING INFRINGEMENTS, IMPOUNDED VEHICLES, SHOPPING TROLLEYS</b>			
<u>Fees Set By:</u>	Council			
<u>Details of Fee:</u>	Road Safety (Procedures) Regulations 1988			
	Parking Fees per hr	\$0.50	\$0.50	Incl
	Parking Infringement Notices	\$60.00	\$62.00	Incl
	Impounded Vehicles - plus towing fee reasonably incurred	\$180.00	\$185.00	N/A
	Holding Fee per day	\$25.00	\$26.00	N/A
	Disposal charges at cost		Cost recovery	
	Impounded Trolleys release fee - Impound fee plus \$10.00 per trolley per day	\$60.00	\$62.00	N/A
<u>Comment:</u>	Schedule 6 of Road Safety (General) Regulations 2009 provides for a maximum penalty amount of up to two penalty units. Fees units and Penalty Units under the Monetary Units Act 2004 are reviewed each year & Gazetted (approx. March) to commence 1 July. The Penalty Unit from 1 July 2013 is \$144.36	\$140.84	\$144.36	
<u>Fee Description:</u>	<b>PARKING PERMITS</b>			
<u>Fees Set By:</u>	Council			
<u>Details of Fee:</u>	Parking Permits -			
	- One (1) month (per month)	\$42.00	\$44.00	Incl
	- Three (3) months (per month)	\$42.00	\$44.00	Incl
	- Six (6) months (per month)	\$42.00	\$44.00	Incl
	Under Cover			
	- One (1) month (per month)	\$84.00	\$88.00	Incl
	- Three (3) months (per month)	\$84.00	\$88.00	Incl
	- Six (6) months (per month)	\$84.00	\$88.00	Incl
<u>Fee Description:</u>	<b>POUND FEES</b>			



**FEES AND CHARGES SET BY COUNCIL**

	Description	Current Fees/Charges FY 12/13	Proposed Fees/Charges from 9 July 2013	GST
<u>Fees Set By:</u>	Council			
<u>Details of Fee:</u>	Impounding Fee (per attendance +per head):			
	Cattle	\$78.00+\$5.30	\$80.00 + \$5.50	Incl
	Horses	\$78.00+\$5.30	\$80.00 + \$5.50	Incl
	Other	\$50.00+\$3.70	\$52.00 + \$5.50	Incl
	Trespass Fee:			
	Expenses reasonably incurred reinstating loss or damage attributed to trespassing livestock.			
	Sustenance Fee per head per day:			
	Cattle	\$11.00	\$11.50	Incl
	Horses	\$11.00	\$11.50	Incl
	Plus expenses reasonably incurred			
	Other	\$5.50	\$5.70	Incl
	Plus expenses reasonably incurred			
	Veterinary Fee: Expenses reasonably incurred			
	Disposal Fee:	\$17.00	\$17.50	Incl
	Advertising: per notice in addition to actual cost of advertisement			
	Auction Expenses reasonably incurred			
	Tender Expenses reasonably incurred			
	Destruction Expenses reasonably incurred			
	Carcass Disposal Expenses reasonably incurred			
	Transport Fee: Expenses reasonably incurred			
	Including GST			
<u>Comment:</u>	No increase due to pound tender process.			
<b>ENFORCEMENT</b>				
<u>Fee Description:</u>	<b>CITRONELLA DOG COLLAR HIRE</b>			
<u>Fees Set By:</u>	Council			
<u>Details of Fee:</u>	Hire of Citronella Dog Collar for up to 2 weeks (including the cost of batteries and one fill of citronella spray)	\$59.00	\$60.00	Incl
<u>Comment:</u>	Subject to GST			
<u>Fee Description:</u>	<b>DOG &amp; CAT REGISTRATIONS</b>			
<u>Fees Set By:</u>	Council as per Fee Schedule Guidelines outlined under the Domestic Animals Act 2009			
<u>Details of Fee:</u>	Dog Registrations:			
	Any dogs (including dangerous dogs, menacing dogs or restricted breed dogs) to which a description in Column 2 does not apply.	\$77.00	\$80.00	N/A
	Desexed dogs.	\$26.00	\$27.00	N/A
	Dogs over 10 years old.		\$27.00	N/A
	Dogs kept for working stock.		\$27.00	N/A
	Dogs kept for breeding by the proprietor of a domestic animal business conducted on registered premises.		\$27.00	N/A
	Dogs that have undergone obedience training which complies with the regulations.		\$27.00	N/A
	successor in law of that Association or any organisation approved by the Council.		\$27.00	N/A
	Dogs that are permanently identified in the prescribed manner.		No longer a reduced fee category as per the act	
	Cat Registrations:			
	Any cats to which the following description does not apply	\$77.00	\$80.00	N/A
	Desexed cats.	\$26.00	\$27.00	N/A
	Cats over 10 years old.		\$27.00	N/A
	Cats kept for breeding by the proprietor of a domestic animal business conducted on registered premises.		\$27.00	N/A
	Council of the Cat Fancy Australia and Victoria Incorporated, the		\$27.00	N/A
	Cats that are permanently identified in the prescribed manner.		No longer a reduced fee	
	Replacement Registration Tag	\$5.00	\$5.00	N/A
	Domestic Animal Business registration - \$10.00 paid to DPI	\$185.00	\$190.00	N/A



**FEES AND CHARGES SET BY COUNCIL**

	Description	Current Fees/Charges FY 12/13	Proposed Fees/Charges from 9 July 2013	GST
	Charges to current users shall increase by no more than 20% (i.e. one-fifth increase) per year until recovery costs in line with the pricing policy are achieved.			
	Refer Council policy.			
	<b>WANGARATTA INDOOR SPORTS &amp; AQUATIC CENTRE AND SPORTS STADIUM</b>			
<b>Fee Description:</b>				
<b>Fees Set By:</b>	Council (Recommended by YMCA)			
<b>Details of Fee:</b>	<b>Aquatic</b>			
	Adult	\$5.80	\$6.00	Incl
	Child (under 16)	\$3.80	\$3.90	Incl
	Supervising U/3yrs	\$3.80	\$3.90	Incl
	Concession	\$4.60	\$4.70	Incl
	Student	\$4.60	\$4.70	Incl
	Family	\$16.50	\$17.00	Incl
	Aquatic Education (per class – term payment) – Current	\$13.00	\$13.20	Incl
	Aquatic Education (per class – term payment - preschool) – New members	\$13.00	\$13.20	Incl
	Aquatic Education (per class – term payment - primary) – New members	\$14.40	\$14.80	Incl
	Aquatic Education – monthly debit (Pre)	\$43.00	\$49.30	Incl
	Subsequent children (5% off)	\$41.00	\$46.80	Incl
	Family – New module	\$34.40	\$39.40	Incl
	Aquatic Education – Monthly debit (Prim)	\$47.80	\$49.30	Incl
	Subsequent children (5% off)	\$45.40	\$46.80	Incl
	Family – new module	\$38.20	\$39.40	Incl
	Aquatic Ed gold family member (existing)	\$36.00	\$37.00	Incl
	Lane Hire/hour/lane	\$24.90	\$25.60	Incl
	<b>Health Club</b>			
	Casual	\$15.50	\$16.00	Incl
	Casual Concession	\$11.50	\$11.80	Incl
	Casual Teen Gym	\$11.50	\$11.80	Incl
	Casual Pryme Mover	\$5.60	\$5.80	Incl
	Casual Gym Assessment	\$58.00	\$60.00	Incl
	Personal training ½ hour member	\$34.70	\$35.70	Incl
	Personal training 1 hour member	\$48.00	\$49.00	Incl
	Personal training ½ hour non-member	\$43.00	\$44.00	Incl
	Personal training 1 hour non-member	\$63.00	\$65.00	Incl
	Personal training group ½ hour member	\$50.00	\$51.00	Incl
	Personal training group 1 hour member	\$72.00	\$74.00	Incl
	Personal training group ½ hour non-member	\$65.00	\$67.00	Incl
	Personal training group 1 hour non-member	\$92.00	\$94.00	Incl
	Personal training 5-pass member	\$162.00	\$166.00	Incl
	Personal training 10-pass member	\$312.00	\$320.00	Incl
	Personal training 5-pass non-member	\$205.00	\$210.00	Incl
	Personal training 10-pass non-member	\$410.00	\$423.00	Incl
	<b>Group Fitness</b>			
	Aqua aerobics	\$10.90	\$11.20	Incl
	Over 50's	\$5.60	\$5.80	Incl
	Aerobics	\$14.40	\$14.80	Incl
	Aerobics - concession	\$11.50	\$11.80	Incl
	RPM members	N/A	N/A	
	Pilates	N/A	N/A	
	<b>Crèche</b>			
	First child	\$6.00	\$6.20	Incl
	Second + children	\$4.30	\$4.50	Incl
	First child – non member	\$7.00	\$7.20	Incl
	Second + child non member	\$5.80	\$6.00	Incl
	<b>Memberships - Monthly</b>			
	Aquatic (OLD)	\$42.00	\$43.20	Incl

**FEES AND CHARGES SET BY COUNCIL**

Description	Current Fees/Charges FY 12/13	Proposed Fees/Charges from 9 July 2013	GST
Aquatic concession (OLD)	\$33.60	\$34.60	Incl
Aquatic Family (OLD)	\$89.00	\$92.00	Incl
Family Gold (OLD)	\$103.00	\$106.00	Incl
Family Gold (very old - existing member)	\$99.00	\$102.00	Incl
Gold (OLD)	\$66.00	\$68.00	Incl
Gold (very old – existing member)	\$62.40	\$64.20	Incl
Gold concession (OLD)	\$52.80	\$54.80	Incl
Corporate (OLD)	\$52.80	\$54.80	Incl
Start Up Fee (Current)	\$70.00	\$70.00	Incl
Pryme Movers (OLD)	\$39.00	\$40.00	Incl
Pryme Movers 20 session card (current)	\$92.70	\$95.40	Incl
Teen gym start up fee (current)	\$50.00	\$50.00	Incl
Teen gym (old existing member)	\$51.50	\$53.00	Incl
Rural City of Wangaratta Single (CURRENT)	\$46.00	\$50.00	Incl
Rural City of Wangaratta Family (CURRENT)	\$75.00	\$81.50	Incl
<b><u>Memberships - Fortnightly</u></b>			
Aquatic (Current)	\$21.00	\$21.60	Incl
Aquatic Concession (Current)	\$16.80	\$17.30	Incl
Aquatic Adult Family (New)	\$16.80	\$17.30	Incl
Aquatic Concession Family (New)	\$12.60	\$12.90	Incl
Family Gold (OLD)	\$51.00	\$52.50	Incl
Gold (Current)	\$33.00	\$34.00	Incl
Gold Concession (OLD)	\$25.80	\$26.60	Incl
Gold Concession (Current)	\$26.40	\$27.20	Incl
Health and Wellness Adult Family (New)	\$26.40	\$27.20	Incl
Health & Wellness Concession Family (New)	\$19.80	\$20.40	Incl
Pryme Mover (OLD)	\$19.60	\$20.30	Incl
Pryme Movers (Current)	\$19.80	\$20.40	Incl
Teen gym (Current)	\$26.40	\$27.20	Incl
Corporate (OLD)	\$25.80	\$26.60	Incl
Corporate (Current)	\$26.40	\$27.20	Incl
<b><u>Stadium fees (per hour per court)</u></b>			
Training/Casual Use - Peak	\$24.10	\$24.80	Incl
Training/Casual Use - Off Peak	\$21.80	\$22.40	Incl
WBI Court Hire (Competition)	\$35.00	\$36.00	Incl
<b><u>Miscellaneous Programs</u></b>			
Squash - 1 hour	\$17.00	\$17.50	Incl
Squash – ½ hour	\$8.50	\$8.70	Incl
Squash club court hire	\$15.80	\$16.30	Incl
Social squash	\$5.40	\$5.60	Incl
Junior Racquetball	\$5.60	\$5.80	Incl
<b><u>Schools</u></b>			
YMCA lessons (ratio 1:7)	\$6.20	\$6.30	Incl
YMCA lessons (ratio 1:8)	\$5.80	\$5.90	Incl
YMCA lessons (ratio 1:9)	\$5.50	\$5.60	Incl
YMCA lessons (ratio 1:10)	\$5.30	\$5.40	Incl
<b><u>School lessons</u></b>	\$3.30	\$3.40	Incl
<b><u>Stadium use – providing own equipment</u></b>			
Primary	\$1.80	\$1.90	Incl
Secondary	\$2.00	\$2.10	Incl
Land/aqua – YMCA instructor (20 min)	\$81.40	\$83.80	Incl
Primary - providing own equipment	\$1.70	\$1.75	Incl
Secondary - providing own equipment	\$1.90	\$2.10	Incl
Primary – Y providing equipment	\$2.20	Not available	
Secondary – Y providing equipment	\$2.70	N/A	
Land/aqua – YMCA instructor (min 20)	\$79.00	N/A	
Land/aqua – No instructor (min 20)	\$56.50	\$61.00	Incl
Supervised Gym Session	\$79.00	\$82.00	Incl
<b><u>Disability Groups/Special Needs</u></b>			

**FEES AND CHARGES SET BY COUNCIL**

Description	Current Fees/Charges FY 12/13	Proposed Fees/Charges from 9 July 2013	GST
Gym Session	\$5.60	\$5.80	Incl
Swim	\$4.60	\$4.80	Incl
Swimming Instructor (per hour)	\$32.50	\$33.50	Incl
Personal Training	\$21.00	\$22.00	Incl
<b>Birthday parties</b>			
YMCA supply food per child	\$18.00	\$19.00	Incl
Own food supplied	\$13.00	\$13.60	Incl
<b>Stadium</b>			
Inter Schools Sports days	\$240.00	\$250.00	Incl
Y Ball	\$5.70	\$5.90	Incl
Badminton – senior	\$8.50	\$8.70	Incl
Badminton – junior	\$4.80	\$4.90	Incl
Badminton casual hr – 1/2hr member	\$11.00	\$11.50	Incl
Badminton casual hr – 1hr member	\$17.00	\$17.50	Incl
Badminton casual ½ hr – non member	\$11.00	\$11.50	Incl
Badminton casual – 1hr non member	\$19.00	\$19.50	Incl
Netball – mixed	\$56.00	\$58.00	Incl
Netball – morning, per player	\$5.70	\$5.90	Incl
Volleyball – Junior	\$4.20	\$4.30	Incl
Volleyball - Senior	\$7.20	\$7.40	Incl
Ed Gym	\$7.40	\$7.60	Incl
Gymnastics	\$8.60	\$8.80	Incl
<b>Hire Rates</b>			
Program pool per hour	\$45.60	\$46.90	Incl
Lane Hire	\$25.00	\$25.80	Incl
Meeting Room/Crèche Hire per hour	\$21.00	\$21.60	Incl
Health Room Hire	\$148.00	\$152.00	Incl
<b>Comment:</b>	Fees recommended by YMCA.		
<b>SWIMMING POOL ENTRANCE &amp; WATER SLIDE FEES (OLYMPIC &amp; YARRUNGA POOLS)</b>			
<b>Fee Description:</b>	Council (Recommended by YMCA)		
<b>Fees Set By:</b>	Entrance Fees:		
<b>Details of Fee:</b>	Adult – casual	\$3.80	\$3.90 Incl
	Child – casual	\$2.30	\$2.40 Incl
	Schools (per student)	\$2.00	\$2.10 Incl
	Spectator	\$2.00	\$2.10 Incl
	Slide	\$5.50	\$5.70 Incl
	Adult season ticket	\$82.50	\$85.00 Incl
	Child season ticket	\$50.50	\$52.00 Incl
	Family season ticket	\$137.00	\$141.00 Incl
<b>Comment:</b>	Fees recommended by YMCA.		
<b>WAREENA HALL (LOCATED IN SWAN STREET)</b>			
<b>Fee Description:</b>	Council		
<b>Fees Set By:</b>	To be paid in full prior to function:		
<b>Details of Fee:</b>	Per day or night	\$140.00	\$144.00 Incl
	Security Deposit *	\$500.00	\$515.00 N/A
	Per hour after midnight	\$28.30	\$29.50 Incl
	Casual User - Hourly rate	\$35.00	\$36.00 Incl
	Regular Users - Hourly rate	\$13.60	\$14.00 Incl
<b>Comment:</b>	Increase reflects inflationary impacts.		
	If used on Saturday night, Hall must be cleaned before 8.30am Sunday morning.		
	**Security Deposit may be reduced or waived, at the discretion of the Manager – Customer Relations if the function is deemed to be of low risk of damage to the building and fixtures.		
<b>INFRASTRUCTURE</b>			

**FEES AND CHARGES SET BY COUNCIL**

	Description	Current Fees/Charges FY 12/13	Proposed Fees/Charges from 9 July 2013	GST
<b>FACILITIES</b>				
<b>Fee Description:</b>	<b>PARKS AND GARDENS</b>			
<b>Fees Set By:</b>	Council			
<b>Details of Fee:</b>	There is no fee charged for holding a function within Council's parks and gardens. Designated areas are not available.			
	Commercial Promotions usage:	\$170.00	\$200.00	Incl
	Use of electricity on site: per day			
	Minimum fee	\$10.00	\$20.00	Incl
	Plus electricity charge (as metered)			
	Bond	\$500.00	\$500.00	N/A
<b>Comment:</b>	Payable in advance, To be used to offset power consumed during the hiring, and any cost of repair of damage to the park or garden during the hiring. Bond is to protect against the likelihood of damage (e.g. circus)			
<b>ENGINEERING</b>				
<b>Fee Description:</b>	<b>FOOTPATH SECURITY DEPOSIT &amp; FOOTPATH INSPECTION FEE</b>			
<b>Fees Set By:</b>	Council			
<b>Details of Fee:</b>	Footpath Security Deposit - placed in Trust Account	\$560.00	\$600.00	N/A
	Footpath Inspection Fee *	\$75.00	\$160.00	Incl
Clause 16	Tapping into Council drains (Consistent with building inspection fees)	\$70.00	\$160.00	N/A
<b>Fee Description:</b>	<b>FIREWOOD COLLECTION</b>			
<b>Fees Set By:</b>	Council			
<b>Details of Fee:</b>	Firewood Collection (2 cubic meters) with a permit			
	1.5 units		\$18.80	Incl
	Concession card holder 1 unit		\$12.50	Incl
<b>WASTE DISPOSAL</b>				
<b>Fee Description:</b>	<b>DISPOSAL FEES AT WASTE DISPOSAL SITES</b>			
<b>Fees Set By:</b>	Council			
<b>Details of Fee:</b>	Transfer Stations			
	General Waste - per cubic metre	\$45.00	\$45.00	Incl
	Garbage Bag (up to 30L)	\$1.00	\$1.00	Incl
	0.05m <sup>3</sup> (50L) ≤ Volume < 0.125m <sup>3</sup> (125L)	\$5.00	\$5.00	Incl
	0.125m <sup>3</sup> (125L) ≤ Volume < 0.25m <sup>3</sup> (250L)	\$10.00	\$10.00	Incl
	0.25m <sup>3</sup> (250L) ≤ Volume < 0.5m <sup>3</sup> (500L)	\$20.00	\$20.00	Incl
	0.5m <sup>3</sup> (500L) ≤ Volume < 0.75m <sup>3</sup> (750L)	\$30.00	\$30.00	Incl
	0.75m <sup>3</sup> (750L) ≤ Volume < 1.0m <sup>3</sup> (1000L)	\$40.00	\$40.00	Incl
	Recyclable Materials			
	Timber per cubic metre	\$17.00	\$17.00	Incl
	Minimum fee (≤0.25m <sup>3</sup> )	\$5.00	\$5.00	Incl
	Concrete - up to a maximum of 2 cubic metres (per cubic metre)	\$25.00	\$25.00	Incl
	Tyres: one of			
	Car/motorcycle	\$5.00	\$5.00	Incl
	Truck - small	\$8.50	\$10.00	Incl
	- large	\$18.00	\$20.00	Incl
	Tractor/earthmoving	\$90.00	\$90.00	Incl
	Other			
	Mattress, single	\$20.00	\$20.00	Incl
	Mattress, double/queen/king	\$25.00	\$25.00	Incl
	Furniture items			
	Small & medium single items (chairs, tables) - each	\$5.00	\$5.00	Incl
	Large & multiple items (lounge suites, dining suites, cupboards, wardrobes) Equivalent to a 2 seater settee	\$15.00	\$15.00	Incl
	Car body, scrap metals, white goods (car bodies accepted at Bowser landfill)	No charge	No Charge	

FEES AND CHARGES SET BY COUNCIL

Description	Current Fees/Charges FY 12/13	Proposed Fees/Charges from 9 July 2013	GST
Fridges and Freezers	\$10.00	\$10.00	Incl
Glass, aluminium cans, PET plastic, HDPE plastic, paper, cardboard	No charge	No Charge	
Garden "green" clippings - per cubic metre	\$5.00	\$5.00	Incl
Minimum fee (≤0.25 per cubic metre)	\$2.00	\$2.00	Incl
eWaste Currently Federal Govt initiative funding the free disposal of eWaste. If discontinued, original prices will apply			
Small appliances below 1kg	\$2.00	No Charge	Incl
Medium appliances 1kg to 5kg	\$4.00	No Charge	Incl
Large appliances over 5kg	\$8.00	No Charge	Incl
<b>Bowser Landfill per tonne - for waste deposited by approved commercial cartage contractors only, general public entry not permitted</b>			
Gen Waste for commercial contractors	\$167.00	\$193.00	Incl
Recyclable Materials (concrete/timber/ trunks/branches)	\$40.00	\$40.00	Incl
Green Waste (grass/small prunings)	\$40.00	\$40.00	Incl
Metal	No charge	No charge	
Low Level Contaminated Soil	\$229.00	\$233.00	Incl
Asbestos	\$229.00	\$233.00	Incl
Uncontaminated Fill material	No charge	No Charge	

**FEES AND CHARGES SET BY COUNCIL RECOMMENDED BY COMMITTEE OF MANAGEMENT**

		Current Fees/Charges FY 12/13	Proposed Fees/Charges from 9 July 2013	GST
<b>Fee Description:</b>	<b>MURRAY TO MOUNTAINS RAIL TRAIL PERMITS, LICENSES &amp; LEASES</b>			
<b>Details of Fee:</b>	Permit Fees:			
	Community Events			
	1 or more days - With or without closure of trail	No charge, except for outgoings i.e. cost of advertising	No charge, except for outgoings i.e. cost of advertising	Incl
	Commercial operator - With or without trail closure	POA (Price on application)	POA (Price on application)	Incl
	Annual or specified period:			
	Community Events - With or without trail closure	No charge plus outgoings	No change plus outgoings	Incl
	Commercial operator - With or without trail closure	POA	POA	Incl
	<b>Authorised Crossings:</b>			
	Farm access – vehicle (no trucks) and stock movement only	No Charge	No Charge	
	With gates not conforming	\$110 per annum	\$110 per annum	Incl
	Residential Access – existing (former authorised railway crossing)	No Charge	No Charge	
	Residential Access – no previous authorisation	\$110 per annum	\$110 per annum	Incl
	Licence (with DSE approval)			
	3 Year Renewable			
	Grazing	\$110 application fee (80% refundable if application not successful). \$38.50 per hectare/per year plus any outgoings with a minimum charge per licence of \$55.00	\$110 application fee (80% refundable if application not successful). \$38.50 per hectare/per year plus any outgoings with a minimum charge per licence of \$55.00	Incl
	Hay or crash grazing	No Charge	No Charge	
	Yard / Storage (urban)	\$55.00	\$55.00	Incl
	Conservation or Re-vegetation	No Charge	No Charge	
	Lease (with DSE approval) 25 year - On application	POA	POA	Incl
<b>Comment:</b>	Fee operable from 20 January 2010. Determined by Committee of Management to maintain fees at current level for 2013/14.			
<b>HOME AND COMMUNITY CARE</b>				
<b>Fee Description:</b>	<b>MEALS ON WHEELS SERVICE</b>			
<b>Fees Set By:</b>	Council (recommended by Wangaratta Meals on Wheels Committee Inc).			
<b>Details of Fee:</b>	Meals on Wheels – Rural Service (Frozen Meals)	\$8.70	\$9.00	N/A
	Meals on Wheels – Urban Service			
	Monday to Friday	\$8.50	\$8.80	N/A
	Hot Meals – Weekend	\$8.70	\$9.00	N/A
<b>Comment:</b>	The fee for meals on wheels reflects the exact amount RCoW is charged by NE Health through the Wangaratta Meals on Wheels Committee Inc.			
<b>Fee Description:</b>	<b>WANGARATTA SHOWGROUNDS FEES, LEVIES &amp; CHARGES</b>			
<b>Fees Set By:</b>	Council (Recommended by Committee)			
<b>Details of Fee:</b>	Club Fees			
	Wangaratta A & I Society			
	Use of ground and buildings (incl. grandstand)	\$2,530.00	\$2,660.00	Incl
	Gate Takings - percentage of gross	10.00%	10.00%	Incl
	Membership - percentage of gross	5.00%	5.00%	Incl
	Electricity - percentage of special meter reading	100.00%	100.00%	Incl
	Plus charge for annual usage	\$500.00	\$500.00	Incl
	Wangaratta Sports Club			
	Use of ground and buildings (incl. grandstand) - per year	\$700.00	\$735.00	Incl
	Gate Takings - percentage of gross	10.00%	10.00%	Incl
	Membership - percentage of gross	5.00%	5.00%	Incl
	Electricity - percentage of special meter reading	100.00%	100.00%	Incl
	Wangaratta & District Cricket Association			



FEES AND CHARGES SET BY COUNCIL RECOMMENDED BY COMMITTEE OF MANAGEMENT

		Current Fees/Charges	Proposed Fees/Charges	GST
		FY 12/13	from 9 July 2013	
	Use of ground and buildings (incl. grandstand) - per year	\$1,080.00	\$1,135.00	Incl
	Electricity – annual usage fee	\$440.00	\$440.00	Incl
	<b>Wangaratta Cycling Club</b>			
	Use of cycling track - per year	\$1,070.00	\$1,125.00	Incl
	Electricity – Charge for usage during the year			
	<b>Wangaratta Football &amp; Netball Club Inc.</b>			
	Use of grounds and buildings (incl. grandstand, gate takings, membership and oval fence advertising) per season	\$7,700.00	\$8,100.00	Incl
	Hosting finals - Qualifying / semi	\$300.00	\$0.00	Incl
	Preliminary	\$360.00	\$0.00	Incl
	Grand Final	\$600.00	\$0.00	Incl
	Football matches		\$600.00	Incl
	<b>Wangaratta Junior Football League</b>			
	Use of grounds - per year	\$1,080.00	\$1,135.00	Incl
	<b>Wangaratta Kennel &amp; Obedience Dog Club Inc.</b>			
	Use of grounds and building - per year	\$815.00	\$860.00	Incl
	Electricity	As per meter reading	As per meter reading	Incl
	<b>Wangaratta Umpires Board</b>			
	Use of grounds and clubrooms - per year	\$1,080.00	\$1,135.00	Incl
	Electricity	As per meter reading	As per meter reading	Incl
	<b>Ovens &amp; Murray Bridge Club</b>			
	Ground use - Club Rooms per year	\$590.00	\$620.00	Incl
	<b>Wangaratta Players</b>			
	Ground use - Club Rooms per year	\$815.00	\$860.00	Incl
	<b>Lions Club of Wangaratta</b>			
	Storeroom/Clubroom/ use of space for Swap Meet per year	\$500.00	\$525.00	Incl
	Ground Use - per year	\$170.00	\$180.00	Incl
	Gate Takings - percentage of gross	10.00%	10.00%	Incl
	<b>Ovens &amp; King Football League</b>			
	Ground use Grand Final	\$700.00	\$600.00	Incl
	Gate Takings - Percentage of gross up to \$20,000	5.00%	5.00%	Incl
	Percentage of gross over \$20,000	2.50%	2.50%	Incl
	<b>Wangaratta Table Tennis Association</b>			
	Electricity	As per meter reading	As per meter reading	Incl
	<b>Wangaratta &amp; District Cricket Association – Junior Cricket Centre</b>			
	Electricity	As per meter reading	As per meter reading	Incl
	<b>Rodeo</b>			
	Use of rodeo ground - per year	\$700.00	\$735.00	Incl
	Gate Receipts - percentage of gross	10.00%	10.00%	Incl
	Electricity	As per meter reading	As per meter reading	Incl
<u>Comment:</u>	Fees Levies & Charges are recommended to Council by the Wangaratta Showgrounds Special Committee annually.			
<b>Fee Description:</b>	<b>WHOROULY MEMORIAL PARK RESERVE FEES</b>			
<u>Fees Set By:</u>	Council (Recommended by Committee)			
<u>Details of Fee:</u>	Whorouly Football/Netball Club - Ground Fee & Function Room Fee (5 functions)	\$3,630.00	\$3,630.00	Incl
	Whorouly Junior Football Club - Ground Fee & Function Room Fee (1 function)			
	Whorouly Cricket Club - Ground Fee & Function Room Fee (1 function)	\$880.00	\$880.00	Incl
	function)	In recess	In recess	
	Meeting Room	\$22.00	\$22.00	Incl
	Kitchen/Canteen area	\$88.00	\$88.00	Incl
	Hall area	\$154.00	\$154.00	Incl
	Bar area	\$88.00	\$88.00	Incl
	Total Centre facilities	\$302.50	\$302.50	Incl
	School Arts Council	\$27.50	\$27.50	Incl
	Wakes - donation	\$200.00	\$200.00	Incl
<u>Comment:</u>	The Fee structure is recommended by the Whorouly Memorial Park Reserve Committee annually.			

FEES AND CHARGES SET BY COUNCIL RECOMMENDED BY COMMITTEE OF MANAGEMENT

		Current Fees/Charges FY 12/13	Proposed Fees/Charges from 9 July 2013	GST
<b>HALLS</b>				
<b>Fee Description:</b>	<b>BOWMANS/MURMUNGEE HALL</b>			
<b>Fees Set By:</b>	<b>Council (Recommended by Committee)</b>			
<b>Details of Fee:</b>	Hire of Hall	\$110.00	\$110.00	Incl
	Bond	\$200.00	\$200.00	N/A
	50% discount to local groups			
	Guarantor if under 25 years of age			
	Chairs (each)	\$0.30	\$0.30	Incl
	Small table	\$5.50	\$5.50	Incl
	Large table	\$11.00	\$11.00	Incl
	Cups & Saucers	\$11.00	\$11.00	Incl
	Stools (each)	\$2.20	\$2.20	Incl
	Cutlery	\$11.00	\$11.00	Incl
	Urn, teapots, cups & saucers	\$22.00	\$22.00	Incl
	Plastic tablecloths not to be taken out of hall			
<b>Comment:</b>	Fees recommended annually by Bowmans/Murmungee Hall Committee.			
<b>Fee Description:</b>	<b>CARBOOR SOLDIERS MEMORIAL HALL</b>			
<b>Fees Set By:</b>	<b>Council - Recommended by Committee</b>			
<b>Details of Fee:</b>	Main Hall and Supper Room - locals	\$60.00	\$60.00	Incl
	Non locals	\$120.00	\$120.00	Incl
	Meetings	\$120.00	\$120.00	Incl
	Service Groups	\$20.00	\$20.00	Incl
	Trestle Hire – per table	\$10.00	\$10.00	Incl
	Chairs	\$20.00	\$20.00	Incl
	Bond	\$20.00	\$20.00	N/A
<b>Comment:</b>	Fees recommended annually by Carboor Soldiers Memorial Hall Committee. Fees maintained pending advice from Committee.			
<b>Fee Description:</b>	<b>EDI UPPER HALL</b>			
<b>Fees Set By:</b>	<b>Council (Recommended by Committee)</b>			
<b>Details of Fee:</b>	Full Hall			
	Supper Room only	\$20.00	\$20.00	Incl
	Kitchen and Supper Room	\$50.00	\$50.00	Incl
	Equipment – Trestles	\$5.00	\$5.00	Incl
	Chairs	\$0.50	\$0.50	Incl
<b>Comment:</b>	Fees recommended annually by Edi Upper Hall Committee.			
<b>Fee Description:</b>	<b>ELDORADO MEMORIAL HALL</b>			
<b>Fees Set By:</b>	<b>Council Recommended by Committee</b>			
<b>Details of Fee:</b>	Hall (inclusive of all facilities except cooking) - Hourly rate	\$8.00	\$8.00	Incl
	Half day (8am to 1pm, 1pm to 6pm)	\$35.00	\$35.00	Incl
	Full day (8am to 12 midnight) includes insurance	\$70.00	\$70.00	Incl
	Evening (6pm to 12 midnight)	\$70.00	\$70.00	Incl
	Supper Room only (inclusive of all facilities except cooking)			
	Full day	\$35.00	\$35.00	Incl
	Half day	\$25.00	\$25.00	Incl
	Evening	\$35.00	\$35.00	Incl
	Kitchen Facilities	\$30.00	\$30.00	Incl
	Supper Room regular meetings of approximately 2 hours (gas heating included)	\$10.00	\$10.00	Incl
	Outside Hire of Trestles (each)	\$5.00	\$5.00	Incl
	Outside Hire of Stools (each)	\$2.00	\$2.00	Incl
	Fold up Theatre seats	\$5.00	\$5.00	Incl
<b>Comment:</b>	Fees recommended annually by Eldorado Hall Committee. Fees maintained pending advice from Committee.			
<b>Fee Description:</b>	<b>EVERTON HALL AND SPORTING COMPLEX</b>			
<b>Fees Set By:</b>	<b>Council (Recommended by Committee)</b>			
<b>Details of Fee:</b>	Hall	\$77.00	\$88.00	Incl
	Supper Room – General use	\$40.00	\$55.00	Incl

**FEES AND CHARGES SET BY COUNCIL RECOMMENDED BY COMMITTEE OF MANAGEMENT**

		Current Fees/Charges	Proposed Fees/Charges	GST
		FY 12/13	from 9 July 2013	
	Meetings (2 hrs)	\$14.00	\$15.00	Incl
	Equipment – Trestles x 8	\$6.00	\$7.00	Incl
	Tables x 6	\$6.00	\$7.00	Incl
	Chairs x 50 green	\$0.60	\$0.70	Incl
	Chairs x 90 brown	\$0.60	\$0.70	Incl
	Small Urn	\$10.00	\$10.00	Incl
	Large Urn	\$15.00	\$15.00	Incl
	BBQ Trailer	\$10.00	\$20.00	Incl
	Bond	\$100.00	\$100.00	N/A
<u>Comment:</u>	Bond must be paid along with the Hall Hire at least one week prior to function date. Fees recommended annually by Everton Hall Committee.			
<b>Fee Description:</b>	<b>MOYHU SOLDIERS MEMORIAL HALL</b>			
<u>Fees Set By:</u>	Council – April 2008 (Recommended by Committee)			
<u>Details of Fee:</u>	<b>Functions – full day or night</b>			
	Main Hall only	\$80.00	\$80.00	Incl
	Main Hall and Supper Room	\$120.00	\$120.00	Incl
	Supper Room only	\$40.00	\$40.00	Incl
	<b>Meetings – half day or evening</b>			
	Main Hall	\$20.00	\$20.00	Incl
	Supper Room	\$20.00	\$20.00	Incl
	Regular/Long Term Users	\$10.00	\$10.00	Incl
<u>Comment:</u>	Fees recommended annually by Moyhu Soldiers Memorial Hall Committee.			
<b>Fee Description:</b>	<b>OLD MURMUNGEE HALL</b>			
<u>Fees Set By:</u>	Council – September 2009 (Recommended by Committee)			
<u>Details of Fee:</u>	Hire of Hall			
	Summer	\$50.00	\$50.00	Incl
	Winter (including wood)	\$60.00	\$60.00	Incl
	Hire of Grounds	\$35.00	\$35.00	Incl
	Bond	\$100.00	\$100.00	N/A
<u>Comment:</u>	50% discount to local groups on Hall hire. Fees recommended annually by Old Murrungee Hall Committee.			
<b>Fee Description:</b>	<b>OXLEY HALL</b>			
<u>Fees Set By:</u>	Council – May 2008 (Recommended by Committee)			
<u>Details of Fee:</u>	Meetings of Community Organisations			
	Hall hire – full day	\$120.00	\$150.00	Incl
	Hall hire – half day (2 hrs) or night meeting	\$60.00	\$75.00	Incl
	Functions	\$300.00	\$300.00	Incl
	Hall decorating, clean up etc. per day	\$50.00	\$20.00	Incl
	Bond (refundable)	\$300.00	\$300.00	N/A
	The Hall Committee retains discretionary power to vary the rates. A fee may be charged if a confirmed booking is cancelled.			
	<b>Furniture and Equipment Hire</b>			
	Trestles - each	\$5.00	\$5.00	Incl
	Chairs or stools - each	\$1.00	\$1.00	Incl
	Urns - each	\$10.00	\$10.00	Incl
<u>Comment:</u>	Fees recommended annually by Oxley Hall Committee.			
<b>Fee Description:</b>	<b>WHOROULY HALL</b>			
<u>Fees Set By:</u>	Council – February 2009 (Recommended by Committee)			
<u>Details of Fee:</u>	Kindergarten – to pay the share of electricity as per meter reading and to maintain the building and grounds.			
	Day Meeting - per hour	\$5.50	\$5.50	Incl
	Night Meeting - per hour	\$6.60	\$6.60	Incl
	Hall function – without heaters	\$27.50	\$27.50	Incl
	Hall function – with heaters	\$44.00	\$44.00	Incl
	Supper Room – without heaters	\$27.50	\$27.50	Incl
	Supper Room – with heaters	\$44.00	\$44.00	Incl
<u>Comment:</u>	Fees recommended annually by Whorouly Hall Committee.			

FEES AND CHARGES SET BY COUNCIL RECOMMENDED BY COMMITTEE OF MANAGEMENT

		Current Fees/Charges	Proposed Fees/Charges	GST
		FY 12/13	from 9 July 2013	
<b>Fee Description:</b>	<b>WHOROULY SOUTH COMMUNITY CENTRE</b>			
<b>Fees Set By:</b>	Council – April 2008 (Recommended by Committee)			
	Rent for Pony Club	N/A	N/A	
<b>Details of Fee:</b>	Meetings	N/A	N/A	
	Hire of Hall & Grounds	N/A	N/A	
	Insurance	N/A	N/A	
<b>Comment:</b>	Fees recommended annually be Whorouly South Community Centre Special Committee.			

STATUTORY FEES AND CHARGES

		Current Fees/Charges FY 12/13	Proposed Fees/Charges From 9 July 2013	GST
<b>EXECUTIVE RECORDS</b>				
<b>Fee Description:</b>	<b>FREEDOM OF INFORMATION</b>			
<b>Fees Set By:</b>	s22 of Freedom of Information Act 1982 and the Freedom of Information (Access Charges) Regulations 2004			
<b>Details of Fee:</b>	Freedom of Information application - 2 fee units	\$25.10	\$25.70	N/A
	Search fee - per hour or part thereof	\$20.00	\$20.00	N/A
	Supervision (inspection, listening or viewing of documents) - per 15 minutes	\$5.00	\$5.00	N/A
	Photocopying - per A4 page	\$0.20	\$0.20	N/A
<b>Comment:</b>	Application fee may be waived or reduced if it would cause the applicant hardship. Proposed fees to be updated with update in FOI regs and/or Monetary Units Act changes. Fees units under the Monetary Units Act 2004 are updated by Gazette each year.			
<b>FINANCE</b>				
<b>Fee Description:</b>	<b>PROPERTY DATABASE INFORMATION</b>			
<b>Fees Set By:</b>	Local Government (General) Regulations 2011 Part 6 Land Information Certificate and Council			
<b>Details of Fee:</b>	Land Information Certificate (LIC) Prescribed fee by legislation	\$20.00	\$20.00	N/A
	Urgent certificate (issued within 24 hours) – additional charge to LIC	\$58.70	\$60.30	Incl
	Replacement certificate	\$16.00	\$16.50	Incl
<b>Comment:</b>	Fees set in association with Council's Property Database Public Access Policy for the provision of property database information, used or likely to be used for commercial purposes.			
<b>PLANNING &amp; BUILDING</b>				
<u>Please see the Planning and Environment (Fees) Amendment Regulations 2008 for a complete set of regulations.</u>				
<b>Fee Description:</b>	<b>TIMBER HARVESTING PLANS</b>			
<b>Fees Set By:</b>	Council			
<b>Details of Fee:</b>	Processing an application to certify compliance with RCOW Planning Scheme and Code	\$180.00	\$200.00	N/A
	Inspection fee (per inspection)	\$60.00	\$70.00	N/A
<b>Comment:</b>	Fees retained until statutory fees are altered to enable once-off fee change.			
<b>Fee Description:</b>	<b>PLANNING PERMIT APPLICATIONS</b>			
<b>Fees Set By:</b>	Planning & Environment Act 1987, and Planning & Environment (Fees) Regulations 2000			
<b>Class of Application</b>	<b>Application for Permits under Section 47</b>			
	1 Use only	\$502.00	\$502.00	N/A
To develop land or to use and develop land for a single dwelling per lot or to undertake				
	2 > \$10,000 ≤ \$100 000	\$239.00	\$239.00	N/A
	3 > \$100,001	\$490.00	\$490.00	N/A
To develop land (other than for single dwelling per lot or subdivision) if the estimated cost of				
	4 < \$10,000	\$102.00	\$102.00	N/A
	5 < \$10,000 ≤ \$250,000	\$604.00	\$604.00	N/A
	6 > \$250,000 ≤ \$500,000	\$707.00	\$707.00	N/A
	7 > \$500,000 ≤ \$1,000,000	\$815.00	\$815.00	N/A
	8 > \$1,000,000 ≤ \$7,000,000	\$1,153.00	\$1,153.00	N/A
	9 > \$7,000,000 ≤ \$10,000,000	\$4,837.00	\$4,837.00	N/A
	10 > \$10,000,000 ≤ \$50,000,000	\$8,064.00	\$8,064.00	N/A
	11 > \$50,000,000	\$16,130.00	\$16,130.00	N/A
	12 To subdivide an existing building.	\$386.00	\$386.00	N/A
	13 To subdivide land into two lots.	\$386.00	\$386.00	N/A
	14 To effect a realignment of a common boundary between lots or to consolidate two or more lots	\$386.00	\$386.00	N/A
	15 To subdivide land	\$781.00	\$781.00	N/A
	16 To remove a restriction (within the meaning of the Subdivision Act 1988) over land if the land has been used or developed for more than two years before the date of the applications in a manner which would have been lawful under the <i>Planning and Environment Act 1987</i> but for the existence of the restriction.	\$249.00	\$249.00	N/A
	17 To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or To create or remove a right of way.	\$541.00	\$541.00	N/A

STATUTORY FEES AND CHARGES

		Current Fees/Charges FY 12/13	Proposed Fees/Charges From 9 July 2013	GST
18	To create, vary or remove an easement other than a right of way; or To vary or remove a condition in the nature of an easement other than a right of way in a Crown grant.	\$404.00	\$404.00	N/A
<b>COMBINED PERMIT APPLICATIONS</b>				
sum arrived at by adding the highest of the fees which would have applied if separate applications				
Class of Application	Application for Amendments to Permits under Section 72			
8A(1)	Amend an application for a permit after notice has been given for every class of application (other than a class 4 application) set out in the table in Regulation 7.	\$102.00	\$102.00	N/A
8A(2)	Amend an application to amend a permit after notice has been given for every class of application (other than a class 5 application) set out in the table in regulation 8B.	\$102.00	\$102.00	N/A
1	An application to amend a permit to use land if that amendment is to change the use for which the land may be used.	\$502.00	\$502.00	N/A
2	An application to amend a permit (other than a permit to develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot)	\$502.00	\$502.00	N/A
	(a) to change the statement of what the permit allows; or to change any or all of the conditions which apply to the permit; or			
	(b) in any way not otherwise provided for in this regulation.			
	An application to amend a permit (other than a permit to subdivide land) to develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of any additional development to be permitted by the amendment is :			
3	> \$10,000 ≤ \$100,000	\$239.00	\$239.00	N/A
4	> \$100,001	\$490.00	\$490.00	N/A
5	An application to amend a permit to develop land, other than –	\$102.00	\$102.00	N/A
	(a) a permit to undertake development ancillary to the use of the land for a single dwelling per lot where the total estimated cost of the development originally permitted and the additional development to be permitted by the amendment is not more than \$10,000; or a permit to subdivide land			
	(b) if the estimated cost of any additional development to be permitted is \$10,000 or less.			
6	An application other than a Class 3 application or a Class 4 application to amend a permit if the estimated cost of any additional development to be permitted by the amendment is more than \$10,000 and not more than \$250,000.	\$604.00	\$604.00	N/A
7	An application other than a Class 4 application to amend a permit if the estimated cost of any additional development to be permitted by the amendment is more than \$250,000 and not more than \$500,000.	\$707.00	\$707.00	N/A
8	An application other than a Class 4 application to amend a permit if the estimated cost of any additional development to be permitted by the amendment is more than \$500,000.	\$815.00	\$815.00	N/A
9	An application to amend a permit to –			
	(a) subdivide an existing building; or subdivide land into two lots; or			
	(b) effect a realignment of a common boundary between lots or to consolidate two or more lots.	\$386.00	\$386.00	N/A
Stage	APPLICATION TO AMEND THE PLANNING SCHEME			
1	· Considering a request to amend a planning scheme; and · If applicable, abandoning the amendments in accordance with section 28. · Taking action required by Division 1 of Part 3 of the Planning and Environment Act 1987; Considering any submissions which do not seek a change to the amendment; and	\$798.00	\$798.00	N/A
2	· Considering submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and · Providing assistance to a panel in accordance with section 158; and · Making a submission in accordance with section 24(b); and · Considering the report in accordance with section 27; and · After considering submissions and the report in accordance with section 27, if applicable, abandoning the amendment in accordance with section 28.	\$798.00	\$798.00	N/A

**STATUTORY FEES AND CHARGES**

		Current Fees/Charges FY 12/13	Proposed Fees/Charges From 9 July 2013	GST
3	· Adopting an amendment or a part of an amendment in accordance with section 29; and · Submitting the amendment for approval in accordance with section 31.	\$524.00	\$524.00	N/A
4	· Considering a request to approve an amendment in accordance with section 35; and · Giving notice of approval of an amendment in accordance with section 36.	\$798.00	\$798.00	N/A
<b>COMBINED PERMIT APPLICATION AND PLANNING SCHEME AMENDMENT</b>				
	The fee for an application for a planning permit combined with a request for amendment of a planning scheme, made in accordance with section 96A, is the sum arrived at by adding the higher of the fees plus 50% of the lower of the fees which would have applied if separate applications had been made.			
	If the application for a planning permit is for any combination of the classes of application outlined previously, the fee for the planning permit for the purposes of this calculation is the higher of the fees which would have applied if separate applications for planning permits had been made.			
<b>CERTIFICATES OF COMPLIANCE</b>				
	The fee for an application for a certificate of compliance under section 97N.	\$147.00	\$147.00	N/A
<b>SATISFACTION MATTERS</b>				
	The fee for determining a matter where a planning scheme specifies that the matter must be done to the satisfaction of a responsible authority or a referral authority.	\$102.00	\$102.00	N/A
	<b>Secondary Consent to endorsed plans - New Fee</b>		\$125.00	Incl
	Extension of time of planning permits	\$102.00	\$125.00	Incl
	Advertising per property if less than or equal to 25 letters	no charge	no charge	
	Advertising per property if greater than 25 - for every letter	\$5.50	\$11.00	Incl
	Advertising in Rural City Connections Page	\$40.00	\$44.00	Incl
	Advertisement in newspaper circulating generally in district	\$125.00	\$125.00	Incl
	Search Fee			
	Investigating past permits	\$35.00	\$66.00	Incl
	Copy of planning permit including plans	\$60.00	\$66.00	Incl
	Title Search and /or covenant search	\$44.00	\$55.00	Incl
	Section 173 agreement search	\$15.00	\$22.00	Incl
<b>Comment:</b>	Fee for Advertising per property reflects the real cost to advertise.			
<b>Fee Description:</b>	<b>PLANNING CERTIFICATES</b>			
<b>Fees Set By:</b>	Planning & Environment Act 1987, and Planning & Environment (Fees) Regulations 2000			
<b>Details of Fee:</b>	Planning Certificate - prescribed by legislation	\$18.20	\$18.20	N/A
	Urgent certificate (issued within 24 hours) - additional charge to Planning Certificate	\$60.00	\$60.00	Incl
	Replacement Certificate	\$18.20	\$18.20	Incl
<b>Fee Description:</b>	<b>CERTIFICATION OF PLAN OF SUBDIVISION</b>			
<b>Fees Set By:</b>	Subdivision Act 1988 and Subdivision (Permit and Certification Fees) Regulations 2000			
<b>Details of Fee:</b>	Processing an application to certify a plan of subdivision	\$100 plus \$20 per lot created	\$100 plus \$20 per lot created	N/A
	Processing any other application for certification	\$100.00	\$100.00	N/A
<b>Fee Description:</b>	<b>BUILDING FEES</b>			
<b>Fees Set By:</b>	AIBS & State Govt			
<b>Details of Fee:</b>	The Fee Schedule for Minimum Building Permit fees for Residential (Domestic) Works and for Commercial Works is as per the list overleaf.			
	Building Permit Levy - 0.00128% of contract amount (Levy only applies where cost of contract amount is more than \$10,000) – set by State Govt.	0.00128% of contract	.128 cents per \$1	N/A
	Request for Information in accordance with Reg 326(1), (2) & (3) (each) – Max. fee set in accordance with Reg 327. Fee subject to change in line with amendments to the regulations.	\$46.45	\$47.60	N/A
	Report and Consent – Part 4, 5, 8 and Reg 604(4) - (each) - Max fee set in accordance with Reg 312(2). Fee subject to change in line with amendments to the regulations.	\$220.00	\$238.75	N/A

STATUTORY FEES AND CHARGES

		Current Fees/Charges FY 12/13	Proposed Fees/Charges From 9 July 2013	GST
	Report and Consent – Demolition under section 29A - Max fee set in accordance with Reg 312(1). Fee subject to change in line with amendments to the regulations.	\$58.17	\$59.62	N/A
	Owner Builder Report - Dwellings (Major works) under section 137B - minimum fee, price subject to travel and scope of work	\$440.00	\$660.00	Incl
	Owner Builder Report - (Minor work)s under section 137B - minimum fee, price subject to travel and scope of work	\$220.00	\$440.00	Incl
	Liquor licencing reports - minimum fee, price subject to travel and scope of work		\$440.00	Incl
	Demolition of Dwellings Security Deposit (Held in Trust) - In accordance with Reg 323(1) the amount held in trust must not exceed the lesser of; the estimated cost of carrying out the work authorised by the building permit; or \$100 for every 1m <sup>2</sup> of floor area of the building. In accordance with section 22 of the Act, the amount is discretionary (per building surveyor or building coordinators authority) Amount is subject to change in line with amendments to the regulations.	\$33 /m <sup>2</sup>	The lesser of equivalent to the cost of works; or \$100 per m <sup>2</sup> of floor area	N/A
	Relocated/re-erected Dwellings Security Deposit (Held in Trust) - In accordance with Reg 323(2) the amount held in trust must not exceed the lesser of; the estimated cost of carrying out the work authorised by the building permit; or \$5,000. In accordance with section 22 of the Act, the amount is to the discretionary (per building surveyor or building coordinators authority) Amount is subject to change in line with amendments to the regulations	\$33 /m <sup>2</sup>	The lesser of equivalent to the cost of works; or \$5,000	N/A
	Place of Public Entertainment (PoPE) & Temporary Occupancy Permits or siting approvals - Attendance of less than 500 persons	\$220.00	\$385.00	Incl
	Place of Public Entertainment (Pope) & Temporary Occupancy Permits or siting approvals - Attendance of 501 to 1000 persons		\$550.00	Incl
	Place of Public Entertainment (Pope) & Temporary Occupancy Permits or siting approvals - Attendance of greater than 1,000 persons		\$550 + (\$55 / 1,000 persons over 1,000)	Incl
	Additional Inspections, non-mandatory inspections, contract inspections (within 25 km radius of Ovens St office)	\$130.00	\$165.00	Incl
	Additional Inspections, non-mandatory inspections, contract inspections (greater than 25 km radius of Ovens St office)		165.00 + travel costs (time & kilometres)	Incl
	Travel fees - Based on \$0.6 per km (vehicle) + \$41.09 per hr (staff member)	\$75.00	Costs per Km + costs per hour	Incl
	Archive file retrieval (Building search fee + 5 pages of document copies - additional copies charged per schedule of coping fees)	\$35.00	\$55.00	Incl
	Amendments to Approved Plan & Building Permit	\$62.00	\$110.00	Incl
	Staged building permits - to issue a staged permit		\$110.00	Incl
	Extension of time to Building Permit	\$62.00	\$110.00	Incl
	Lodgement fees where cost of building work is more than \$5,000 (In accordance with Reg 320). Fee subject to change in line with amendments to the regulations.	\$34.85	\$35.70	
	Consultancy fee - Building Reports, Pool Safety Reports, Subdivision reports (Reg 503), Essential Safety Measures Reports, etc. Per hour		\$120.00	N/A
	Administration of building enforcement (Part 8 of the Building Act). Discretion of Building Surveyor or Coordinator will apply.		Calculated on the greater of either cost recovery or estimated equivalent permit fee	
<b>MINIMUM BUILDING PERMIT FEES - RESIDENTIAL (DOMESTIC) WORKS</b>				
MINIMUM FEE PAYABLE	Building Permit fee shall be \$ Value of the building work / 200 (or 120 for units); or the following minimum, whichever is the lesser			
Major Building Works	New building works			
	Extensions/alterations - 4 inspections incl {cost of work / 200} or min fee}	\$460.00	\$880.00	Incl



**STATUTORY FEES AND CHARGES**

		Current Fees/Charges FY 12/13	Proposed Fees/Charges From 9 July 2013	GST
	New Dwellings (includes relocated dwellings) - 4 inspections incl {cost of work / 200} or min fee}	\$800.00	\$1,100.00	Incl
	Relocated Dwellings	\$460.00	N/A see new dwellings	Incl
	<b>Multi-Unit development {cost of work / 120} or min fee}</b>		\$2,750.00	Incl
Minor Works	Demolitions - (Class 1, 2 or 10 only)	\$225.00	\$385.00	Incl
	<b>Carports, fences or masts - 2 Inspections incl - &lt;\$5000</b>		\$385.00	Incl
	Garages, Carports, Sheds etc. - 3 inspections incl - <\$10,000	\$280.00	\$495.00	Incl
	<b>Garages, Carports, Sheds etc. - 4 inspections incl - \$10,001 or greater</b>		\$660.00	
	In ground - Swimming Pools & Safety Barriers - 2 inspections incl	\$400.00	\$495.00	Incl
	<b>Above ground - Swimming Pools &amp; Safety Barriers - 2 inspections incl</b>		\$385.00	Incl
	Verandah & Patios etc. - 2 inspections incl	\$225.00	\$495.00	Incl
	<b>Restump, Re-blocking, Under Pinning, etc. - 2 inspections incl</b>		\$385.00	Incl
<b>Note: The following costs apply in addition to the basic fee scale</b>				
1	A State Government building permit levy must be paid before the permit can be issued.			
2	The fee schedule is based on structural design certification being provided where applicable in accordance with BC Practice Note 3.			
3	Additional inspections - minimum per inspection.		\$176.00	Incl
<b>MINIMUM BUILDING PERMIT FEES FOR COMMERCIAL WORKS</b>				
	Inspections charged as extra per inspection		\$160.00	Incl
	<b>Cost of Building Works</b>			
	Up to \$5,000	\$500.00	\$500.00	Incl
	\$5,001 to \$50,000	\$ value x1.25% + \$125.00	\$500 + \$2.50 for every \$1,000 over \$5,000	Incl
	\$50,001 to \$500,000	\$ value x0.3% + \$1,075.00	\$990 + \$2.50 for every \$1,000 over \$50,000	Incl
	\$500,001 +	\$ value x 0.16% + \$1,775.00	\$990 + \$2.50 for every \$1,000 over \$50,000	Incl
	Building Permit Fee includes initial liaison with the Architect as necessary and if preferred a preliminary report prior to finalising documentation. Cost of building works means the contract sum or labour and materials estimated equivalent.			
<b>Additional Charges</b>				
	The following costs apply in addition to the basic fee scale.			
1	A State Government Building Permit levy must be paid before the permit can be issued. This applies to all works over \$10,000.00 in estimated cost and is exempt from GST.			
2	Checking of specialist system designs (structural, mechanical, electrical and hydraulic) where necessary and/or where an appropriate design compliance certificate is not provided, is charged on a cost recovery basis			
<b>CEMETERY</b>				
<b>Fee Description:</b>	<b>WANGARATTA CEMETERY CHARGES</b>			
<b>Fees Set By:</b>	Governor-in-Council/Dept. Health			
<b>Details of Fee:</b>	Gravesite			
	General and Lawn at need	\$960.00	\$980.00	N/A
	Children (under 12 mths)	\$155.00	\$160.00	N/A
	Vaults 1.5 blocks	\$1,710.00	\$1,745.00	N/A
	<b>Interment Fees</b>			
	Right of Burial	\$31.00	\$31.00	
	Lowering Device	\$25.00	\$25.00	Incl
	Oversize fee	\$80.00	\$80.00	Incl
	1 <sup>st</sup> and 2 <sup>nd</sup> Interments	\$974.00	\$995.00	Incl
	Children	\$520.00	\$530.00	Incl
	Vault Sealing	\$1,134.00	\$1,160.00	Incl
	Extra Charge – Sat/Sun/Public Holiday	\$775.00	\$790.00	Incl
	Extra Charge – Canopy/Chairs	\$41.00	\$41.00	Incl
	Lawn Plaques			

STATUTORY FEES AND CHARGES

		Current Fees/Charges FY 12/13	Proposed Fees/Charges From 9 July 2013	GST
	Single 380 x 280 mm	\$810.00	\$825.00	Incl
	Dual	\$995.00	\$1,015.00	Incl
	Second attachment	\$150.00	\$155.00	Incl
	Niche wall	\$330.00	\$335.00	Incl
	<b>Interment of Ashes</b>			
	Niche wall	\$706.00	\$720.00	Incl
	Rose bush	\$1,000.00	\$1,020.00	Incl
	Shrub or tree	\$1,200.00	\$1,225.00	Incl
	Private gravesite	\$278.00	\$285.00	Incl
	Disposal of Ashes other than Interment	\$144.00	\$150.00	Incl
	Permission to erect headstone			
	General	\$170.00	\$175.00	N/A
	Lawn (excl flower container)	\$135.00	\$140.00	N/A
	Children's Lawn (excl flower container)	\$55.00	\$55.00	N/A
	Second inscription	\$70.00	\$70.00	N/A
	Installing Bronze plaque	\$98.00	\$100.00	N/A
	Miscellaneous			
	After Scheduled Burial Hours per half hour	\$67.00	\$70.00	Incl
	Extra Depth for Third Interment	\$87.00	\$90.00	Incl
	Removal of Cover (at Owners Risk)	\$170.00	\$175.00	Incl
	Exhumation Fee/Lift and Reposition	\$1,603.00	\$1,640.00	Incl
<u>Comments:</u>	Based on DHS approved scale of Fees adjusted with the DHS deemed CPI of 2.1%.			
ENGINEERING				
<u>Fee Description:</u>	APPLICATION FOR WORKS WITHIN A ROAD RESERVE			
<u>Fees Set By:</u>	Road Management (Works & Infrastructure) Regulations 2005			
<u>Details of Fee:</u>				
<u>Road Classification</u>				
<b>Arterial Road</b>	<b>Minor Works</b>			
	Conducted on any part of the roadway, shoulder or pathway			
	Not conducted on any part of the roadway, shoulder or pathway	10.0 Fee units (\$125.30)	\$128.40	N/A
	<b>Works other than minor works</b>			
	Conducted on any part of the roadway, shoulder or pathway	45.0 Fee units (\$563.85)	\$577.80	N/A
	Not conducted on any part of the roadway, shoulder or pathway	25.0 Fee units (\$313.25)	\$321.00	N/A
	<b>Municipal road or non-arterial State road where maximum speed limit at any time is more than 50 kph</b>			
	<b>Minor Works</b>			
	Conducted on any part of the roadway, shoulder or pathway	11.5 Fee units (\$144.10)	\$147.66	N/A
	Not conducted on any part of the roadway, shoulder or pathway	5.0 Fee units (\$62.65)	\$64.20	N/A
	<b>Works other than minor works</b>			
	Conducted on any part of the roadway, shoulder or pathway	45.0 Fee units (\$563.85)	\$577.80	N/A
	Not conducted on any part of the roadway, shoulder or pathway	25.0 Fee units (\$313.25)	\$321.00	N/A
	<b>Municipal road or non-arterial State road where maximum speed limit at any time is not more than 50kph</b>			
	<b>Minor Works</b>			
	Conducted on any part of the roadway, shoulder or pathway	11.5 Fee units (\$144.10)	\$147.66	N/A
	Not conducted on any part of the roadway, shoulder or pathway	5.0 Fee units (\$62.65)	\$64.20	N/A
	<b>Works other than minor works</b>			
	Conducted on any part of the roadway, shoulder or pathway	20.0 Fee units (\$250.60)	\$256.80	N/A
	Not conducted on any part of the roadway, shoulder or pathway	5.0 Fee units (\$62.65)	\$64.20	N/A

STATUTORY FEES AND CHARGES

		Current Fees/Charges FY 12/13	Proposed Fees/Charges From 9 July 2013	GST
<u>Comment:</u>	Fees are payable based on the road classification and work type. The fees are expressed in fee units with the equivalent dollar amount in brackets.			
	No fees are payable for notification of works or notification of completed works.			
	Note: as of 1 July 2013 one fee unit equals \$12.84.			
	Fees units under the Monetary Units Act 2004 are reviewed each year and Gazetted (approx. March)			
	Fee unit	12.53	\$ 12.84	N/A